











2017 — 2018 Annual Report



Mission, vision, & Core values4
Executive Director's Letter5
CREC at a Glance6
How CREC Sets Priorities7
Expect Excellence8
Act with Courage10
Demand Equity12
Embrace Collaboration14
CREC Foundation16
Organizational Chart23
Budget Statement24
Projected Budget Statement25
Governance26
Services Matrix 27



Equity, excellence, and success for all, through high-quality educational services



To become our member districts' primary resource to facilitate collaborative efforts that create equitable and sustainable educational opportunities, assist in maximizing district and regional resources, and advance successful educational practices for all learners at all ages.



Expect Excellence

Demand Equity





Embrace Collaboration



- » CREC will lead the region's efforts to increase the number of students who demonstrate preparedness for college or careers.
- » CREC will be an expert and a partner in the development and implementation of innovative, research-driven programs and services to support children, families, adults, and communities.
- » CREC will be an efficient, accountable, and transparent organization.
- » CREC will be an organization that values and develops its employees.

- » CREC will be the convener of regional conversations to share, analyze, and disseminate data for the purpose of assisting with educational planning at the local and regional level.
- » CREC will work collaboratively to develop sustainable and equitable school choice programs in the region.
- » CREC will work to eliminate bias and implement equitable practices, policies, and structures that lead to successful outcomes.

Executive Director's Letter

Dear Friends,

To say that it has been a challenging period of time for the region is somewhat of an understatement. The fiscal climate, along with ever-increasing political acrimony, are among the many challenges that were front and center in 2017-2018. This makes it most critical for those in public education to rise up and provide the best educational opportunities possible.

I am proud of CREC's leadership role in the region and our focus on social justice and providing services that meet the diverse needs of the 35 member school districts in the Hartford region.

CREC has always provided services to the region, including staffing, technical assistance, and professional development. We determined it was time to reassess our own structure and delivery model to better match the needs of those we serve. We understood that streamlining in challenging times means reducing costs, and acknowledging that the quality of services expected could not suffer. With that in mind, we reorganized our service delivery divisions.

More than a year was spent driving this change to assure that CREC could continue to meet the needs of school districts. It is not easy to change programs that, in so many cases, were already successful; but continuous improvement required a hard look at ourselves and the environment in which we operate to be sure we are positioned to meet the needs of our member districts. While this Annual Report is a look back, I am excited to look forward to the work of the new division: the CREC Resource Group. It is structured to be nimble and proactive in developing programs and services that will help our partners be successful.

I have been proud to lead this organization for the past three years, but I was never more proud than last fall. It is imperative to highlight the leadership role CREC took in the region when it was apparent that families from the Caribbean would be relocating to Connecticut after hurricanes devastated the area. A small suggestion of how CREC could support the greater Hartford region, as families from the Caribbean were forced to relocate, blossomed into a multiagency, one-stop relief center. The Relief Center for Our Caribbean Friends served over 600 families, in just three months, as they were forced to start new lives in the Greater Hartford area.

Despite the challenges, 2017-18 turned out to be a very productive year for CREC. We made major changes in the way we operate and we made a huge impact in the lives of many children and families.

I marvel at the quality of work CREC staff provide in our schools and programs, in our work with adult learners, and in the services we provide throughout the region. However when CREC says our Core Values—Expect Excellence, Act with Courage, Demand Equity, and Embrace Collaboration—we go far beyond saying it. We live it!

Sincerely,

Greg J. Florio, Ed.D.

frey J. Almin

CREC at a Glance

STUDENT SERVICES

Students served in CREC Student Services programs 2,917

MAGNET SCHOOLS

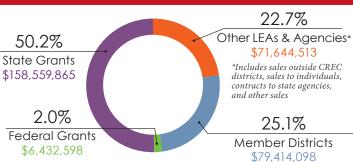
CREC magnet school students 8,220

OPEN CHOICE

2,340 students in Open Choice among 28 towns

ACTUAL REVENUE BY SOURCE

Total revenue \$316,051,074



WHO WE ARE



Member districts

35

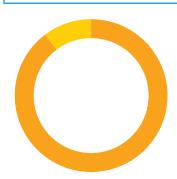
Avon, Berlin, Bloomfield, Bolton, Bristol, Canton, Cromwell, East Granby, East Hartford, East Windsor, Ellington, Enfield, Farmington, Glastonbury, Granby, Hartford, Hartland, Manchester, New Britain, New Hartford, Newington, Plainville, Portland, Region 10 (Burlington & Harwinton), Rocky Hill, Simsbury, Somers, Southington, South Windsor, Suffield, Vernon, West Hartford, Wethersfield, Windsor, and Windsor Locks

SPECIAL SERVICES

5,000+
students with disabilities

MILEAGE

CREC
Transportation
Solutions traveled
13.8
million miles



Employees 1.948

Full-time
1 749

Part-time 199

How CREC Sets Priorities

CREC works closely with many partners to ensure that our agency's priorities and our programs and services respond to the growing and ever-changing needs of our varied clientele. CREC works diligently to listen to and probe our partners and clients for understanding and perspective. During 2017-2018, CREC continued to rely on feedback from:

- » Advisory committees that help set program-specific priorities with direct service programs
- » CREC's Board of Directors and the CREC Council, representing Board of Education members from urban, suburban, and rural districts, meet monthly to discuss problems affecting education in our region and encourage CREC to pursue an active role in providing high-quality, cost-effective solutions
- » Ongoing meetings held with the Hartford Area Superintendents' Association, curriculum directors, special education directors, personnel directors, Connecticut Association of School Business Officials, Connecticut Association of Boards of Education, and meetings with the State's Commissioner of Education
- » Needs assessments and planning documents from state agencies as they reflect the needs of the capital region
- » The strategic planning committees of organizations, primarily the Connecticut State Department of Education and the Capitol Region Partnership and its member agencies
- » Regular meetings with other regional service agencies to assess needs and discuss the ways those needs can be met through cooperative efforts
- » All internal divisions and programs through an ongoing, comprehensive, and collaborative strategic planning process that evaluates the changes and growth in demand for services
- » Stakeholder surveys and program evaluations that gather information about the targeted needs of our clients, the accessibility of our programs, and the quality of our services

Information from these and other sources is analyzed and evaluated by CREC's leadership. CREC's cross-divisional internal staff leadership team studies emerging needs and examines the interdepartmental strengths which could be matched to meet those needs. The results are shared with the team of CREC program managers. Strategies are then devised for how to implement the identified services. Feedback, flexibility, and responsiveness are key components to our success.



Expect Excellence







CREC magnet school National Invention Convention participants

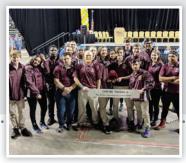
At the top of the list of CREC's four Core Values is Expect Excellence. It is fitting that this value tops the list, because in the 2017-2018 school year countless CREC students and staff members earned top honors in competitions and ceremonies around the state, country, and world.

These victors truly exemplify our first Core Value, and CREC could not be more proud. Here are some of the recognitions our CREC representatives claimed last year:

- » Out of seven categories at the State Science and Engineering fair in April, the CREC Academy of Aerospace and Engineering produced three first place winners.
- » Three CREC Academy of Science and Engineering students were invited to Washington, D.C. as winners of the Congressional App Challenge for Connecticut District 2. Congressman Joe Courtney greeted them at the ceremony and their app, "Feel Good," will be on display in the Nation's Capitol Building all year.
- » CREC Reggio Magnet School of the Arts Assistant Principal Karen Drake was invited to tour the education system in Finland in April, and she blogged the whole experience to share her journey.







CREC ASI students won the 2018 National VEX Robotics Team Championship



CREC Montessori Magnet School's Heather Sutkowski won the Presidential Award for Excellence

- » Students from CREC Two Rivers Magnet Middle School, CREC Montessori Magnet School, and CREC Discovery Academy were invited to the National Invention Convention in Dearborn, Michigan to show off their inventions after winning local, regional, and state competitions.
- » Seventeen students from the CREC Academy of Science and Innovation won the 2018 National VEX Robotics Team Championship in Louisville, Kentucky in April. They qualified for the contest by being in the top seven percent of all robotics teams nationally, and came out on the very top.
- » CREC Montessori Magnet School's computer science teacher, Heather Sutkowski, won the Presidential Award for Excellence in Mathematics and Science Teaching for Connecticut; it's the highest honor bestowed by the United States government specifically for K-12 mathematics and science.

In addition to these triumphs, CREC continued to uphold its usual standard of excellence by maintaining our status as a leader in transportation, special services, and high quality choice education.

- » CREC Transportation safely provided transportation to 13,799 students going to 190 schools traveling 13,815,256 miles last year (the equivalent of circling the Earth 555 times).
- » CREC Magnet Schools and Student Services Programs served over 5,000 students with disabilities, which is more than 5% of all these students in the state, last year.
- » CREC Soundbridge remained the sole provider of services in Connecticut for students who are deaf and hard of hearing and using a spoken language approach—a fact that CREC Soundbridge has sustained for over 40 years.

Excellence is not an act; it is a habit.

Aristotle

Act with Courage



Students in our schools participated in the National School Walkout to protest gun violence in the US



Logan Supinski, a third-grader, held a fundraising drive for CREC Soundbridge to raise awareness for hearing loss

CREC's second Core Value, Act with Courage, exists to remind our employees, students, and partners to have the strength to venture, persevere, and withstand danger in the presence of adversity. CREC strives perennially to lend our voice, and use our reputation, to champion causes we believe in and not let fear of failure deter us from taking action. Our goal is to be a persistent role model for our students, customers, stakeholders, and observers no matter what the personal cost. Below is just a sampling of how we acted with courage this year:

» In March and April 2018, staff and students from CREC schools participated in the National School Walkouts to protest gun violence. They were unafraid to confront micro-aggressions meant to degrade and demean them for standing up for a worthy cause. Third-grader Logan Supinski, of East Hampton, was inspired to raise funds for CREC Soundbridge, where his first-grade brother, William, receives services. Logan took action after he witnessed his brother being bullied because of his disability. William was born with hearing loss and wears a surgically-implanted cochlear implant. Logan did everything he could to raise funds, including selling popsicles and his own belongings. He also raised awareness by presenting a poster project on hearing loss to his classmates. By the time he finished in June, he raised \$130 for CREC Soundbridge which they turned into children's books about hearing loss.









The CREC Impact Academy was formed in 2017 to support disengaged high school students

» In July 2017, CREC Schools Administrator Thomas Brodnitzki approached Superintendent Tim Sullivan with an innovative idea for a new high school program for students who are disengaged from their current school, and needed a different type of learning environment to find success. Within weeks, the CREC Impact Year was born. Now a permanent program at Hartford's Learning Corridor, and renamed CREC Impact Academy, students are engaged as co-creators of a welcoming and flexible learning community that prioritizes positive relationships, experiential learning, and community connections.

The program's goal is for students to have transformational learning opportunities that become foundational elements of their journey towards a happy, healthy, and successful future. In the first year, every student who passed through the program reported just that; that they felt their education had made a complete U-turn and was back on track.



Courage is resistance to fear, mastery of fear, not absence of fear.

- Mark Twain

Demand Equity

In 2016, CREC established an Equity Steering Committee, an advisory group of executives, administrators, and staff that would transparently create goals for CREC to promote equity, advance diversity, and foster inclusiveness, acceptance, mutual respect, and support across all areas of CREC's programs and services. This past year, the committee continued its work making recommendations to ensure that CREC upholds its position as a leading social justice organization in the region. Some examples from 2017-2018 include:

- » In October, the CREC Foundation awarded the Bruce E. Douglas Scholarship for Overcoming Adversity to four students with incredible stories. These students are continuing to thrive at the University of Hartford, Central Connecticut State University, and UConn.
- » A Welcome Center was opened at CREC Central in November to create a brick-andmortar facility for all families, no matter their spoken language or socioeconomic status, to come with questions about school choice, the application, and anything CREC.
- » CREC Division of Community Education's Transition to Employment Services offered its first Medical Office Assistant certification as an adult education service in partnership with Manchester Community College. The first class graduated in May.



The 2017 Bruce E. Douglas Scholarship for Overcoming Adversity recipients



The first graduating class for CREC Community Education's Transition to Employment Medical Office Assistant certification

CREC

The Minority Teacher Recruitment saught to continuously develop innovative programs to increase racial and cultural diversity in classrooms

- » The Minority Teacher Recruitment Fair in March, hosted by several CREC departments, is the culmination of an initiative that seeks to continuously develop innovative programs to increase racial and cultural diversity in the classrooms of Connecticut. The program is integral to having equitable practices and achievements for students of color in our schools. The event, held at CREC Two Rivers Magnet Middle School, welcomed guests from all over the state, mostly perspective minority teachers and teacher preparation candidates.
- » The Student Abolitionists Stopping Slavery Fair at CREC Metropolitan Learning Center for Global and International Studies in March raised awareness about human trafficking and other human rights issues that contribute to trafficking, such as poverty, conflict, and discrimination.
- » The Third Annual CREC Back to School Block Party ensured that area students are ready to start the school year on the right foot with the materials they need to succeed.

Justice will not be served until those who are unaffected are as outraged as those who are.

- Benjamin Franklin





CREC's Third Annual Back to School Block Party gave away over 1,200 backpacks filled with school supplies to underprivileged students

It should go without saying that CREC's third Core Value, Demand Equity, dictates our commitment to a high quality education for all, especially the marginalized, disenfranchised, and impoverished.



Embrace Collaboration

2017-2018 was a banner year for collaboration at CREC. There was a marked emphasis on all of CREC's internal efforts that collaboration be at the forefront.

CREC's sale-of-service divisions defined collaboration when they completed the reorganization that had been in the works for two-and-a-half years. Three CREC Divisions—Data Analysis, Research, and Technology (DART); the Institute of Teaching and Learning (ITL); and Technical Assistance and Brokering Services (TABS)—will officially become one unit, the CREC Resource Group, starting in the 2018-2019 fiscal year.

The reorganization was a mammoth task, beginning with recommendations from CREC's 2016 think tanks that the divisions merge, and culminating with a complete plan for the merge from the Reorganization Steering Committee formed in late 2017. The steering committee was made up of representatives from all CREC divisions and departments, not just the divisions involved. The combined unit will streamline CREC's services to districts, allowing CREC to better realize the goal stated in our vision.

A shining exemplar of our collaborative efforts to leverage CREC's educational expertise into usable resources for our districts was ITL's work to create grade-level lesson plans aligned with Next Generation Science Standards (NGSS).



CREC's sale-of-service divisions spent much of the last year working collaboratively to form the CREC Resource Group

Dr. Jaime Rechenberg, CREC's science education specialist, led the development of the curriculum, assessments, and provided professional learning for educators. The teaching units are comprehensive and come with detailed lesson plans. They give teachers specific strategies for shifting instructional practice to an NGSS style and contain assessments to help them gauge student learning.

The collaborative part of this initiative was inviting representatives from all CREC districts, and the CREC Schools, to be a part of the creation of the units, so that they would own the material and be able to bring it back to their district for easy implementation. Adding another level of collaboration, the NGSS lesson plans can easily be imported into CREC's online app, Catalyst Planner, a three-dimensional science curriculum planner, which was developed and released in 2017 by Studio111, the app development wing of DART.



More than 21 tons of food were distributed at the Relief Center—the equivalent weight of six, adult, female African elephants.

In the community, CREC was at the forefront of a region-wide to effort to create a central location for services and aid to refugees displaced by the hurricanes that devastated the Caribbean in September 2017. The goal was to help people transition as quickly and seamlessly as possible to their new living situation in Connecticut. CREC donated space for the center at a former school facility in Hartford, offered to manage its operations, and issued a call to action for community and state agencies, and other groups, to become partners in this humanitarian effort.

CREC and the supporting agencies, most importantly American Red Cross, Capital Workforce Partners, Catholic Charities, Charter Oak Health Center, and the UConn School of Nursing opened the center on November 1, less than two weeks after preparations began at the facility.



People displaced by the hurricanes received physical exams and immunizations



Arriving families received food, clothing, shoes, toiletries, toys, and baby needs, as well as housing, bus passes, job search assistance, and other essential needs

Everything required was in one place and free of charge. Patrons had on-site access to social services, job search assistance, educational resources—and more. Case managers and staff were always on hand for the families to provide information on the one-stop services.

With the help of over 380 volunteers, many of them CREC staff members donating their free time, the center operated smoothly, accepting donations, sorting through goods, and hosting events to keep the families feeling welcome. CREC also managed all of the private donations, 100% of which went to benefit the people serviced at the center. Other Relief Center functions provided by CREC were securing bus passes for local transportation; gift cards for groceries, furniture, and other household goods; and legal identification and driver's licenses from the DMV.

Between November 1 and March 17, 2018, it served 2,612 individuals. The center concluded its efforts in March by hosting a dinner and closing ceremony to honor all the families and volunteers.

CREC's accomplishments in 2017-2018 will serve as an example of how collaboration and teamwork will define our impact for years to come.

Talent wins games, but teamwork and intelligence wins championships.

Michael Jordan



The CREC Foundation is a Connecticut nonprofit established in 2005 as CREC's fundraising partner. 2017-2018 was one of one of its busiest years, with more donors than ever looking to help out with our efforts to provide education and support to the children and families of the Hartford region.

One of the most arduous efforts was managing all the private donations that came into the Relief Center for Our Caribbean Friends. In all, the CREC Foundation raised \$163,774 for the Relief Center to help families with transportation, housing, groceries, and other essential needs. The Relief Center was



truly a community effort, with partners that included the UConn School of Nursing, Capital Workforce Partners, the Hartford Library, Charter Oak Heath Center, Catholic Charities, and the American Red Cross. Among the biggest donors was the **Travelers Foundation**, who made an unrestricted \$50,000 donation in early 2018.

Travelers is no stranger to helping CREC, having made numerous donations in the past to help fund school choice programs and also donating funds for audiological equipment to CREC Soundbridge in 2009.

Travelers' donation ensured that the Relief Center would stay open as long as necessary, as people in need continued to come through the doors all the way through the center's transition in March. With some funds remaining, the CREC Foundation held the money over to make Travelers one of the main sponsors of the Fourth Annual Back to School Block Party in August.



A young girl whose family received services from the Relief Center



Audiological services at CREC Soundbridge



Additionally, Travelers held a large school supply drive at their Hartford office, collecting supplies from their employee. With the funds and supplies from the drive CREC was able to completely fill 1,200 backpacks and give them away to area students at the block party so they would be fully prepared for the start of the school year.

Along with Travelers, many other donations were collected from Owens Realty, Aetna, Voya, the Ryan T. Lee Foundation, Stop & Shop, and from CREC employees to purchase the backpacks and school supplies. The office of U.S. Senator Chris Murphy also collected supplies from state employees.



Volunteers donated their time to stuff 1,200 backpacks with school supplies



The hope line at the Back to School Block Party

The CREC Foundation looks forward to what 2018-2019 will bring, and hopes to expand our charitable efforts and build relationships with more community partners.

CREC Foundation Donors

Funding Agencies

A&A Office Systems, Inc. Aetna Foundation, Inc.

AFLAC

Air Temp Mechanical Services Inc. American Eagle Federal Credit Union

Ana Grace Academy of the Arts Elementary School

Anonymous

Associated Security Corporation Athletic Trainer Solutions LLC

B'nai Tikvoh-Sholom
Beacon Prescriptions
Burns & McDonnell
BVH Integrated Services
C & C Janitorial Supplies, Inc.
Charities of Hope, Inc.

China Education Exchange Services LLC

CMRK, Inc.

Coleman B. Levy, LLC

Compass Youth Collaborative, Inc.

ConnectiCare

Connecticut Association of Public School

Superintendents CyberGrants, Inc. DBS Energy, Inc.

Delta-T Group Hartford, Inc.

Discovery Academy Discovery Academy PTO Doo-Rite Robotics

Douglas Mechanical Services, Inc.

Dynegy

East River Energy Faith Assembly of God First Student, Inc.

Flight Fit N Fun New Britain Ford & Paulekas, LLC FVJC Emek Shalom, Inc. Ghada Foundation, Inc.

Glastonbury-East Hartford Magnet School Greater Hartford Academy of the Arts

Greater Hartford Arts Council

Greater Horizons Hamilton Sundstrand

Hartford Firefighters Charter Number 6498 Hartford Foundation for Public Giving Hear Here Hartford Chapter, Hearing Loss

Association of America

Hearing Loss Association of America Immanuel Congregational Church Janney Montgomery Scott LLC Jewish Federation of Greater Hartford - Zachs Campus

Jordan & Young Dental, LLC Julio Lozada Foundation, Inc.

Knox Foundation

Mari Hall Family Foundation

Mayo Crowe LLC Mega Education MFB LLC Move Your Mind

Mr. Sparkle Car Washes, Inc.

Museum Academy Network For Good NHS Touchdown Club Nutmeg State Finacial OR&L Company Pastrami On Wry, LLC Pratt & Whitney

PSA - Civic Leadership High School

Rainbow Graphics

River Street School at Birken RSA Discovery Delivery LLC

Ryan T. Lee Memorial Foundation, Inc.

Shipman & Goodwin - Elizabeth Landon & Harriette

Landon Foundation Shipman & Goodwin LLP

South Windsor Volunteer Fire Department

Stanley Black & Decker

The Can't Take It With You Fund

The Kula Foundation

The Travelers Companies, Inc.

Transamerica Life Insurance Company Travelers Community Connections

Truist by FrontStream

United Technologies Charity Trust Account United Way of Central & Northeastern Connecticut

UNITEHERE Local 2527 University of Rhode Island USA Hauling & Recycling

Voya Foundation Walmart #1891

Wells Fargo Advisors, LLC

Wethersfield Evangelical Free Church William Caspar Grausten Memorial Fund Winterbury Early Childhood Magnet School

Wintjen

Woodrow Wilson Activity Fund

YPI, Inc.

Z Rink Sports Foundation, Inc. Zuvic, Carr and Associates, Inc.

Individual Donors

William Ackerman Sheena Aimey Scott Allen Richard Alleva John & Judith Allison Sarah Almodovar Aura Alvarado Lauren Amaturo Chris Amendola Bret Andersen Paula Bacolini Brian Baker Steven Balcanoff Kathleen Bannon Tim Barber William Barnet Clare Baroncelli Maria Baroncini Dominic Barone Orin Bartle Susan Bassett Christopher Bate Shari C. and Paul E. Belanger Bhanmatie Bhoj George Bieniaszek David Biklen Suzanne Black Gregg Blackstone Melissa Bonet Stephen Bordeau Christie Borelli-Gromaski Debra Borrero Callie Bostic-Gardner Andy Bowman Leigh-An F. Boyer Eugene Bozzi Elaina Brachman Joey Braiewa Wanda Broaden Abigail Brophy Kevin Brown Shandra Brown Ashley Caceres Mary Janet Candeias Becky Caplinger Cathy & Michael Capsalors Lisa Carr

Robert Carr

Tim Carroll Ed Casares Ilia Castro Dean Catalano Stacey Cavagnuolo Sal Ceneri Pierrette Centeno Jose Chacon Scheuster Christie Peter Cimini Jerome Clapis Ferguson Clifford Elizabeth Cole Rebecca Cole Desmond Collins Steven Collins Raymond Congelosi Eric Crawford Krystal Crockett Sydney Croog Sandra Cruz-Serrano Carly Cuadras Frank & Rebecca Curtin Luke Cushman Chris Cykley Heather Cymbala Albert & Linda Dadario Jennifer Dalenta Susan Davis Linda Day David Daye Michael DePalma Vincent & Maureen Depierro Antonietta DiBenedetto Gloria Dieppa Marta Diez Luis Diez Morales Iason DiMauro Kevin Dinowitz Mark Dipalma Josie DiPietro-Smith Betty Kay Domar Ryan Donlon Heather Doucette Bruce E. & Allison K. Douglas Sasha Douglas Jeff Drucker

Nora Duncan Iill Dunn Rebecca Duval Kathleen Dyer Kevin Edwards David Eisenthal Tracy Elstein Anna Maria Emaunuel Dena Engelhardt Edward Estelle Jeannette Estrada Robert Eustace Renita Ezell Carolyn Farrlley Barry Felson Art Feltman Lisa Ferreira Claude Fields Jr. **Judith Fifield** Carlos Figueroa Jr. Sarah Fitzsimons Susan Flanagan Greg & Rose Florio Robert Forker Sandra Fowler Rohan Freeman Stephen Frenkel Rita Frenzel Elizabeth & Scott Friedman Joseph Fromme Kerry Froust Catherine Geoghegan Christine Giannoni Lori Gibb Jessica Gillis Meghan Glanovsky Brian Glasser Mary Glassman Tamara Gloster Robert and Francine Goldfarb Sandra Gomes Brenda Gomez Pura Gomez Victoria Gonzales Janetliz Gonzalez Nancy Gonzalez

Anthony Gordon

Fitzroy Gordon

Pamela Guerrero I Hanson Guest Barbara Hall Melissa Hall Leslie Hammond John Harris Glenn Hart Stacev Hartley Linda Helmke Douglas Henley Nilda Hernandez Gavle Hills **Josiah Hills** David Hoopes Amanda Howe Mary Huth Jeff Ivory **Evans Iacobs** Gregory Jones Virginia Jones Joseph Jordan George Kalif Amv Karwan Kaitlyn Kasimer-Colon William Keithline Francis Kelly Nancy King Patricia King Jaime Knowles Christine Ko Giovannina Koch Steven Koval Jason Krueger **Jeff Larson** John & Alisa Leahy Patricia Lenares Karen Lewin-Hicks Niti Lindsay Susan Link Dana Little Garv Little Estella Lopez Linda Lopez Marlene Lovanio Gerald Maine Laura Martinez Biju Mathews Karen Maxwell Aldo Mazzaferro

CREC Foundation Donors

Individual Donors

Douglas McCrory
Brandon McGee
Maura McGuire
Kellie McLaughlin
Kendra McQuilton

Alexa Melonopoulos Fleury

John Mena Ada Miranda Brian Molloy Carmen Monaco Marjorie Morrissey Jean Moura

Summer Myles

Antonio & Ruth Napoleone

Nicole Natale Monika Natola Tim Nee Diane Nelson Iudith Niedzielski John Niedzwiecki Stephen Nims Chris Nolan Sherie Novotny Kelly Nowik William Noyes Alison O'Keefe Irene Oleksiak Peter Oman Timothy O'Neill Hanna Oravec

Elizabeth Owens-Mishou

Margarita Ortiz

Thomas O'Shea

Carol O'Shea

Tom Parvenski Maryanne Pascone Eddie and Maria Perez

Chris Peters Elizabeth Pite Elizabeth Plumley Elisa Polci Robert Polselli Jr.

Amy Potterton John Pratt John Daniel Pray Matthew Proulx Scott Provost Rebecca Putt Michael Quagliaroli Sofia Quijano Marion Radeen

Shyamala Raman Kathy Randall Banning Rauls Beth Reagan Kenneth Reggio Deidre Reidy Ideko Reno

Ellen Retelle Deb Richards Lois Rivet Robert Roach

Kelly Roberto

Peggy Roell Elizabeth Root Maria Rosa Emily Rosen Christine Ruman Moses Ruperto

Angiolino Russo Catherine Sadlak Brunilda Sako Peggy Sampson Robert Schapire Vance Schiro Michael Schultz

Aanal Shah Molly Shaughnessy Gary Shettle Tricia Silva Aaron Sinicrope

Richard Serrano

Aaron Sinicrope Lori Slaney Sara Slogesky Ashley Soltoski

Ashley Soltoski Norman Sondheimer Dianne Soucy Neal Spencer Haia Spiegel Michael Sposito Kurt Stanco Stacy Stefanowich Peter Stevens Rebecca Stevens

Sandy Storck

James Stratos Nakisha Strickland Paul Sullivan Robyn Sullivan

T. Thornton Sullivan Tim and Geri Sullivan Tim Sullivan, Jr.

Thomas Swarr Shannon Tamosaitis

Clare Taylor Regina Terrell Glendowlyn Thames William Thompson, Jr.

Mason Thrall
Tamika Thurston
Nguyet Tinh
Donna Tommelleo
Carolyn Traks
Jennifer Traks
Jennifer Tredick

Ashley Tuttle

Deborah Van Wyngaarden

Paul Vanasse
Edwin Vargas
Gladys Vargas
Wanda Vargas
Dinora Vazquez
Celine Vialle
Sarah Vocca
Gregory Weigert
Beth Weisel
Joel Weisel
Terry Wilson
Julia Winer
Michelle Winkler

Jill Wnuk

Darlene Wolliston Elizabeth Wood Patricia Wrice Diane Wright Mark Wyskiel Glenn Yeakel

Regional Collaboration and Partnerships

State Agencies

CT Assistive Technology Project

CT Board of Education and Services for the Blind

CT Bureau of Rehabilitation Services

CT Commission on the Arts

CT Commission on Children

CT Commission on Deaf and Hearing Impaired

CT Cooperative Extension

CT Departments of:

» Administrative Services

» Children and Families

» Corrections

» Developmental Services

» Economic and Community Development

» Education

» Environmental Protection

» Health

» Justice and Sheriff

» Labor

» Mental Retardation

» Public Health and Addiction Services

» Social Services

» Support Services Division

CT Coalition for the Education of Deaf and Hard of

Hearing Children

CT Development Authority

CT Health and Educational Facilities Authority

CT Husky Health Care

CT Vocational Technical Schools

Higher Education

Asnuntuck Community College

Bureau of Voc-Tech Schools

CT Adult Education Programs

Central Connecticut State University

Capital Community College

Charter Oak College

Eastern Connecticut State University

The Lincoln College of New England's Dental

Hygiene Program

Manchester Community College

Office of Higher Education

Quinnipiac University

Sacred Heart University

Trinity College

Tunxis Community College

University of Connecticut

University of Hartford

University of New Haven

University of Saint Joseph

Wesleyan University

Yale University

Professional Associations

Accreditation Facilitation Project

Adult Numeracy Network

After School Network Alliance

American Association of School Administrators

American Society of Training and Development

Commission on Adult Basic Education

CT Academy of Educational Leaders

CT Association of Adult and Continuing Education

CT Association of Boards of Education

CT Association for Children With Learning Disabilities

CT Association for the Education of Young Children

CT Association of Nonprofits

CT Association of Public School Superintendents

CT Association of School Business Officials

CT Association of School Personnel Administrators

CT Association of Secondary Schools

CT Business and Industry Association

CT Child Care Training Academy

CT Council of Administrators of Special Education

CT Principals' Academy

CT Quality Council

CT School Public Relations Association

CT Teachers of English to Speakers of Other Languages

Hartford Area Superintendents Association

International Association of Psychosocial

Rehabilitation Services

National Commission on Adult Basic Education

National Coalition for Literacy

National and CT Associations for the Education

of Young Children

New England Parent Information Education

Northeast Educational Research Association

Raising Readers Beginning with Books

Legislative

Connecticut General Assembly

M.O.R.E. Commission

Regional Collaboration and Partnerships

Local and Regional Agencies

Capital Area Substance Abuse Council

Capital Region Workforce Development Board

Capitol Region Council of Governments

Career Resources

Catholic Family Services

Celebration Foods

Connecticut Association of Schools

Connecticut Association of Supervision and

Curriculum Development

Connecticut Historical Society

Connecticut Light and Power

Connecticut Puerto Rican Forum

Connecticut Women's Education and Legal Fund

Co-Opportunity, Inc.

Gems Sensors & Controls

Goodwill of Western & Northern Connecticut, Inc.

Greater Hartford Arts Council

Greater Hartford Legal Aid

Greater Hartford Transit District

Hartford Area Child Care Collaborative

Hartford Consortium for Higher Education

Hartford Foundation for Public Giving

House of Bread

Infoline and Birth to Three

Journey Home

Leadership Greater Hartford

Manchester Historical Society

MetroHartford Regional Economic

Alliance Metropolitan

District Commission

Midstate Medical Center

National Center for Family Literacy

New England Assistive Technology

New England Regional Literacy Resource Center

Northeast Utilities

Northeast and Islands

Pitney Bowes Foundation

Regional Laboratory for Educational Improvement

of the Riverfront Recapture

Southend Institutions Neighborhood Alliance (SINA)

State Education Resource Center

The Workforce Inc.

United Illuminating

United Way of the Capital Area

University of Connecticut Health Center

VOCAL

Hartford Agencies and Organizations

City of Hartford

Coalition to Strengthen Sheldon/Charter

Oak Neighborhood

Community Renewal Team

Hartford District Parole Office

Hartford Hospital

Hartford Multicultural Center

Hartford Public Library

Institute of Living

Mark Twain House and Museum

Old State House

Saint Francis Hospital and Medical Center

Federal Agencies

Environmental Protection Agency

National Aeronautics & Space Administration

U.S. Department of Education

U.S. Department of Housing & Urban Development

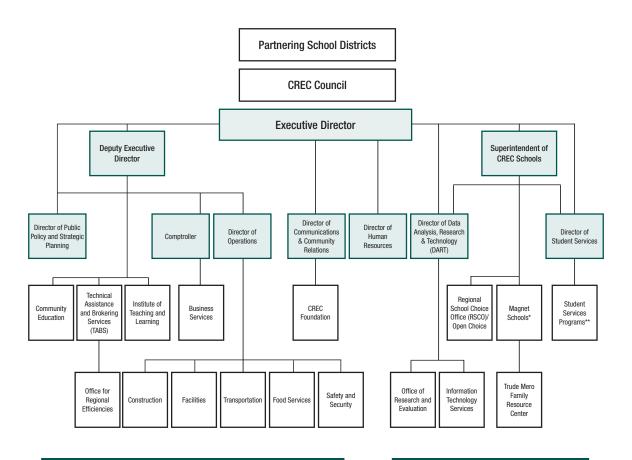
Regional Educational Service Centers

CREC is one of six Regional Educational Service Centers (RESCs) in Connecticut. Membership in one RESC enables a district to access the programs and services from other RESCs if those services are not available within their region. CREC works with the following RESCs to provide services to virtually every public school district in Connecticut.

- » Area Cooperative Educational Services (ACES)
- » Cooperative Educational Services (C.E.S.)
- » EASTCONN
- » EdAdvance
- » LEARN

Organizational Chart 2017–2018

Green boxes denote CREC Cabinet members.



*Magnet Schools

CREC Academy of Aerospace and Engineering Elementary School

CREC Academy of Aerospace and Engineering High School

CREC Academy of Science and Innovation

CREC Ana Grace Academy of the Arts Elementary School

CREC Discovery Academy

Glastonbury-East Hartford Magnet School

CREC Greater Hartford Academy of the Arts High School

CREC International Magnet School for Global Citizenship

CREC Metropolitan Learning Center for Global and International Studies

CREC Montessori Magnet School

CREC Museum Academy

CREC Public Safety Academy

CREC Reggio Magnet School of the Arts

CREC Two Rivers Magnet Middle School

CREC University of Hartford Magnet School

**Student Services Programs

Birth to Three Program at Soundbridge

CREC John J. Allison, Jr. Polaris Center

CREC River Street Autism Program at Birken

CREC River Street School

CREC Soundbridge

Farmington Valley Diagnostic Center

Southern Transition Real-World and

Independent Vocational Education (STRIVE)

Budget Statement: Fiscal Year Ending June 30, 2018

0		,	
PROGRAM	AMOUNT	PROGRAM	AMOUNT
General Fund Programs		Special Revenue Fund Programs	7
Academy of Aerospace and Engineering	\$13 204 465	21st Century Learning Centers	
Academy of Aerospace and Engineering Elemen		Before-and-After School	\$304.594
Academy of Science and Innovation		Capitol Region Choice Program	
Ana Grace Academy of the Arts Magnet School		Community Education	
Center for Creative Youth		Connecticut Technical High School	
Central Office Facility Cost Center		System Related Services	1.034.607
Communication Services		CT Technical High Schools Events	
Discovery Academy		Management Service	596.709
Executive Offices		Dept. of Corrections-Professional Developmer	
Farmington Valley Diagnostic Center		& GED Testing	
Glastonbury-East Hartford Magnet School		Developing Tomorrow's Professionals/	,
Grants Office		Perkins/Financial Literacy	207,906
Greater Hartford Academy of the Arts		Early Education	
Greater Hartford Academy of the Arts Middle Sci		Early Intervention Birth to Three Services	
Human Resources		Employment & Training Services	
Integrated Program Models		Entitlement Grants	691,750
Interdistrict Grants Office		Impact Academy	
International Magnet School for Global Citizensl	hip 6,782,607	Magnet Schools Assistance Program	3,089,295
Learning Corridor Cost Center	3,810,400	North Central Accrediation Faciliation Project.	
Lincoln Academy		Parenting Support Services	131,822
Made in the Shade	52,063	Project PACT	33,472
Magnet School Cost Center	33,444,855	REACT-Regional Educational Assesment	
Metropolitan Learning Center Magnet School.	12,633,105	Consultation Team	
Minority Teacher Recruiting	315,000	SDE Early Childhood Program	175,000
Montessori Magnet School		Sheff Technical Services Agreement	2,184,500
Museum Academy		Special Services Support Team	2,351,692
Office of Finance and Operations		Supplemental Services	
Polaris Center		Youth Learning & Employment Program	
PSA Civic Leadership High School		Youth Service Programs	1,098,500
Reading Recovery	25,991	Special Revenue Fund Subtotal	\$39,310,640
Reggio Magnet School of the Arts			
River Street School		Capital Projects Fund Programs	
School Transportation Management Services.		Academy of Aerospace and Engineering	
Soundbridge		Academy of Aerospace and Engineering Elemen	
STRIVE		Academy of Science and Innovation	
Student Services	,	Ana Grace Academy of the Arts	
Transportation Services		Discovery Academy	
Two Rivers Magnet High School	301,500	International Magnet School for Global Citizen	
Two Rivers Magnet Middle School	10,393,565	Museum Academy	
University of Hartford Magnet School		PSA Civic Leadership High School	
General Fund Subtotal	\$268,529,317	Reggio Magnet School of the Arts	
		Capital Projects Fund Subtotal	\$60,866,983
		Catavarias Cund Dusavans	
		Enterprise Fund Programs Adult Training & Development Network	
		of Connecticut	Φ21 <i>1</i> 7 <i>1</i> Ω
		Construction Services	\$314,740 2 201 015
		Data Analysis, Research and Technology Learning Corridor Theater	
		Montessori Training Center of New England	
		Office for Regional Efficiencies &	1,024,302
		Cooperative Purchasing	735 569
		Regional Fingerprinting Services	100,000
		School Improvement Center	1 0/12 607
		Enterprise Fund Subtotal	\$ 7,780,926
		Entorphico i and oubtotal	ψ1,100,020
		SUMMARY BY FUND TYPE	
		General Fund	\$268,529.317
		Special Revenue Fund	
		Canital Projects Fund	

 Capital Projects Fund
 60,866,983

 Enterprise Fund
 7,780,926

\$376,487,866

GRAND TOTAL

Projected Budget Statement: Fiscal Year Ending June 30, 2019

PROGRAM	AMOUNT
General Fund Programs	
Academy of Aerospace and Engineering	. \$12,520,868
Academy of Aerospace and Engineering Element	
Academy of Science and Innovation	
Ana Grace Academy of the Arts Magnet School	
Center for Creative Youth	
Central Office Facility Cost Center	
Civic Leadership High School	
Communication Services	
Discovery Academy	
Executive Offices	
Farmington Valley Diagnostic Center	
Glastonbury-East Hartford Magnet School	
Grants Office	206,933
Greater Hartford Academy of the Arts	
Greater Hartford Academy of the Arts Middle Scho	
Human Resources	1,131,621
Integrated Program Models	
International Magnet School for Global Citizenship	
Learning Corridor Cost Center	
Lincoln Academy	
Made in the Shade	
Magnet School Cost Center	
Metropolitan Learning Center Magnet School	
Montessori Magnet School	
Museum Academy Office of Finance and Operations	
Polaris Center	
Reading Recovery Reggio Magnet School of the Arts	
River Street School	20 705 496
School Transportation Management Services	
Soundbridge	6 405 169
STRIVE	
Student Services	
Transportation Services	
Two Rivers Magnet Middle School	10 581 301
University of Hartford Magnet School	
General Fund Subtotal	\$257,181,609
denotal i una oubtotal	Ψ201,101,000

car rear Enaing John St	
PROGRAM	AMOUNT
Special Revenue Fund Programs	
21st Century Learning Centers	****
Before-and-After School	\$299,293
Capitol Region Choice Program	14,397,117
Connecticut Technical High School	356,500
System Related Services	830 000
CT Technical High Schools Events	030,000
Management Service	94 170
Dept. of Corrections-Professional Development	
& GED Testing	54,000
Developing Tomorrow's Professionals/	
Perkins/Financial Literacy	
Early Education	
Early Intervention Birth to Three Services	
Employment & Training Services	621,861
Impact Academy Magnet Schools Assistance Program	
North Central Accrediation Faciliation Project	
Parenting Support Services	131 822
Project PACT	33.657
SDE Early Childhood Program	175,000
Sheff Technical Services Agreement	2,033,287
Supplemental Services	
Youth Service Programs	1,252,245
Special Revenue Fund Subtotal	\$30,573,905
	\$30,573,905
Capital Projects Fund Programs	
Capital Projects Fund Programs Academy of Aerospace and Engineering	\$925,237
Capital Projects Fund Programs Academy of Aerospace and Engineering Academy of Science and Innovation	\$925,237 2,850,217
Capital Projects Fund Programs Academy of Aerospace and Engineering	\$925,237 2,850,217 1,090,904
Capital Projects Fund Programs Academy of Aerospace and Engineering Academy of Science and Innovation Civic Leadership High School Discovery Academy	\$925,237 2,850,217 1,090,904 672,942 1,476,802
Capital Projects Fund Programs Academy of Aerospace and Engineering Academy of Science and Innovation Civic Leadership High School Discovery Academy	\$925,237 2,850,217 1,090,904 672,942
Capital Projects Fund Programs Academy of Aerospace and Engineering Academy of Science and Innovation Civic Leadership High School Discovery Academy Museum Academy Capital Projects Fund Subtotal	\$925,237 2,850,217 1,090,904 672,942 1,476,802
Capital Projects Fund Programs Academy of Aerospace and Engineering	\$925,237 2,850,217 1,090,904 672,942 1,476,802
Capital Projects Fund Programs Academy of Aerospace and Engineering	\$925,237 2,850,217 1,090,904 672,942 1,476,802 \$7,016,102
Capital Projects Fund Programs Academy of Aerospace and Engineering	\$925,237 2,850,217 1,090,904 672,942 1,476,802 \$7,016,102 \$266,073 \$266,073
Capital Projects Fund Programs Academy of Aerospace and Engineering	\$925,237 2,850,217 1,090,904 672,942 1,476,802 \$7,016,102 \$266,073 3,073,900 1,786,930
Capital Projects Fund Programs Academy of Aerospace and Engineering	\$925,237 2,850,217 1,090,904 672,942 1,476,802 \$7,016,102 \$266,073 3,073,900 1,786,930 4,143,430
Capital Projects Fund Programs Academy of Aerospace and Engineering	\$925,237 2,850,217 1,090,904 672,942 1,476,802 \$7,016,102 \$266,073 3,073,900 1,786,930 4,143,430
Capital Projects Fund Programs Academy of Aerospace and Engineering	\$925,237 2,850,217 1,090,904 672,942 1,476,802 \$7,016,102 \$266,073 3,073,900 1,786,930 4,143,430 99,600 1,126,194
Capital Projects Fund Programs Academy of Aerospace and Engineering	\$925,2372,850,2171,090,904672,9421,476,802 \$7,016,102\$266,0733,073,9001,786,9304143,43099,6001,126,194422,000
Capital Projects Fund Programs Academy of Aerospace and Engineering	\$925,237 \$2,850,217 \$1,090,904 \$672,942 \$7,016,102 \$7,016,102 \$3,073,900 \$1,786,930 \$4,143,430 \$9,600 \$1,126,194 \$22,000 \$141,145
Capital Projects Fund Programs Academy of Aerospace and Engineering	\$925,2372,850,2171,090,904672,9421,476,802 \$7,016,102\$266,0733,073,9001,786,9304143,43099,6001,126,194422,000
Capital Projects Fund Programs Academy of Aerospace and Engineering	\$925,2372,850,2171,090,904672,9421,476,802 \$7,016,102\$266,0733,073,9001,786,9304,143,43099,6001,126,194422,000141,145 \$11,059,272
Capital Projects Fund Programs Academy of Aerospace and Engineering	\$925,2372,850,2171,090,904672,9421,476,802 \$7,016,102 \$266,0733,073,9001,786,9304143,43099,600126,194422,0001141,145 \$11,059,272
Capital Projects Fund Programs Academy of Aerospace and Engineering Academy of Science and Innovation Civic Leadership High School Discovery Academy Museum Academy Capital Projects Fund Subtotal Enterprise Fund Programs Adult Training & Development Network of Connecticut Brokered Services Construction Services Instructional Services Learning Corridor Theater Montessori Training Center Northeast Non-Instructional Services Regional Fingerprinting Services Enterprise Fund Subtotal SUMMARY BY FUND TYPE General Fund Special Revenue Fund	\$925,2372,850,2171,090,904672,9421,476,802 \$7,016,102\$266,0733,073,9001,786,9304,143,43099,6001,126,194422,000141,145 \$11,059,272
Capital Projects Fund Programs Academy of Aerospace and Engineering	\$925,2372,850,2171,090,904672,9421,476,802 \$7,016,102 \$266,0733,073,9001,786,9304143,43099,6001,126,194422,000141,145 \$11,059,272 \$257,181,60930,573,9057,016,102

GRAND TOTAL

\$305,830,888

2017-2018 Governance

Council Officers



Kristen Picard-Wambolt
Chair
Ellington
Public Schools



David Joy Vice Chair South Windsor Public Schools



Christopher C. Wilson Secretary/Treasurer Bristol Public Schools



Donald F. Harris, Jr.
Ex Officio
Bloomfield
Public Schools

Council Representatives

Avon – Jackie Blea
Berlin – Robin Evans
Bloomfield – Donald F. Harris, Jr. *
Bolton – Alison Romkey
Bristol – Christopher C. Wilson *
Canton – Joseph Scheideler *
Cromwell – Celina Kelleher
East Granby – Joseph Doering
East Hartford – Stephanie Watkins
East Windsor – George Michna
Ellington – Kristen Picard-Wambolt *
Enfield – Charlotte Riley
Farmington – Chris Fagan

Glastonbury – Jeremy Grieveson *
Granby – Melissa Migliaccio
Hartford – Karen Taylor *
Hartland – To be appointed
Manchester – Mary-Jane Pazda
New Britain – To be appointed
New Hartford – To be appointed
Newington – Sharon Braverman
Plainville – Becky Tyrrell *
Portland – Timothy Lavoy
Region 10 – John Vecchitto *
Rocky Hill – Dilip Desai
Simsbury – Lydia Tedone *

Somers – Joan Formeister *
Southington – Terry G. Lombardi *
South Windsor – David Joy *
South Windsor (Alternate) – Erica Evans
Suffield – Maureen Sattan *
Vernon – Linda Gessay
West Hartford – Carol Anderson-Blanks
Wethersfield – Polly Moon
Windsor – Nuchette Black-Burke *
Windsor Locks – Patricia King

* Board Members of the CREC Council



I've learned that people will forget what you said, people will forget what you did, but people will never forget how you made them feel.

– Maya Angelou

Other		>		>			>	>		>	>		>	>			>	>	>		>	>
				>			>	`		` <u>`</u>	^		>	>			>	-	>		>	-
Windsor Locks		>		>			`	>		`	^		>	>		`	>	>		>		
Wentersheid		>		>		<u> </u>	>	>		<i>></i>	>		>	>		<u>`</u>	>	<u> </u>		>	<i>></i>	
Methersfield							>						_					>				
broffreH tesW		>		>				>		<i>></i>	>		>	>			>				<u> </u>	
Vernon				>		<u>,</u>		>		<i>></i>			>	>			>					
blaiffuc		>		>		<u>, </u>	>	>		>			>	>		<u>,</u>			>			
south Windsor		>		>		, <u> </u>	>	>	>	`	`		>	>		, <u> </u>	>					
notpnidtuo2		>		>		>				<u> </u>	<i>></i>		`	>		<u> </u>		>	>		<u> </u>	
Somers		>		>		>		>		>			>	>		>					>	
Simsbury		>		>		>	>	>	>	>	>		>	>		>	>		>		>	
Rocky Hill		>		>		>		>		<i>></i>	^		>	>		>	>	>			>	
Ol noipaЯ						>				>	>		>	>				>	>		>	
Portland		>		>		>		>		>	>		>	>			>				>	
9llivni6l9		>		>		>		>		>	>		>	>		>	>		>		>	
Newington				>		>		>	>	^	/		>	>		>	>				>	
brottord weN						>				/				>								
Mew Britain		>		>		>		>	^	>	>			>		>	>			>	^	
Manchester		>		>		>	>	>		>	>			>		>	>	>		>	>	
Hartland										/						>	>					
broffreH		>		>		>		>	>	>	>		>	>		>	>	>		>	>	
Granby		>		>		>	>		>	/	>		>	>		>	>		>			
Glastonbury		>		>		>	>	>		>			>	>		>	>				>	
Farmington				>		>			>	>	>		>	>		>			>		>	
bləifn3		>		>		>				>	>		>	>		>	>				>	
Ellington		>		>		>			>	>	>		>	>		>					>	
rosbniW tsa3		>		>		>		>		>	>		>	>		>						
broffreH tse3		>		>		>		>	>	>				>		>	>	>			>	
East Granby		>		>		>		>		>	>		>	>		>					>	
Cromwell				>		>		>		>	>		>	>			>				>	
notnsJ						>			>	>			>	>					>		>	
lotsina		>		>		>		>	>	>	>			>		>	>				>	
notloa		>		>		>		>		>	>		>	>		>	>					
bləifmoold		>		>				>	>	<u> </u>				>		>	>		>	>		
Berlin		>		>		>		>		>			>	>		>					\ \	
novA		>		>		>		>		>	>		>	>		>			>		>	
•																						
	ADMINISTRATIVE SERVICES	Fingerprinting Services	COMMUNITY EDUCATION	Adult & Continuing Education	CREC RESOURCE GROUP	Cooperative Purchasing	IME	Curriculum Councils	Minority Teacher Recruitment Program	Professional Development	Staff Brokering	CHOICE PROGRAMS	Hartford Region Open Choice Program	Magnet Schools	STUDENT SERVICES	Birth to Three Services	CREC John J. Allison Jr. Polaris Center	CREC River Street School	Farmington Valley Diagnostic Center	Positive Parenting Program	Soundbridge	STRIVE Program
	ADMI	Finge	COMI	Adult	CREC	Coope	CT PRIME	Curric	Minoi Recru	Profe	Staff	CHOI	Hartf. Choic	Magn	STUD	Birth	CREC	CREC	Farmi Diagn	Positi	Sound	STRIV











111 Charter Oak Avenue | Hartford, CT 06106 860-247-CREC | www.crec.org





