

# 2013-2014

## Comprehensive Annual Financial Report

Fiscal Year Ended  
June 30, 2014



111 Charter Oak Avenue  
Hartford, CT 06106

 **CREC**  
Excellence in Education

**CAPITOL REGION EDUCATION COUNCIL  
Hartford, Connecticut**

**COMPREHENSIVE ANNUAL FINANCIAL REPORT  
FOR THE YEAR ENDED JUNE 30, 2014**



**Capitol Region Education Council**  
111 Charter Oak Avenue  
Hartford, CT 06106  
860-247-CREC  
fax 860-246-3304  
[www.crec.org](http://www.crec.org)  
[crec@crec.org](mailto:crec@crec.org)

*Prepared by:  
Business Services Department*

**CAPITOL REGION EDUCATION COUNCIL**  
**COMPREHENSIVE ANNUAL FINANCIAL REPORT**

**JUNE 30, 2014**

**TABLE OF CONTENTS**

		<b><u>Page</u></b>
<b><u>INTRODUCTORY SECTION</u></b>		
	Organizational Chart	i
	Mission Statement	ii
	Council Members	iii
	Certificate of Achievement for Excellence in Financial Reporting	iv
	Letter of Transmittal	v-xiv
<b><u>FINANCIAL SECTION</u></b>		
	Independent Auditors' Report	1-3
	Management's Discussion and Analysis	4-12
<b><u>Exhibit</u></b>		
	Basic Financial Statements:	
	Government-Wide Financial Statements:	
I	Statement of Net Position	13
II	Statement of Activities	14
	Fund Financial Statements:	
	Governmental Funds:	
III	Balance Sheet	15-16
IV	Statement of Revenues, Expenditures and Changes in Fund Balances	17-18
	Proprietary Funds:	
V	Statement of Net Position	19
VI	Statement of Revenues, Expenses and Changes in Fund Net Position	20
VII	Statement of Cash Flows	21
	Fiduciary Funds:	
VIII	Statement of Fiduciary Net Position	22
	Notes to Financial Statements	23-44
	Required Supplementary Information:	
	General Fund and Major Special Revenue Fund:	
RSI-1	Schedule of Revenues and Expenditures - Budget and Actual	45
	Combining and Individual Fund Statements and Schedules:	
	General Fund:	
A-1	Balance Sheet - By Program	46-51
A-2	Schedule of Revenues, Expenditures and Changes in Fund Balances - By Program	52-57
A-3	Schedule of Revenues and Expenditures - Budget and Actual	58-59

**Exhibit****Page**

## Combining and Individual Fund Statements and Schedules (continued):

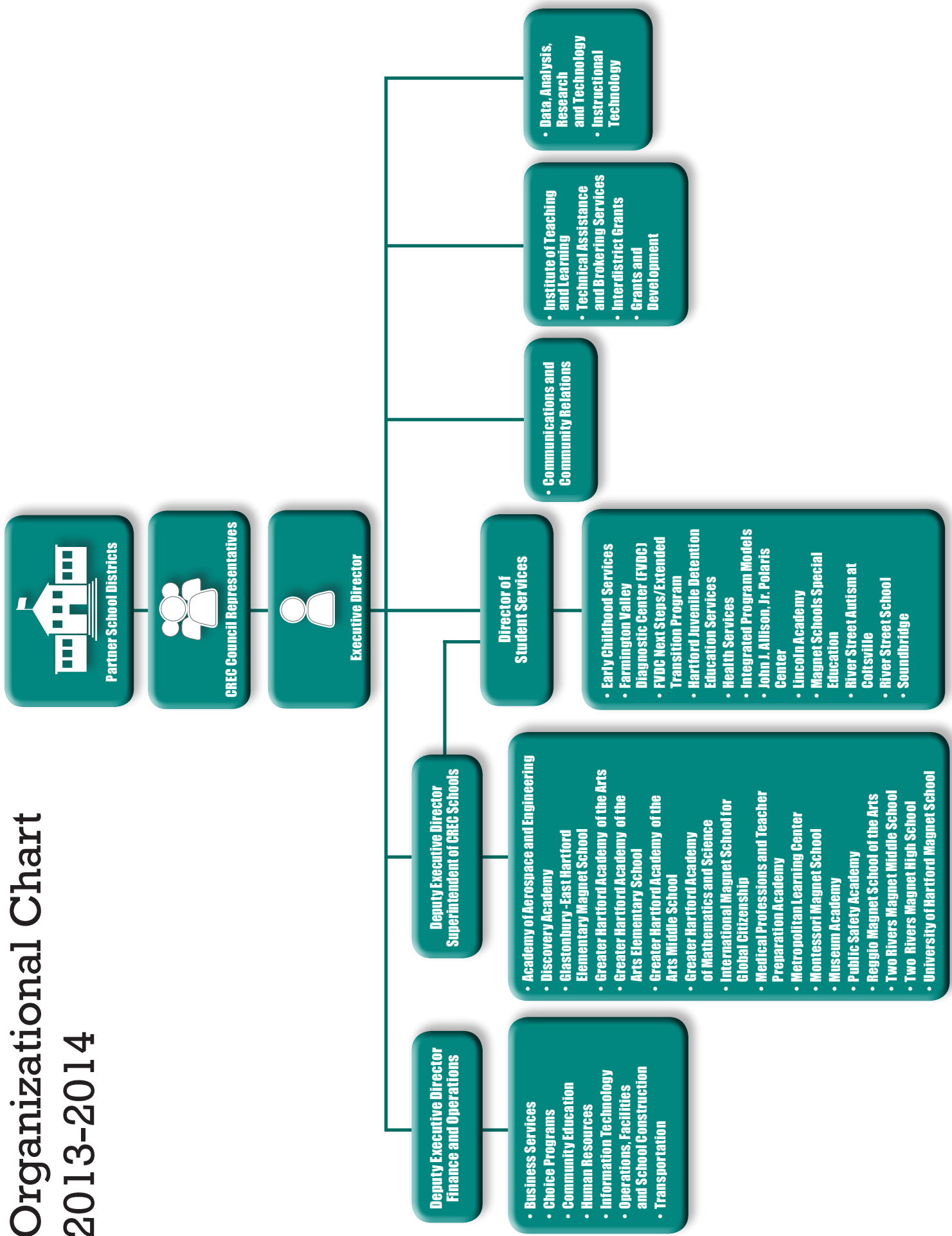
	Special Revenue Fund:	
B-1	Balance Sheet - By Program	60-62
B-2	Schedule of Revenues, Expenditures and Changes in Fund Balances - By Program	63-65
B-3	Schedules of Revenues and Expenditures - Budget and Actual	66-72
	Nonmajor Governmental Funds:	
C-1	Combining Balance Sheet	73-75
C-2	Combining Statement of Revenues, Expenditures and Changes in Fund Balances	76-78
	Nonmajor Enterprise Funds:	
D-1	Combining Statement of Net Position	79-80
D-2	Combining Statement of Revenues, Expenses and Changes in Fund Net Position	81
D-3	Combining Statement of Cash Flows	82-83
	Internal Service Funds:	
E-1	Combining Statement of Net Position	84
E-2	Combining Statement of Revenues, Expenses and Changes in Fund Net Position	85
E-3	Combining Statement of Cash Flows	86
	Fiduciary Funds:	
	Agency Funds:	
F-1	Combining Balance Sheet	87-89
F-2	Combining Statement of Changes in Assets and Liabilities	90-94
	Capital Assets Used in the Operation of Governmental Funds:	
G-1	Comparative Schedule by Source	95
G-2	Schedule by Function and Activity	96
G-3	Schedule of Changes by Function and Activity	97

**STATISTICAL SECTION****Table**

	Financial Trends:	
1	Net Position by Component - Last Ten Fiscal Years	98
2	Changes in Net Position - Last Ten Fiscal Years	99
3	Fund Balances, Governmental Funds - Last Ten Fiscal Years	100
4	Changes in Fund Balances, Governmental Funds - Last Ten Fiscal Years	101
	Revenue Capacity:	
5	Revenue by Source - All Fund Types	102
6	Principal Revenue Payers - Current Year and Nine Years Ago	103
7	Ratios of Outstanding Debt by Type - Last Ten Fiscal Years	104
	Demographic and Economic Statistics:	
8	CREC Member Data	105
9	Total Population by Town - Fiscal Years 2004 to 2013	106
10	Per Pupil Expense	107
	Operating Information:	
11	CREC Member Towns Average Daily Membership (ADM) - Public School Pupils - Fiscal Years 2005 to 2014	108
12	Program Enrollment Summary	109-134
13	Tuition Rates Per Student	135
14	Workforce Analysis - Number of Employees Last Ten Years	136
15	Capital Assets Used in Operation of Governmental Funds	137

# **Introductory Section**

# Organizational Chart 2013-2014



# CREC Mission, Vision, Goal, and Objectives

---

## Mission

To work with boards of education of the Capitol Region to improve the quality of public education for all learners.

To achieve its mission, CREC will:

- Promote cooperation and collaboration with local school districts and other organizations committed to the improved quality of public education;
- Provide cost effective services to member districts and clients;
- Listen and respond to client needs for the improved quality of public education; and
- Provide leadership in the region through the quality of its services and its ability to identify and share quality services of its member districts and other organizations committed to public education.

## Vision

Every student can and shall learn at high levels and therefore must have access to all educational resources of the region through the system of public schools served by CREC.

## Goal

CREC staff and programs will work with local school systems to meet their needs and the needs of students.

- Each student in the public schools of the Capitol Region will demonstrate learning at ever higher levels.
- Each student in the public schools of the Capitol Region will demonstrate, by the end of grade 3, high levels of literacy.
- Each student in the public schools of the Capitol Region will participate in learning environments that more nearly reflect the diversity of the region's population.

## Objectives

- To identify the educational needs of CREC member school systems.
- To bring together resources to help local school districts.
- To solve common problems.
- To stimulate local educational activities and develop new CREC programs which address the student goals of the CT Board of Education.
- To assist Local Boards of Education in providing a continuum of student services and settings which facilitates the education of all children.
- To provide quality direct services to identified students using an array of specialized cooperative, integrated and stand alone settings.
- To improve the quality of staff in CREC and its member districts for the purpose of improving learner achievement.
- To inform CREC membership, governmental bodies and the community at large about the contribution of CREC to the "Educational Enterprise".
- To achieve continued improvement in the conduct of all CREC internal and external services.

## Member Districts

Avon, Berlin, Bloomfield, Bolton, Bristol, Canton, CREC, Cromwell, East Granby, East Hartford, East Windsor, Ellington, Enfield, Farmington, Glastonbury, Granby, Hartford, Hartland, Manchester, New Britain, New Hartford, Newington, Plainville, Portland, Region 10 (Burlington and Harwinton), Rocky Hill, Simsbury, Somers, Southington, South Windsor, Suffield, Vernon, West Hartford, Wethersfield, Windsor, and Windsor Locks

## 2013 - 2014 Governance

<p><b>Board of Directors</b>          Berlin – TBD          Bloomfield – Donald Harris, Sec/Treasurer          Bristol – Christopher C. Wilson, Vice-Chair          Canton – Leslee Hill          Ellington – Kristen Picard-Wambolt          Glastonbury – Jeremy Grieveson          Granby – Melissa Migliaccio          Hartford – Jose Colon-Rivas          West Hartford – Terry Schmitt, Chair          Wethersfield – Elaine Paradise</p> <p><b>Council Representatives</b>          Avon – Brian Glenn          Berlin - TBD          Bloomfield – Donald Harris          Bolton – TBD          Bristol - Christopher C. Wilson          Canton – Leslee Hill          Cromwell – Mike Camilleri          East Granby – Trevor Sanford          East Hartford – Valerie Scheer          East Windsor – George Michna          Ellington – Kristen Picard-Wambolt          Enfield – Lori Unghire          Farmington – Mary Grace Reed          Glastonbury – Jeremy Grieveson          Granby – Melissa Migliaccio          Hartford – Jose Colon-Rivas          Hartland - Amy Bourque          Manchester – Carl Stafford          New Britain – TBD          New Hartford - TBD          Newington – Sharon Braverman          Plainville - Becky Tyrrell          Portland – Chris Phelps          Region 10 - Beth Duffy          Rocky Hill – Dilip Desai          Simsbury - Lydia Tedone          Somers - Joan Formeister          Southington – Jill Notar-Francesco          South Windsor – David Joy          Suffield – Mary Lou Sanborn          Vernon – TBD          West Hartford - Terry Schmitt          Wethersfield – Elaine Paradise          Windsor – Ronald Eleveld          Windsor Locks – Patricia King</p>	<p><b>CREC Administration</b>          Bruce E. Douglas, Ph.D.,  <i>Executive Director</i></p> <p>Donald P. Walsh,  <i>Deputy Executive Director for Finance &amp; Operations</i></p> <p>Sandy Cruz-Serrano,  <i>Chief Operating Officer, Operations</i></p> <p>Regina Terrell,  <i>Director of Human Resources</i></p> <p>Deborah Richards,  <i>Director, Student Services</i></p> <p>Dina Crowl,  <i>Superintendent and General Director, Magnet Schools</i></p> <p>Tim Nee  <i>Assistant Executive Director</i></p> <p>Sarah Vocca, Ph.D.  <i>Director of Data, Analysis, Research and Technology</i></p> <p>Douglas Casey,  <i>Director of Technology Services</i></p> <p>Margaret MacDonald, Ph.D.,  <i>Director, Technical Assistance &amp; Brokering Services</i></p> <p>Andrew Tyskiewicz,  <i>Director, Community Education, Training and Employment Services</i></p> <p>Aura Alvarado,  <i>Director, Communications and Community Relations</i></p> <p>Douglas Rogers  <i>Director, School Construction</i></p>
---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------





Government Finance Officers Association

**Certificate of  
Achievement  
for Excellence  
in Financial  
Reporting**

Presented to

**Capitol Region Education Council  
Connecticut**

For its Comprehensive Annual  
Financial Report  
for the Fiscal Year Ended

**June 30, 2013**

Executive Director/CEO

December 4, 2014

**To the Board of Directors and Council,  
Capitol Region Education Council:**

This is the Comprehensive Annual Financial Report (CAFR) of the Capitol Region Education Council (CREC) for the fiscal year which ended June 30, 2014. The purpose of this report is to provide citizens, member boards of education, funders, grantor agencies and other interested parties with reliable financial information about CREC.

CREC's Business Services Division is responsible for both the accuracy of the presented data and the completeness and fairness of the presentation, including all disclosures. We believe that the data presented in this annual report is accurate in all material aspects; it is presented in a manner designed to fairly set forth the financial position and results of operations of CREC, as measured by the financial activity of its funds. The report contains all disclosures necessary to enable the reader to gain an understanding of CREC's financial affairs.

Management's Discussion and Analysis (MD&A) immediately follows the independent auditor's report and provides a narrative introduction, overview, and analysis of the basic financial statements. The MD&A complements this letter of transmittal and should be read in conjunction with it.

**REPORTING ENTITY**

CREC is the oldest and largest of Connecticut's six regional educational service centers (RESCs). CREC was established in 1966 as a cooperative effort of local school districts, organized under the provisions of the Connecticut General Statutes, Section 10-66 a.-n. CREC is governed by and serves its members - 35 public school districts of North Central Connecticut. CREC's mission is to improve the quality of public education through cooperative programs.

Pursuant to C.G.S. 10-66c, CREC, as a regional educational service center, is a public educational authority acting on behalf of the State of Connecticut. The Internal Revenue Service has determined CREC to be an organization described in Section 170 (c) (1) of the Code. The Connecticut State Department of Education (SDE) is CREC's primary regulatory agency. Publicly elected board of education members appointed by each member school district serve on CREC's Council. The term of office of Council directors may not exceed three years. The Council appoints an executive director to serve as the executive agent of CREC.

CREC provides a diverse range of services in education, health and human services. Major services provided to member districts include regional programs providing education and related health services for children with disabilities in the least restrictive environment, magnet schools promoting integrated and quality education, early childhood intervention initiatives, staff development programs and technical assistance services. The financial information provided in the CAFR includes all CREC funds.

## **ECONOMIC CONDITION AND OUTLOOK**

The agency's economic condition is dependent upon the extent to which its primary customers (local boards of education and the State) continue their utilization of CREC services. CREC responds to, and tries to anticipate, the needs of its member districts. CREC's challenge is to identify and meet the changing and expanding requirements of its region.

Through their purchase of CREC's services, both the State and the local school districts recognize the benefits of delivering educational services on a regional, cooperative basis. CREC's services remain in demand, even as the State and member school districts continue to address budgetary challenges. CREC's tradition of providing essential services with the flexibility to develop and modify program offerings based on market factors will continue, and CREC's consistent and significant growth over the past ten years suggests that growth may continue.

## **FUTURE PLANS**

### *Quality and Integrated Education:*

Public Act 97-290, An Act Enhancing Educational Choices and Opportunities, sets forth the basis for much of the continued growth expected in quality and integrated education program activities. Specifically, this act requires each school district to immediately provide educational opportunities for students to interact with students and teachers from varied racial, ethnic and economic backgrounds and from other communities.

CREC has long held quality, integrated education as its primary focus. As a leader in promoting diversity, the application of CREC's core beliefs, mission, goals and objectives has resulted in tangible progress toward achieving this goal in our region. We expect that our magnet school program, the Choice program, Interdistrict grants and other funding will continue to increase through 2015 and beyond, as the State responds to racial and ethnic isolation in the Capitol Region through the 2008 Settlement Agreement in *Sheff v. O'Neill*.

CREC's Magnet Schools Division enrollment continues to grow. In 2014-2015, we are operating the Metropolitan Learning Center Magnet School in Bloomfield; the Glastonbury/East Hartford Elementary Magnet School in Glastonbury; the Greater Hartford Academy of the Arts in Hartford; the Greater Hartford Academy of Math and Science in Hartford; the Academy of Aerospace & Engineering in Hartford and Bloomfield; the Montessori Magnet School in Hartford; Two Rivers Magnet Middle School in East Hartford; the University of Hartford Magnet School in Hartford; the Museum Academy in Bloomfield and Windsor; the International Magnet School for Global Citizenship in South Windsor; the Reggio Magnet School of the Arts in Avon; the CREC Public Safety Academy in Enfield, the Medical Professions and Teacher Preparation Academy in New Britain, and the Discovery Academy in Hartford, the Greater Hartford Academy of the Arts Elementary School in Avon, the Greater Hartford Academy of the Arts Middle School in Hartford, Two Rivers Magnet High School in Hartford and the Academy of Aerospace and Engineering Elementary in Rocky Hill. CREC magnet school enrollment has grown to over 8,200 students and our magnet school budgets total \$136,566,914. The Magnet Schools Division will continue to grow because of the market demand and benchmarks of the 2008 Sheff Agreement. It will continue to retain and attract new students by allowing them to focus on specific talents or interests, while studying a challenging core curriculum of language arts, mathematics, science, social studies and languages in a diverse environment.

The Hartford Region Open Choice program continues to serve Hartford students attending schools in 28 suburban districts and suburban students attending schools in the city of Hartford. With funding provided by the Connecticut State Department of Education, the program serves 2,117 students, attending 135 schools in 28 districts for the 2014-2015 school year. Students in the program may remain in their district through high school graduation and are offered the opportunity to participate in all activities at their schools. Support specialists work closely with students, families and school districts to help ensure a successful transition and a positive and enriching educational experience for all students.

The Early Beginnings program continues to support preschool and kindergarten children. Middle and high school students are able to take advantage of the Choice After School Academy (CASA), where they are provided assistance with academics, life skills challenges and college preparation. Elementary and middle school students are encouraged to participate in the Open Choice Summer Academy, which offers exposure to science, math and language arts curriculum and field trips. The Open Choice program continues to provide professional development opportunities for districts including a book club discussion and Dine & Discuss series focused on best practices in areas identified by districts. In addition, there is support to improve school climate through the Unity Teams program for all Open Choice high schools and Open Choice parents participate in a leadership training program.

The Interdistrict grants program continues to respond to racial and ethnic isolation in the region through 13 awarded grants in 2014-2015 totaling \$842,070.

#### *Community Education Division:*

The Community Education Division provides education and training programs statewide for out-of-school youth and adults. The Division also leads and coordinates several statewide professional development initiatives.

Basic and occupational skills training programs include: job-embedded programs combining technical training in construction; medical office support; customer service; and human services and Microsoft office skills with academic skills enhancement; GED preparation and skills development training; English Language Learner instruction; family literacy; on-line education, continuing education and programs for youth and adults in non-traditional settings. The Division also delivers comprehensive training and technical assistance for Connecticut's adult educators and 6-12 career and technical educators and coordinates an organization for adult learners. The Division provides professional development and leadership training for staff of non-profit organizations and corporate employees. The Division also serves as co-manager of the Hartford Regional Adult Literacy Partnership. The work of the Division extends throughout the region, the state, and beyond Connecticut's borders, with a diverse clientele from the public and private sectors.

#### *Student Services Division:*

The Student Services Division serves a diverse population of students and their families. While much of the effort has been to ensure the quality of existing programs, there has been significant expansion of programming and services over the past school year.

River Street School provides day and extended day and year services to students with autism and significant developmental delays, with a strong emphasis on applied behavioral analysis and a variety of support services based on individual student need. River Street's annex building, the Marcia Yulo Howard Center for Autism, houses classrooms for younger students transitioning to River Street School, the PASC (Program for the Assessment of Special Children), the Children's Therapy Services Clinic for children with sensory issues, and also contains the administrative offices for River Street's Autism Outreach program and the Integrated Program Models (IPM). This past year the school program enhanced their services with the addition of robotic technology, which is used to supplement instruction for students. River Street School worked with the Bureau of Rehabilitation Services to provide job-embedded training to adults with significant disabilities. River Street School also operates two group homes in the region for students under the age of 21.

The Farmington Valley Diagnostic Center (FVDC) provides an interim educational program for students who are experiencing significant difficulties in the home school or transitioning from one educational setting to another. This past year the FVDC upgraded technology with the purchase of new computers for staff and laptop computer for students. FVDC also expanded its transition services with the addition of a guidance counselor, and created a new summer program for younger children with social emotional and behavioral challenges in the first through fifth grades.

The John J. Allison Jr. Polaris Center expanded the services in its Mental Health Outpatient Clinic to serve young adults ages 18-21 and adults. The Polaris Clinical Day School continues to provide high quality educational and therapeutic services for students with social, emotional and behavioral concerns. This year Polaris provided a broader array vocational and transition services and sponsored a regional Transition Fair. In addition, Polaris sponsored a statewide safety conference focused on meeting the mental health needs of students in public school settings.

CREC continues to provide the educational program for the Hartford Juvenile Detention Center (JDC). CREC is working with the educational and residential programs of the JDC to implement Positive Behavioral Interventions and Supports (PBIS) in both settings.

Soundbridge continues to provide a continuum of services for children who are hearing-impaired, in its state of the art Wethersfield facility, in public school classrooms, and through many consultation services for students in their local districts. In addition, Soundbridge provides audiological services, as well as maintenance of hearing technology, for students throughout the state. This past year, Soundbridge established a professional development consortium for staff in local school districts that are working with students who are deaf or hard of hearing.

CREC's Birth to Three and Positive Parenting Program continue to provide direct services to families and children in the Hartford area. They conduct parent education through instructional sessions and support groups. The Birth to Three program instituted the use of iPad technology for record keeping on home visits. The Birth to Three Early Intervention program expanded their services to serve over 700 families and young children in the region.

Student Services developed a collaborative program called STRIVE (Southern Transition Real-World and Independent Vocational Education) for the towns of Madison, Guilford and Clinton. This community based vocational program serves young adults with disabilities ages 18-21 years old.

In addition, Student Services entered into a collaborative relationship with the Department of Children and Families (DCF) on the Raise the Grade project. This program is designed to enhance the Department's ability to identify and address unmet educational needs for youth in the Hartford area that are served by DCF.

Over the course of the year, the Division served approximately 4,500 students. In addition, the Division of Student Services provided facilitation and technical assistance to the Connecticut State Department of Education's System of Educator Evaluation and Development (SEED) work group on the evaluation of Student and Educator Support Specialists.

#### *Construction Division:*

CREC continues to provide school districts with planning, project management, and construction-related services to build or renovate public schools, a service which CREC began to offer in 1996. Market demand and CREC's track record have resulted in our growth in this service area. Our construction staff serves districts throughout Connecticut that are either contemplating or actively engaged in school construction projects. To date, we have served as the sole project manager/owner's representative on over 24 projects, comprising over \$1.2 billion in project costs.

CREC's construction services range from early master plan development, including education specifications and pre-construction services, to handling the entire construction process as a project/program manager and/or owner's representative. Our services also provide for verification of compliance with the educational program, financial reporting to the State Department of Education and Department of Administrative Services, project closeout and final audit. Our other construction-related services include facility audits, capital replacement plans, feasibility studies, educational specifications development, operations plans, and grant applications.

We actively provide project manager/owner's representative services to the City of New London for New London High school, the Nathan Hale Elementary School, the Bennie Dover Middle School, and the Winthrop Elementary

Magnet School, as well as to the Towns of West Haven, Stratford, and East Hampton for their high school renovation projects. CREC also began working on program management for energy conservation measures, including photovoltaic array installations. Current projects include two schools for Area Cooperative Educational Services, our counterpart RESC in New Haven, and the Town of Westbrook. We also recently contracted with Ball and Socket Arts of Cheshire to provide project management services to transform a former button and fastener factory (circa 1850) into an arts and community center.

Successful past projects include providing project management services to Goodwin College for the Connecticut River Academy, the Academy of Advanced Design and Technology, and their Early Childhood School. The Early Childhood School successfully opened its permanent facility in August, 2013. We successfully completed our contractual obligations as owner's representative in Bloomfield for the Carmen Arace and Laurel Schools, and provided owner's representative services to the Town of Glastonbury for the Glastonbury/East Hartford Elementary Magnet School, which opened its permanent facility in August, 2012

We have also successfully completed renovations of both the start-up and expansion of temporary facilities for eleven magnet schools including the CREC Public Safety Academy, Reggio Arts Magnet, International Magnet School for Global Citizenship, Medical Professions and Teacher Preparation Academy, Museum Academy, Academy of Aerospace & Engineering, Discovery Academy, Greater Hartford Academy of the Arts Middle School, Greater Hartford Academy of the Arts High School, Two Rivers Magnet High School, and Academy of Aerospace & Engineering Elementary School. In addition, we are now overseeing the permanent construction for the first seven schools mentioned above, which involves site acquisition, planning and zoning approval, design oversight, bidding, construction, and closeout. Reggio Arts Magnet and International Magnet School for Global Citizenship successfully opened to students in January, 2014, with CREC Public Safety Academy and Medical Professions and Teacher Preparation Academy opening in August, 2014. We have submitted grant applications to the State Department of Education for all of our permanent school construction projects.

#### *Institute of Teaching and Learning (T&L):*

The Institute of Teaching and Learning (T&L) continues to provide many workshops, consultation services and consortium memberships to meet the needs of our partner districts. The diversely talented staff represents the spectrum of educational experience in all content areas and with all school age groups. T&L has been a leader with a rollout plan for the Connecticut Core Standards (CCS) and can provide support for aspects of the Smarter Balanced Test. Additionally, the staff is well-versed in both national and state initiatives that connect with local district school improvement plans and career and college ready curriculum and instruction. Apart from its many planned workshops, T&L can tailor services to meet a school district's particular professional objectives.

T&L consultants facilitate regional and content-specific curriculum councils. District leaders and department heads in the disciplines of science, social studies, mathematics, and language arts, early childhood, and library science meet monthly at CREC to network, share and deepen their knowledge of best practices, identify mutual needs and share resources. Additionally, a robust CREC Curriculum Council for assistant superintendents and curriculum directors meets monthly and is facilitated through CREC T&L.

The T&L consultants provide ongoing services to districts in Greater Hartford, family and community-based programs, and districts outside the Hartford area. Requests for services have included presentations for scheduled professional development days, program evaluations, fiscal management, program monitoring and data collection, on-site coaching and modeling for instructional strategies. T&L also sponsors notable national and international speakers, educational authors and researchers for presentations throughout the school year.

T&L continues to enjoy a dynamic partnership with the Connecticut State Department of Education and the Regional Education Service Centers (RESC) Alliance. The partnership provides direct professional development and technical support to schools and districts that have been designated as needing improvement. The services requested include: support for parenting and pregnant teens, wrap around school services through 21<sup>st</sup> Century grants, strategies to support English Language Learners (ELLs), and professional development for the Sheff

Management Plan known as Blended Solutions, support for the Early Beginnings and other Hartford Regional Choice Initiatives and school climate. T&L has provided leadership and fiscal management for the Connecticut System for Educator Evaluation and Development (SEED). It provides training to districts and technical assistance in the development of teacher and administrator evaluation systems.

Other work of T&L includes Instructional Coaching Academy and Forums, Cultural Proficiency for teachers and leaders, the RESC Minority Teacher Recruiting Alliance, Montessori teacher training, and management of Title III activities for CREC districts, other Youth and Family Development Projects and school turnaround efforts through our Office for School Transformation.

*Technical Assistance and Brokering Services Division (TABS):*

The Technical Assistance and Brokering Services Division (TABS) continues to respond to the needs of school districts, businesses and non-profit organizations in the region, around the state, nationally and internationally by providing high quality, timely, services to improve systems, develop staff and improve student success.

Product Development and Publishing - TABS has been working with CREC divisions and has developed eight new books and workbooks, selling over 2,000 copies in 4 months.

Office of Regional Efficiencies - This year TABS will open the Office of Regional Efficiencies as an important component to TABS' work. The Office will work with districts and municipalities to provide low cost options for non-instructional services such as food service, construction, transportation, and energy efficiency.

Staffing Solutions - TABS' Staffing Solutions continues to provide highly qualified, certified professionals to help public schools and private schools and other agencies meet their staffing needs. Currently, TABS provides 34 districts and agencies with over 60 full and part-time paraprofessionals, associate instructors, school psychologists, social workers, and speech language pathology assistants, interim administrators, transition coordinators, behavior specialists, occupational therapists, tutors, energy specialists, literacy coaches, and speech language pathologists across the state.

TABS continues to support the Connecticut Technical High School System by providing related services such as speech and language pathologists, clinical psychologists, psychiatrists, and occupational and physical therapists. We also coordinate most of their professional development, and develop and implement training such as Scientific Research Based Interventions (SRBI). We hire and provide GED examiners and tutors, technology specialists, and coordinate professional development and purchase materials and equipment for Department of Corrections.

In addition to interim staffing services, TABS continues to provide student evaluations in a number of related service areas. For the current school year, TABS has contracts to conduct 30 evaluations in areas such as: assistive technology (AT) or augmentative alternative communication (AAC), vocational, occupational, bilingual speech language, bilingual psycho-educational, speech and language, and psychological assessments.

Enhancing Professional Practice - TABS' Special Services Support Team (SSST) continues to offer Connecticut's Advanced Alternate Route to Certification Program in Special Education. This exciting, innovative course of study provides training and practical experiences for certified teachers to earn a cross endorsement in special education. This program has been very successful, with an average of 99% of the 140 students completing the program. This year the AARC will provide a second cohort for candidates from Bridgeport and the southern part of CT. In partnership with Charter Oak State College, TABS has developed curriculum and taught a series of 5 - 3 credit courses for paraprofessionals. This online option has worked well for paraprofessionals who are working during the day.

TABS continues to work with the State Department of Education to provide leadership in the training of RESC, SDE and district staff on the COMPASS paraprofessional training curriculum. Since the participants became certified trainers in October 2008, over 3,800 paraprofessionals across the state have been trained in the

COMPASS modules. This year, we worked collaboratively with SDE to develop a COMPASS certification program that includes Basic and Advanced-level training materials, participant workbooks and a COMPASS certification website.

TABS provides training and coaching to districts on issues of special education, behavior, school climate, co-teaching, and leadership. We are in the sixth year of providing an Assistive Technology (AT) Consortium to Connecticut districts and organizations. Membership in the consortium allows the 11 districts currently enrolled to send three staff to six professional development training sessions, receive a quarterly newsletter, and be connected to online discussion groups. AT Consortium members also are entitled to borrow assistive technology equipment from the lending library. The assistive technology library continues to grow, thanks to support from the CT Assistive Technology Project and donations from private vendors. We now can offer iPads that are loaded with useful applications for students with disabilities.

As part of an initiative to assist districts in designing and implementing positive school climate, TABS' Support Team is providing training to 27 schools and over 95 Connecticut and MA staff on Positive Behavior Intervention Supports (PBIS), including CREC's magnet schools. PBIS provides a framework for schools to use that reinforces positive student behavior through changes in school structure and staff behaviors. This is the fifth year of the program, and we have added alternate settings to our customer mix, such as USD 2 and the Juvenile Detention Center.

Business Partnerships - TABS continued our partnership with United Illuminating and CL&P to provide staffing to the Smart Living Center as well as energy efficiency training to teachers across the state. Over 40 workshops were conducted, and TABS will coordinate and promote additional projects for eesmarts, such as Energy Challenge. We have also partnered with a nationally recognized Medicaid billing company, CompuClaim to support the use of this system so districts can receive additional Medicaid reimbursement revenue.

Audits and Program Reviews - Districts that are interested in obtaining an independent review of their programs and services, such as special education, RTI (Response to Intervention), secondary transition, early intervention, student achievement, and related services (i.e. speech and language) have sought assistance from CREC's TABS division. We have provided over 48 reviews throughout Connecticut and nationally. TABS has also done feasibility studies for districts who are considering the reorganization of schools and programs. We have worked closely with boards of education to provide data, facilitation and problem-solving support in determining school closures.

Student Online Courses - TABS now offers an online learning portal that provides parents and district teachers and counselors with numerous online learning options for their students. In addition, TABS offers the Virtual Learning Academy, providing over 80 courses for students in grades 2 through 12 to recover credits and stay on course for graduation. Students work at their own pace in their individual courses, and can take as many courses as needed throughout the year. Virtual High School offers over 140 AP, honors-level and career exploration courses to high school and gifted middle school students. These students interact with peers worldwide.

CREC's Office of Grants, which is part of TABS, continues to serve school districts and organizations in their efforts to secure funding for a wide variety of programs. We have developed a cadre of grant developers, writers and "vetters" who work on proposals for both CREC and organizations across the state and nationally.

#### *Data, Analysis Research and Technology Division:*

The Data, Analysis Research and Technology Division (DART) continues to expand its delivery of services in response to evolving district needs. The division has aligned itself with key system providers - such as Microsoft, Naviance, Pearson, Silverback Learning, and Schoology - to provide volume purchasing discounts, contract negotiating, hosting, development, implementation, and management services to districts. Continuing this year is the Microsoft IT Academy and Authorized Testing Center at CREC. This center offers training targeted for school and office personnel to earn their Microsoft Office Specialist (MOS) certifications at reduced rates.



DART trainers are helping districts prepare their teachers to prepare their students for success with 21<sup>st</sup> Century Skills, with special emphasis on the skills needed to achieve at high levels on the online computer-adaptive Smarter Balanced Assessments. Using the Curriculum Unit Revision Infusing Technology (CURIT) methodology, DART provides solid models for incorporating educational technology into everyday instruction, therefore mitigating the impact using technology for assessment can have on the final achievement results. DART is also expanding its capacity to support districts that have purchased Chromebooks, through a suite of services from device management to implementing Google Apps for Education. Also aligned to the mission of helping districts prepare for the next generation of assessments, DART developed an assessment audit process. This audit reviews district assessment practices, and assists with the selection of sound assessment instruments that provide results to drive instruction, as well as predicting future performance on high-stakes assessments. Districts that participate in this process find areas of opportunity to eliminate either redundant or unnecessary assessments, thereby realizing cost reductions.

In the area of research and data analysis, DART staff helps develop research questions, conducts the necessary analyses, and writes focused final reports. Sometimes a research or policy question cannot be answered with existing data, DART staff is trained in all aspects of survey design, implementation, and validation. DART has also expanded its consulting services beyond IT operational support to more strategic areas of systems planning and development. DART has conducted a number of extensive technology audits to assess districts' readiness for integrating 21<sup>st</sup> Century skills into the classroom while introducing ways to reduce operational risks and expenses. The IT team provides end-to-end as well as contract support for districts and non-profit organizations across the state, resulting in accolades and employee performance awards for outstanding service.

#### *Business Services Division:*

This year, \$24M in goods and services were purchased through CREC's cooperative purchasing programs. School districts, municipalities, and non-profits from CT and throughout New England take advantage of our three programs – the CT Consortium for paper and supplies, the PEPPM technology bidding and purchasing program, and the Association of Educational Purchasing Agencies which offers schools nationwide pricing on a variety of products from copiers to roofing to supplies to athletic tracks.

#### *Human Resources Division:*

The Human Resources Division continues to serve districts with the Minority Teacher Recruiting Program, which places certified candidates on a year-round basis. Our annual Career Fair attracts students from area colleges and universities, veteran teachers, career changers and teachers who are relocating to Connecticut from other states.

### **FINANCIAL INFORMATION**

CREC's management is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of CREC are protected from loss, theft, or misuse, and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with generally accepted accounting standards. The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: a) the cost of a control should not exceed the benefits likely to be derived, and b) the valuation of costs and benefits requires estimates and judgments by management.

**Single Audit:**

As a recipient of federal and state funds, CREC is required to undergo a single audit in conformance with: a) the provisions of the Federal Single Audit Act of 1984 as amended in 1996, b) the U.S. Office of Management and Budget Circular A-133, *Audits of State, Local Governments and Non-Profit Organizations* and c) the Connecticut State Single Audit Act. Information related to these single audits, including the schedule of federal and state financial assistance, the findings and recommendations and auditors' reports on the internal control structure, and our compliance with applicable laws and regulations, is issued under separate cover and is not included in this report.

As part of CREC's single audit described above, tests are conducted to determine the adequacy of the internal control structure, including that portion related to federal and state financial assistance programs, as well as to determine that CREC has complied with applicable laws and regulations. The results of CREC's single audit for the fiscal year ended June 30, 2014 provided no instances of material weakness in the internal control structure or significant violations of applicable laws and regulations.

**Budgetary Controls:**

CREC maintains budgetary control at the program level. The objective of our budgetary control is to ensure compliance with legal provisions embodied in the annual appropriated budget, as presented by the management of CREC and approved by the Council. The Business Services Division supports CREC's management in budget administration. CREC maintains a formal encumbrance system during the course of the fiscal year. Outstanding encumbrances lapse at year-end and are not recorded as budgetary expenditures. They may be re-encumbered in the succeeding year as expenditures against the newly adopted budget.

**OTHER INFORMATION****Independent Audit:**

State statute requires an annual audit of the books of account, financial records and transactions of all CREC programs by independent certified public accountants appointed by the representative Council. This requirement has been complied with, and the independent auditor's report has been included in this report.

**Awards and Acknowledgements:**

The Government Finance Officers Association (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Capitol Region Education Council for its Comprehensive Annual Financial Report (CAFR) for the fiscal year ended June 30, 2013. This was the twenty first consecutive year that CREC has received this award. In order to be awarded a Certificate of Achievement, CREC must publish an easily readable and efficiently organized CAFR that satisfies both accounting principles generally accepted in the United States and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year. We believe that our current CAFR continues to meet the Certificate of Achievement Program's requirements, and we are submitting this CAFR to the GFOA to determine its eligibility for another certificate.

The preparation of this report would not have been possible without the dedicated service of the staff of the Business Services Division. We wish to express our appreciation to them.

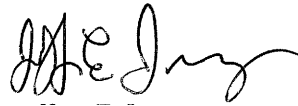
We are grateful to our independent auditors, Blum, Shapiro & Company, P.C., for their professional assistance and advice during the course of this audit.

Finally, we thank the members of our Council and our executive director for their support of CREC's financial operations.

Respectfully submitted,



Sandra Cruz-Serrano  
Interim Chief Financial Officer



Jeffrey E. Ivory  
Comptroller

## **Financial Section**

# BlumShapiro

Accounting | Tax | Business Consulting

## Independent Auditors' Report

To the Board of Directors and Council  
Capitol Region Education Council  
Hartford, Connecticut

### Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Capitol Region Education Council as of and for the year ended June 30, 2014, and the related notes to the financial statements, which collectively comprise the Capitol Region Education Council's basic financial statements as listed in the table of contents.

### *Management's Responsibility for the Financial Statements*

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### *Auditors' Responsibility*

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### ***Opinions***

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Capitol Region Education Council as of June 30, 2014 and the respective changes in financial position and, where applicable, cash flows thereof, for the year then ended in accordance with accounting principles generally accepted in the United States of America.

### ***Other Matters***

#### ***Required Supplementary Information***

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 4 through 12 and the budgetary comparison information on page 45 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, which considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### ***Other Information***

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Capitol Region Education Council's basic financial statements. The introductory section, combining and individual nonmajor fund financial statements and schedules, and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual nonmajor fund financial statements and schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual nonmajor fund financial statements and schedules are fairly stated in all material respects in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and, accordingly, we do not express an opinion or provide any assurance on them.

#### **Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated December 4, 2014 on our consideration of the Capitol Region Education Council's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Capitol Region Education Council's internal control over financial reporting and compliance.

*Blum, Shapiro & Company, P.C.*

West Hartford, Connecticut  
December 4, 2014

**CAPITOL REGION EDUCATION COUNCIL  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
JUNE 30, 2014**

This section of the Capitol Region Education Council's (CREC) Comprehensive Annual Financial Report (CAFR) presents our discussion and analysis of the financial performance of CREC for the fiscal year ended June 30, 2014. Readers should refer to the transmittal letter at the beginning of this report and the financial statements that immediately follow this section for additional information.

**FINANCIAL HIGHLIGHTS**

- The total cost of CREC's programs was \$260.1 million.
- The General Fund reported a fund balance this year of \$19.6 million, up from \$18.9 million last year.
- CREC's net position increased by \$121.2 million as a result of this year's operations, including school construction (capital), grants and contributions, while the net position of our business-type activities decreased by \$343 thousand.
- Overall, the growth in CREC's net position reflected an increased magnet enrollment, increased demand by school districts for CREC's special education services, and increased use of CREC's other specialized services, which include new programs.

**OVERVIEW OF THE FINANCIAL STATEMENTS**

The CAFR contains general introductory information, the basic financial statements, and additional financial, economic and demographic information.

The basic financial statements have three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. The first two statements are government-wide statements that provide both short-term and long-term information about CREC's overall financial health. The fund financial statements provide detailed information about the individual parts of CREC, its governmental, proprietary and fiduciary funds.

***Government-Wide Financial Statements***

CREC is analyzed as a whole in Exhibits I and II. Exhibit I, the Statement of Net Position, and Exhibit II, the Statement of Activities, present comprehensive financial information about all of the activities of CREC (except fiduciary activities) and provide short-term and long-term information about CREC's finances. Accounting methods used are similar to those of private-sector companies. These statements report CREC's net position and changes in them. CREC's net position (the difference between assets and liabilities) is one way to measure CREC's financial health, or financial status. Over time, increases or decreases in CREC's net position are indicators of whether the agency's financial health is improving or declining.

CREC's funds are divided into two types of activities:

- *Governmental activities* - Most of CREC's basic services are reported here, including education, health and human services. CREC's major services include regional programs that provide education and related health services for children with disabilities in the least restrictive environment, magnet schools that promote integrated and quality education, and early childhood programs that provide intervention initiatives. Federal and state grants, contracts, tuition, and room and board charges finance most of these activities.
- *Business-type activities* - CREC provides products and direct services to the public and other governmental agencies in exchange for fees. CREC's business activities include technical assistance and brokering services, technology services, training, construction services, teaching and learning professional development workshops, Montessori training, cooperative purchasing, transportation, fingerprinting and other services.



## ***Fund Financial Statements***

The Fund Financial Statements begin with Exhibit III, and provide detailed information about the major funds, not CREC as a whole. CREC establishes categories of funds comprised of many individual funds to help control and manage financial activities for particular purposes, such as the Grants and Contracts Fund, to show that it is meeting its legal responsibilities for using revenues such as grants received for education from the State Department of Education. CREC's funds are divided into three categories: governmental, proprietary and fiduciary.

- *Governmental Funds (Exhibits III and IV)* - Most of CREC's basic programs and services are reported in governmental funds, and the exhibits focus on how money flows into and out of those funds and the balances left at year-end that are available for spending. A fund represents a group of related accounts that are segregated for specific activities or objectives. These funds are reported using an accounting method called *modified accrual accounting*, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed, short-term view of CREC's general government fund operations and the basic services it provides. Governmental fund information helps the reader determine whether there are greater or fewer financial resources that can be spent in the near future to finance CREC's programs. The relationship (or differences) between the information provided in the government-wide statements, where there is a longer term view, and the information presented in the governmental funds statements is described in a reconciliation included with the governmental fund financial statements.

CREC operates 90 governmental programs. The individual programs are described and their fund accounts are detailed in the Combining and Individual Fund Statements and Schedules section.

The CREC Council adopts an annual budget for each of its governmental programs. A budgetary comparison statement has been provided for the General Fund and the Special Revenue Fund to demonstrate compliance with the adopted budget.

- *Proprietary Funds (Exhibits V, VI and VII)* - Proprietary funds are reported in the same way as the government-wide statements. CREC has two types of proprietary funds:

CREC's 13 enterprise funds provide products and services directly to other regional education service centers (RESCs), school districts and the public in exchange for fees. CREC regularly identifies specific service needs within the community and then establishes a means of delivery and pricing. The enterprise funds are the same as the business-type activities reported in the government-wide statements, but provide more detail and additional information, such as cash flows.

Internal service funds are created to provide goods or services to other CREC programs, such as staff development and training, document reproduction, wide area network services, the defined contribution plan, a self-insured health insurance and workers' compensation plan and a self-funded unemployment compensation plan.

- *Fiduciary Funds (Exhibit VIII)* - Fiduciary funds are used to account for assets CREC holds for the benefit of outside parties in a trustee or agency capacity. Examples of fiduciary funds are scholarship funds and student activities funds. These activities are excluded from CREC's other financial statements, because CREC cannot use these assets to finance its operations. CREC is responsible for ensuring that these reported assets are used for their intended purposes.

## GOVERNMENT-WIDE FINANCIAL ANALYSIS

CREC's combined net position increased by \$121.2 million, or 62.4%, to \$315.6 million. This was mostly due to increased investment (as well as increased revenue) in capital assets, along with a demand for CREC services. Current assets were also partially funded by an increase in current liabilities.

**TABLE 1**  
**NET POSITION**  
**(In Thousands)**

	Governmental		Business-Type		Total	
	2014	2013	2014	2013	2014	2013
Current assets	\$ 88,376	\$ 82,947	\$ 986	\$ 848	\$ 89,362	\$ 83,795
Capital assets, net of accumulated depreciation	283,520	165,196	60	39	283,580	165,235
Total assets	<u>371,896</u>	<u>248,143</u>	<u>1,046</u>	<u>887</u>	<u>372,942</u>	<u>249,030</u>
Current liabilities	51,061	48,829	1,156	654	52,217	49,483
Long-term liabilities outstanding	5,097	5,129			5,097	5,129
Total liabilities	<u>56,158</u>	<u>53,958</u>	<u>1,156</u>	<u>654</u>	<u>57,314</u>	<u>54,612</u>
Net Position:						
Net investment in capital assets	282,783	163,888	60	39	282,843	163,927
Restricted for:						
Trust purposes:						
Nonexpendable	17	17			17	17
Unrestricted	<u>32,938</u>	<u>30,280</u>	<u>(170)</u>	<u>194</u>	<u>32,768</u>	<u>30,474</u>
Total Net Position	<u>\$ 315,738</u>	<u>\$ 194,185</u>	<u>\$ (110)</u>	<u>\$ 233</u>	<u>\$ 315,628</u>	<u>\$ 194,418</u>

Net position of CREC's governmental activities increased 62.6%, to \$315.7 million, which reflected an increase in investment in capital assets net of related debt due mostly to construction, equipment purchases and leasehold improvements in the magnet schools. Net position of governmental activities excluding the capital assets increased \$3.2 million primarily due to higher magnet student enrollment, increased special education services and lower benefit costs.

With regard to the financial position of the business-type activities, net position decreased by 147.2%, to negative \$110 thousand. This decrease was primarily due to losses incurred in Technology Sale of Services, School Improvement Center, Community Education and School Construction. The net position was partially off-set by a significant increase in Cooperative Purchasing revenue.

Governmental unrestricted net position, the portion of net position that can be used to finance day-to-day operations without constraints established by debt covenants enabling legislation or other legal requirements increased from \$30.3 million at June 30, 2013 to \$32.9 million at June 30, 2014.

The unrestricted net position of business-type activities decreased by \$364 thousand or 188%, from a surplus of \$194 thousand to a deficit of \$170 thousand. While sales grew in the Enterprise Fund, unexpected costs, mostly due to investments and upgrades, outweighed any gains. Management continues to focus on monitoring and controlling expenses in the Enterprise Fund.

The adjusted revenues in governmental activities, net of the State of Connecticut contribution for teachers' retirement, was \$361 million this year and \$299 million last year, representing an increase of 20.7%. Expenses related to education increased 14.6% due to our expanding magnet school program and to educating and providing services for CREC students and member districts. CREC's administrative activities represented 2.16% of total costs.

**TABLE 2**  
**CHANGES IN NET POSITION**  
**(In Thousands)**

	Governmental		Business-Type		Total	
	Activities		Activities			
	2014	2013	2014	2013	2014	2013
Revenues:						
Program revenues:						
Charges for services	\$ 86,737	\$ 78,899	\$ 4,363	\$ 3,103	\$ 91,100	\$ 82,002
Operating grants and contributions	157,652	124,371	19	12	157,671	124,383
Capital grants and contributions	132,345	107,845			132,345	107,845
General revenues:						
Grants and contributions not restricted to specific programs	188	217			188	217
Unrestricted investment earnings	36	59			36	59
Total revenues	<u>376,958</u>	<u>311,391</u>	<u>4,382</u>	<u>3,115</u>	<u>381,340</u>	<u>314,506</u>
Program Expenses:						
Education	247,907	216,321			247,907	216,321
Facilities	1,517	911			1,517	911
Administration	5,502	5,480			5,502	5,480
Interest on debt	46	65			46	65
Montessori Training Center of New England			151	105	151	105
Learning Corridor Theatre			75	51	75	51
Cooperative purchasing			133	133	133	133
Regional fingerprinting services			166	141	166	141
Property rental			1	1	1	1
Conference services			168	170	168	170
Technology sale of services			541	457	541	457
Technical assistance and brokering services			189	194	189	194
Community education			210	240	210	240
School facility services			2,702	658	2,702	658
School improvement center			822	742	822	742
Total program expenses	<u>254,972</u>	<u>222,777</u>	<u>5,158</u>	<u>2,892</u>	<u>260,130</u>	<u>225,669</u>
Change in net position before transfers	121,986	88,614	(776)	223	121,210	88,837
Transfers	(433)	289	433	(289)	-	-
Increase (Decrease) in Net Position	121,553	88,903	(343)	(66)	121,210	88,837
Net Position at Beginning of Year	<u>194,185</u>	<u>105,282</u>	<u>233</u>	<u>299</u>	<u>194,418</u>	<u>105,581</u>
Net Position at End of Year	<u>\$ 315,738</u>	<u>\$ 194,185</u>	<u>\$ (110)</u>	<u>\$ 233</u>	<u>\$ 315,628</u>	<u>\$ 194,418</u>

The most significant increases in government-wide expenses were in costs related to the expanding magnet school programs and improvements to existing schools. Salaries and employee benefits increased by \$13.9 million (9.6%), purchased property services increased by \$8.2 million (42.3%), and other purchased services increased by \$6.3 million (15.2%). These increased costs were for salary and benefits wages for additional teachers and paraprofessionals in the expanding magnet school program, remodeling and renovation costs for temporary leased spaces for the magnet schools and ever increasing transportation costs.

### ***Governmental Activities***

Governmental activities revenue increased by \$65.6 million, or 21.1%. Approximately 23% of revenues came from charges for services and approximately 77% came from operating and capital grants and contributions. An increase of 959 students and related tuitions fueled the increase in revenues. In addition, revenue increased as a result of the opening of the Academy of Aerospace and Engineering Elementary School (\$7.2 million). Revenue also increased because of the added transportation services provided to the State Department of Education's Regional School Choice Office (\$9.2 million).

Along with the increased revenues, governmental expenditures increased by \$32.2 million, or 14.5%. This increase was related to expenditures for new and expanding programs, general increases in salaries and benefits, and higher utility and transportation costs.

### ***Business-Type Activities***

Revenues of CREC's business-type activities (see Table 2) increased by 40.7% (\$4.4 million in 2014 compared to \$3.1 million in 2013) and expenses increased by 78.4%. Expenses exceeded revenue by \$343 thousand (after transfers). Losses occurred in Technology Sale of Services as a result of increased expenses for purchased professional and technical services due to the demand on staff from expanding magnet schools, and losses in the School Improvement Center were a result of increased expenses for RESC services. Delays in contracts to 2015 and investments in technology upgrades caused losses in Construction Services and Community Education. We continue efforts to lower expenses to make all services self-sufficient.

## **FUNDS FINANCIAL ANALYSIS**

### ***Governmental Funds***

Governmental Funds (as presented on Exhibit III, the Balance Sheet) reported a combined fund balance of \$19.7 million, which increased slightly from last year's \$19.3 million.

In the General Fund, program charges for leadership funding were \$3.1 million greater than expenditures. However, this was offset by losses in facilities of \$480 thousand mostly due to the upgrade of a newly acquired office building at 147 Charter Oak Avenue, Hartford. The Magnet School Division had combined expenditures exceeding revenues of \$2.7 million. The Reggio Magnet School and the Greater Hartford Academy of the Arts continue to have a negative fund balance due to their student enrollment and high operating costs of multi-site school facilities. The Montessori Magnet School, the Medical Professions and Teacher Preparation Academy along with the Two Rivers High School, which had the largest deficit, continue to have a negative fund balance as a result of low student enrollment and higher operating costs.

The Student Services Division, which operates special education schools and programs, had combined revenues exceeding expenditures of \$560 thousand, which provided fund balance growth in the General Fund. River Street School was the largest contributor to fund balance growth in this division because of increased needs for special education services.

The Grants and Contracts Fund had a net increase in fund balance of \$248 thousand. The gains in Special Services Support Team, Related Services, Department of Corrections Professional Development and Birth to Three totaled \$458 thousand, as a result of increased services and district sales. Two programs in the Grant and Contracts Fund were the major contributors to lower growth in fund balance, as a result of reduced grant revenue and increasing expenditures. The Choice program and Employment Training program decreased fund balance growth by \$216 thousand. State and local funds were not adequate to pay for the expenditures in these programs.

**TABLE 3  
GOVERNMENTAL FUND BALANCES  
(In Thousands)**

	<b>Fund Balance June 30, 2014</b>		<b>Fund Balance June 30, 2013</b>
General fund	\$ 19,616	\$	18,857
Grants and contracts fund	(1,130)		(1,378)
Medical professions and teacher preparation construction	(161)		
Special revenue fund	3		
Capital projects funds	454		874
Debt service funds	934		934
Permanent fund	17		17
	19,733		19,304
Totals	\$ 19,733	\$	19,304

***Medical Professions and Teacher Preparation Academy Construction***

The decrease of \$161 thousand in fund balance was largely attributable to the ineligible construction costs for the construction of the new building, which was opened in New Britain in August 2014. CREC is working to recoup construction ineligibles through the State Department of Administrative Services.

***Special Revenue Fund***

The special revenue fund consists of the Capitol Region Education Council Foundation Inc. The Foundation raises private funds in support of CREC’s mission to improve the quality of public education within Greater Hartford.

***Capital Projects***

The decrease of \$419 thousand in fund balance was largely attributable to the ineligible construction costs for the construction of magnet schools. The most significant item in the Capital Projects Fund in fiscal year 2014 was the continued construction of ten magnet schools in the Hartford region. These construction projects will make up most of the Capital Projects fund activity in the coming years. CREC is working to recoup construction ineligibles through the State Department of Administrative Services.

The Debt Service Fund and Permanent Fund remained relatively unchanged.

### ***Budget versus Actual***

In the General Fund, an overestimation of expenditures for the Magnet School Cost Center, CREC's transportation services, River Street School and the Greater Hartford of the Arts Middle School accounted for a \$4.7 million variance in the budget-versus-actual amounts. In the Student Services Division, \$1.3 million of CREC's Coltsville facility's actual expenses were charged directly to the River Street School cost center as in previous years.

### ***Original Budget versus Amended Budget***

As in previous years, expanding enrollments and increased grant revenue were major factors in the amended budget increases.

### ***Proprietary Funds***

Proprietary fund net position was \$17.4 million at the end of fiscal 2014, an increase of \$2.5 million, or 16.8% from the previous year. The Proprietary Fund net position mainly increased because of the Internal Service Fund. As previously mentioned, the Enterprise Fund decreased by \$343 thousand primarily due to losses incurred in Technology Sale of Services, School Improvement Center, Construction Services, and Community Education. A decrease in the Enterprise Fund net position was partially off-set by a significant increase in the net position of Cooperative Purchasing.

**TABLE 4  
PROPRIETARY FUND NET POSITION  
(In Thousands)**

	<b>Balance June 30, 2014</b>	<b>Balance June 30, 2013</b>
Enterprise Fund	\$ (110)	\$ 233
Internal Service Fund	<u>17,468</u>	<u>14,630</u>
Totals	<u>\$ 17,358</u>	<u>\$ 14,863</u>

The net position for the Internal Service Fund increased \$2.8 million, or 19.4%. This was mostly attributable to CREC's self-insurance fund, which realized a \$1.9 million increase in net income. Budgeted charges to CREC's programs for medical insurance remained flat; however, due to the large increase in employees in the expanding magnet school programs, the fund's revenues grew. CREC's unemployment fund net position increased \$336 thousand and CREC's employee benefit fund increased by \$324 thousand. Most of CREC's internal service funds net position also increased because expenses were lower than anticipated.

## CAPITAL ASSET AND DEBT ADMINISTRATION

### Capital Assets

As of June 30, 2014, CREC had \$283.5 million invested in a broad range of capital assets, including land, buildings, vehicles and equipment (see Table 5). Capital assets net of depreciation increased by \$118.3 million. Current year additions totaled \$124.2 million, which included construction in progress, leasehold and building improvements, technology, equipment and vehicles. Depreciation expense was \$5.86 million as of June 30, 2014. Magnet school construction, leasehold improvements and furniture and equipment purchases in the magnet schools were the primary causes for the increase in capital assets from the previous year.

**TABLE 5**  
**CAPITAL ASSETS AT YEAR-END (Net of Depreciation)**  
**(In Thousands)**

	Governmental Activities		Business-Type Activities		Total	
	2014	2013	2014	2013	2014	2013
Land	\$ 10,008	\$ 10,008	\$	\$	\$ 10,008	\$ 10,008
Buildings and improvements	68,511	60,309			68,511	60,309
Vehicles	584	764			584	764
Furniture, fixtures and equipment	3,253	3,823	60	39	3,313	3,862
Construction in progress	201,164	90,292			201,164	90,292
Total	<u>\$ 283,520</u>	<u>\$ 165,196</u>	<u>\$ 60</u>	<u>\$ 39</u>	<u>\$ 283,580</u>	<u>\$ 165,235</u>

More detailed information about CREC's capital assets is presented in Note 1 and Note 5 to the financial statements.

### Long-Term Debt

As of June 30, 2014, CREC had \$566 thousand in bonds and notes outstanding versus \$858 million last year, a decrease of 34% as shown in Table 6.

**TABLE 6**  
**OUTSTANDING DEBT, AT YEAR END**  
**(In Thousands)**

	Governmental Activities		Business-Type Activities		Total	
	2014	2013	2014	2013	2014	2013
Bonds payable	\$ 550	\$ 825	\$	\$	\$ 550	\$ 825
Notes payable	16	33			16	33
Total	<u>\$ 566</u>	<u>\$ 858</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 566</u>	<u>\$ 858</u>

The decrease in debt reflects the scheduled principal payments on CREC's outstanding bonds and notes. CREC continues to maintain a "BBB" rating from Standard & Poor's for its general obligation bonds.

Additional information on CREC's long-term debt and obligations can be found in Note 8 to the Financial Statements.

Connecticut General Statutes (C.G.S.) Section 10-66c defines the borrowing authority for RESCs. CREC was established and organized as a RESC under the provisions of C.G.S. Section 10-66a.-n. The statute does not define any limitations on the level or amount of debt which a RESC may borrow.

### **FACTORS AFFECTING CREC'S FUTURE**

CREC continues to work with state legislators, SDE officials and magnet school stakeholders to address issues in magnet school operation and to achieve the stable funding formula (including transportation funding) needed to operate its magnet schools properly and at a manageable cost.

Choice and the Interdistrict Grants funding should continue through 2014 and thereafter, as the State continues to respond to educational inequity in the Capitol Region. Future funding will rely on the continued commitment of the State of Connecticut.

CREC's continued financial strength is evident in its special education school programs, where traditional revenue growth is expected to remain steady, its nominal debt, and its relatively low central office and employee benefits costs.

CREC's ability to develop and/or modify programs in special education, school diversity and student achievement, as well as its general provision of district needs, both directly and through regional service consortia, should provide continued growth for the agency.

### **REQUESTS FOR INFORMATION**

This financial report is designed to provide a general overview of CREC's finances and to demonstrate CREC's accountability for the funds it receives to all readers of these statements. Questions concerning any of the information provided in this report, or requests for additional information, should be addressed to Sandra Cruz-Serrano, Interim Chief Financial Officer, CREC, 111 Charter Oak Avenue, Hartford, CT 06106.



# **Basic Financial Statements**

## CAPITOL REGION EDUCATION COUNCIL

## STATEMENT OF NET POSITION

JUNE 30, 2014

	<u>Governmental Activities</u>	<u>Business-Type Activities</u>	<u>Total</u>
Assets:			
Current assets:			
Cash and cash equivalents	\$ 46,652,211	\$ 1,328,013	\$ 47,980,224
Investments	84,254		84,254
Receivables	32,118,035	1,382,706	33,500,741
Internal balances	1,817,419	(1,817,419)	-
Prepaid items	7,703,626	92,561	7,796,187
Noncurrent assets:			
Capital assets not being depreciated	211,172,592		211,172,592
Capital assets, net of accumulated depreciation	72,347,116	60,002	72,407,118
Total assets	<u>371,895,253</u>	<u>1,045,863</u>	<u>372,941,116</u>
Liabilities:			
Current liabilities:			
Accounts payable and accrued liabilities	35,449,881	953,419	36,403,300
Unearned revenue	15,611,355	202,316	15,813,671
Noncurrent liabilities:			
Due within one year	608,043		608,043
Due in more than one year	4,488,706		4,488,706
Total liabilities	<u>56,157,985</u>	<u>1,155,735</u>	<u>57,313,720</u>
Net Position:			
Net investment in capital assets	282,782,040	60,002	282,842,042
Restricted for trust purposes:			
Nonexpendable	17,000		17,000
Unrestricted	32,938,228	(169,874)	32,768,354
Total Net Position	<u>\$ 315,737,268</u>	<u>\$ (109,872)</u>	<u>\$ 315,627,396</u>

The accompanying notes are an integral part of the financial statements

**CAPITOL REGION EDUCATION COUNCIL  
STATEMENT OF ACTIVITIES  
FOR THE YEAR ENDED JUNE 30, 2014**

Function/Program Activities	Expenses	Program Revenues			Net (Expense) Revenue and Changes in Net Position		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-Type Activities	Total
Governmental activities:							
Education	\$ 247,907,476	\$ 86,684,306	\$ 157,636,129	\$ 132,344,659	\$ 128,757,618	\$ -	\$ 128,757,618
Facilities	1,517,118	6,318	10,737	-	(1,500,063)	-	(1,500,063)
Administration	5,501,544	46,395	-	-	(5,455,149)	-	(5,455,149)
Interest expense	45,790	-	5,453	-	(40,337)	-	(40,337)
Total governmental activities	<u>254,971,928</u>	<u>86,737,019</u>	<u>157,652,319</u>	<u>132,344,659</u>	<u>121,762,069</u>	<u>-</u>	<u>121,762,069</u>
Business-type activities:							
Montessori Training Center of New England	151,163	157,634	-	-	-	6,471	6,471
Learning Corridor Theater	75,309	95,597	-	-	-	20,288	20,288
Cooperative Purchasing	133,051	248,426	-	-	-	115,375	115,375
Regional Fingerprinting Services	165,771	137,040	-	-	-	(28,731)	(28,731)
Property Rental	852	-	-	-	-	(852)	(852)
Conference Services	167,748	40,926	-	-	-	(126,822)	(126,822)
Technology Sale of Services	540,866	358,005	-	-	-	(182,861)	(182,861)
Technical Assistance Brokering Service	189,035	216,075	-	-	-	27,040	27,040
Community Education	209,623	93,403	599	-	-	(115,621)	(115,621)
School Facility Services	2,701,933	2,357,452	-	-	-	(344,481)	(344,481)
School Improvement Center	821,763	657,889	18,200	-	-	(145,674)	(145,674)
Total business-type activities	<u>5,157,114</u>	<u>4,362,447</u>	<u>18,799</u>	<u>-</u>	<u>-</u>	<u>(775,868)</u>	<u>(775,868)</u>
Total	<u>\$ 260,129,042</u>	<u>\$ 91,099,466</u>	<u>\$ 157,671,118</u>	<u>\$ 132,344,659</u>	<u>121,762,069</u>	<u>(775,868)</u>	<u>120,986,201</u>
General revenues:							
Grants and contributions not restricted to specific programs	-	-	-	-	187,569	-	187,569
Unrestricted investment earnings	-	-	-	-	35,884	-	35,884
Transfers	-	-	-	-	(432,671)	432,671	-
Total general revenues and transfers	-	-	-	-	<u>(209,218)</u>	<u>432,671</u>	<u>223,453</u>
Change in net position	-	-	-	-	121,552,851	(343,197)	121,209,654
Net Position at Beginning of Year	-	-	-	-	194,184,417	233,325	194,417,742
Net Position at End of Year	-	-	-	-	<u>\$ 315,737,268</u>	<u>\$ (109,872)</u>	<u>\$ 315,627,396</u>

The accompanying notes are an integral part of the financial statements

## CAPITOL REGION EDUCATION COUNCIL

## BALANCE SHEET - GOVERNMENTAL FUNDS

JUNE 30, 2014

	<u>General Fund</u>	<u>Grants and Contracts Fund</u>	<u>Medical Professions and Teacher Prep Construction</u>	<u>Nonmajor Governmental Funds</u>	<u>Total Governmental Funds</u>
<b>ASSETS</b>					
Cash and cash equivalents	\$ 10,081,822	\$ 1,510,001	\$	\$ 15,609,760	\$ 27,201,583
Investments	65,834			18,420	84,254
Accounts receivable	22,245,729	4,632,860	709,747	3,643,110	31,231,446
Due from other funds			9,947,369	-	9,947,369
Prepaid items	<u>7,499,380</u>	<u>16,746</u>		<u>44,106</u>	<u>7,560,232</u>
Total Assets	<u>\$ 39,892,765</u>	<u>\$ 6,159,607</u>	<u>\$ 10,657,116</u>	<u>\$ 19,315,396</u>	<u>\$ 76,024,884</u>
<b>LIABILITIES AND FUND BALANCES</b>					
Liabilities:					
Accounts payable and accrued liabilities	\$ 17,283,218	\$ 3,283,349	\$ 5,658,202	\$ 6,206,285	\$ 32,431,054
Due to other funds	1,877,565	3,154,595		3,097,790	8,129,950
Unearned revenue	<u>1,116,065</u>	<u>851,769</u>	<u>5,160,370</u>	<u>8,602,614</u>	<u>15,730,818</u>
Total liabilities	<u>20,276,848</u>	<u>7,289,713</u>	<u>10,818,572</u>	<u>17,906,689</u>	<u>56,291,822</u>
Fund Balances:					
Nonspendable	7,499,380	16,746		61,106	7,577,232
Restricted		1,758,732		934,550	2,693,282
Committed				1,725,120	1,725,120
Assigned	5,001,350			2,811	5,004,161
Unassigned	<u>7,115,187</u>	<u>(2,905,584)</u>	<u>(161,456)</u>	<u>(1,314,880)</u>	<u>2,733,267</u>
Total fund balances	<u>19,615,917</u>	<u>(1,130,106)</u>	<u>(161,456)</u>	<u>1,408,707</u>	<u>19,733,062</u>
Total Liabilities and Fund Balances	<u>\$ 39,892,765</u>	<u>\$ 6,159,607</u>	<u>\$ 10,657,116</u>	<u>\$ 19,315,396</u>	<u>\$ 76,024,884</u>

(Continued on next page)

## CAPITOL REGION EDUCATION COUNCIL

## BALANCE SHEET - GOVERNMENTAL FUNDS (CONTINUED)

JUNE 30, 2014

Reconciliation of the Balance Sheet - Governmental Funds  
to the Statement of Net Position:

Amounts reported for governmental activities in the statement of net position  
(Exhibit I) are different because of the following:

Fund balances - total governmental funds		\$	19,733,062
Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds:			
Governmental capital assets	\$	326,103,316	
Less accumulated depreciation		(42,700,836)	
Net capital assets			283,402,480
Other long-term assets are not available to pay for current-period expenditures and, therefore, are not recorded in the funds:			
Receivable from the state for school construction projects			159,887
Internal service funds are used by management to charge the costs of risk management to individual funds. The assets and liabilities of the internal service funds are reported with governmental activities in the statement of net position.			
			17,468,294
Long-term liabilities, including bonds payable, are not due and payable in the current period and, therefore, are not reported in the funds:			
Bonds payable			(550,000)
Interest payable on bonds			(5,156)
Notes payable			(16,350)
Compensated absences			(1,261,631)
Capital lease			(171,318)
Net OPEB obligation			(3,022,000)
Net Position of Governmental Activities (Exhibit I)		\$	<u>315,737,268</u>

The accompanying notes are an integral part of the financial statements

## CAPITOL REGION EDUCATION COUNCIL

STATEMENT OF REVENUES, EXPENDITURES AND  
CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS

FOR THE YEAR ENDED JUNE 30, 2014

	General Fund	Grants and Contracts Funds	Medical Professions and Teacher Prep Construction	Nonmajor Governmental Funds	Total Governmental Funds
Revenues:					
Tuition	\$ 29,433,372	\$ 1,895	\$ -	\$ -	\$ 29,435,267
Grants in aid	149,508,495	28,124,962	31,607,499	79,341,867	288,582,823
Room and board	1,287,287				1,287,287
Sales of services	51,017,275	4,256,863			55,274,138
Investment income	35,739			145	35,884
Other local revenues	2,034,802	395,161			2,429,963
Total revenues	<u>233,316,970</u>	<u>32,778,881</u>	<u>31,607,499</u>	<u>79,342,012</u>	<u>377,045,362</u>
Expenditures:					
Current:					
Salaries	104,439,237	10,660,863			115,100,100
Employee benefits	41,470,143	2,510,169			43,980,312
Purchased professional and technical services	10,225,850	3,416,381			13,642,231
Purchased property services	27,354,133	237,719			27,591,852
Other purchased services	34,171,544	13,503,883			47,675,427
Supplies	10,703,443	653,787			11,357,230
Property	4,880,484	148,964			5,029,448
Other objects	243,225	15,888		625,168	884,281
Debt service:					
Principal				291,350	291,350
Interest and fiscal charges				48,368	48,368
Capital outlay			31,750,177	79,041,147	110,791,324
Total expenditures	<u>233,488,059</u>	<u>31,147,654</u>	<u>31,750,177</u>	<u>80,006,033</u>	<u>376,391,923</u>
Excess (Deficiency) of Revenues over Expenditures	<u>(171,089)</u>	<u>1,631,227</u>	<u>(142,678)</u>	<u>(664,021)</u>	<u>653,439</u>
Other Financing Sources (Uses):					
Transfers in	2,889,235	445,423		436,351	3,771,009
Transfers out	(1,959,603)	(1,829,127)	(18,778)	(188,571)	(3,996,079)
Total other financing sources (uses)	<u>929,632</u>	<u>(1,383,704)</u>	<u>(18,778)</u>	<u>247,780</u>	<u>(225,070)</u>
Net Change in Fund Balances	758,543	247,523	(161,456)	(416,241)	428,369
Fund Balances at Beginning of Year	<u>18,857,374</u>	<u>(1,377,629)</u>	<u>-</u>	<u>1,824,948</u>	<u>19,304,693</u>
Fund Balances at End of Year	<u>\$ 19,615,917</u>	<u>\$ (1,130,106)</u>	<u>\$ (161,456)</u>	<u>\$ 1,408,707</u>	<u>\$ 19,733,062</u>

(Continued on next page)

## CAPITOL REGION EDUCATION COUNCIL

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN  
FUND BALANCES - GOVERNMENTAL FUNDS (CONTINUED)

FOR THE YEAR ENDED JUNE 30, 2014

Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund  
Balances of Governmental Funds to the Statement of Activities:

Amounts reported for governmental activities in the statement of activities (Exhibit II) are different because:

Net change in fund balances - total governmental funds (Exhibit IV)	\$ 428,369
---------------------------------------------------------------------	------------

Governmental funds report capital outlays as expenditures. In the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense:

Capital outlay	124,164,804
Depreciation expense	(5,810,360)

Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds, and revenues recognized in the funds are not reported in the statement of activities:

School building grant receipts	(87,980)
--------------------------------	----------

The issuance of long-term debt (e.g., bonds, leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction has any effect on net assets. Also, governmental funds report the effect of issuance costs, premiums, discounts and similar items when debt is first issued, whereas these amounts are amortized and deferred in the statement of activities. The details of these differences in the treatment of long-term debt and related items are as follows:

Bond principal payments	275,000
Note principal payments	16,350
Capital lease payments	279,531

Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in the governmental funds.

Compensated absences	30,102
Accrued interest	2,578
Net OPEB expense	(584,000)

Internal service funds are used by management to charge costs to individual funds. The net revenue of certain activities of internal services funds is reported with governmental activities.

2,838,457
-----------

Change in Net Position of Governmental Activities (Exhibit II)	<u>\$ 121,552,851</u>
----------------------------------------------------------------	-----------------------

The accompanying notes are an integral part of the financial statements

**CAPITOL REGION EDUCATION COUNCIL**  
**STATEMENT OF NET POSITION - PROPRIETARY FUNDS**  
**JUNE 30, 2014**

	<b>Business-Type Activities</b>				<b>Governmental Activities</b>
	<b>Enterprise Funds</b>				
	<b>Technology Sale of Services</b>	<b>School Improvement Center</b>	<b>Nonmajor Enterprise Funds</b>	<b>Total</b>	<b>Internal Service Funds</b>
<b>Assets:</b>					
<b>Current:</b>					
Cash and cash equivalents	\$	\$	\$ 1,328,013	\$ 1,328,013	\$ 19,450,628
Accounts receivable	39,279	131,355	1,212,072	1,382,706	886,589
Prepaid items			92,561	92,561	143,394
Total current assets	<u>39,279</u>	<u>131,355</u>	<u>2,632,646</u>	<u>2,803,280</u>	<u>20,480,611</u>
<b>Noncurrent assets:</b>					
Capital assets, net of accumulated depreciation		9,642	50,360	60,002	117,228
Total assets	<u>39,279</u>	<u>140,997</u>	<u>2,683,006</u>	<u>2,863,282</u>	<u>20,597,839</u>
<b>Liabilities:</b>					
<b>Current liabilities:</b>					
Accounts payable and accrued liabilities	20,585	68,146	750,635	839,366	3,013,671
Due to other funds	876,068	868,801	72,550	1,817,419	
Unearned revenues	19,597	13,475	169,244	202,316	40,424
Compensated absences	45,340	8,981	59,732	114,053	75,450
Total liabilities	<u>961,590</u>	<u>959,403</u>	<u>1,052,161</u>	<u>2,973,154</u>	<u>3,129,545</u>
<b>Net Position:</b>					
Net investment in capital assets		9,642	50,360	60,002	117,228
Unrestricted	(922,311)	(828,048)	1,580,485	(169,874)	17,351,066
Total Net Position	<u>\$ (922,311)</u>	<u>\$ (818,406)</u>	<u>\$ 1,630,845</u>	<u>\$ (109,872)</u>	<u>\$ 17,468,294</u>

The accompanying notes are an integral part of the financial statements



**CAPITOL REGION EDUCATION COUNCIL**

**STATEMENT OF REVENUES, EXPENSES AND  
CHANGES IN FUND NET POSITION - PROPRIETARY FUNDS**

**FOR THE YEAR ENDED JUNE 30, 2014**

	<b>Business-Type Activities</b>			<b>Total</b>	<b>Governmental Activities</b>
	<b>Enterprise Funds</b>				
	<b>Technology Sale of Services</b>	<b>School Improvement Center</b>	<b>Nonmajor Enterprise Funds</b>		<b>Internal Service Funds</b>
Operating Revenues:					
Sales of services	\$ 358,005	\$ 652,140	\$ 3,332,785	\$ 4,342,930	\$ 27,780,486
Other local revenues		5,749	13,768	19,517	3,603,462
Total operating revenues	<u>358,005</u>	<u>657,889</u>	<u>3,346,553</u>	<u>4,362,447</u>	<u>31,383,948</u>
Operating Expenses:					
Salaries	347,069	525,004	1,561,623	2,433,696	1,913,237
Employee benefits	82,589	108,491	370,417	561,497	24,967,005
Purchased professional and technical services	98,155	50,370	443,831	592,356	87,663
Purchased property services		3,437	984,391	987,828	69,792
Other purchased services	10,017	105,105	272,388	387,510	1,212,617
Supplies	2,418	21,972	104,276	128,666	38,331
Property		3,432	29,185	32,617	7,662
Depreciation	204	3,146	7,700	11,050	40,783
Other	414	806	20,674	21,894	800
Total operating expenses	<u>540,866</u>	<u>821,763</u>	<u>3,794,485</u>	<u>5,157,114</u>	<u>28,337,890</u>
Operating Income (Loss)	(182,861)	(163,874)	(447,932)	(794,667)	3,046,058
Nonoperating Revenues:					
Grants in aid		18,200	599	18,799	
Income (Loss) Before Transfers	(182,861)	(145,674)	(447,333)	(775,868)	3,046,058
Transfers In	98,250	144,618	820,096	1,062,964	14,865
Transfers Out	(39,735)	(142,584)	(447,974)	(630,293)	(222,466)
Change in Net Position	(124,346)	(143,640)	(75,211)	(343,197)	2,838,457
Net Position at Beginning of Year	(797,965)	(674,766)	1,706,056	233,325	14,629,837
Net Position at End of Year	<u>\$ (922,311)</u>	<u>\$ (818,406)</u>	<u>\$ 1,630,845</u>	<u>\$ (109,872)</u>	<u>\$ 17,468,294</u>

The accompanying notes are an integral part of the financial statements

## CAPITOL REGION EDUCATION COUNCIL

## STATEMENT OF CASH FLOWS - PROPRIETARY FUNDS

FOR THE YEAR ENDED JUNE 30, 2014

	Business-Type Activities				Governmental Activities	
	Enterprise Funds			Total		Internal Service Funds
	Technology Sale of Services	School Improvement Center	Nonmajor Enterprise Funds			
Cash Flows from Operating Activities:						
Receipts from customers and users	\$ 376,017	\$ 909,396	\$ 2,688,372	\$ 3,973,785	\$ 31,371,406	
Payments to suppliers	(109,473)	(192,427)	(1,338,575)	(1,640,475)	(1,410,080)	
Payments to employees	(408,765)	(624,699)	(1,935,774)	(2,969,238)	(26,416,256)	
Payments for interfund services used	83,706	(110,371)	31,879	5,214	-	
Net cash provided by (used in) operating activities	<u>(58,515)</u>	<u>(18,101)</u>	<u>(554,098)</u>	<u>(630,714)</u>	<u>3,545,070</u>	
Cash Flows from Noncapital Financing Activities:						
Grants in aid		18,200	599	18,799		
Transfers from other funds	98,250	144,618	820,096	1,062,964	14,865	
Transfers out to other funds	(39,735)	(142,584)	(447,974)	(630,293)	(222,466)	
Net cash provided by (used in) noncapital financing activities	<u>58,515</u>	<u>20,234</u>	<u>372,721</u>	<u>451,470</u>	<u>(207,601)</u>	
Cash Flows from Capital and Related Financing Activities:						
Additions to property, plant and equipment		(2,133)	(29,452)	(31,585)	(9,838)	
Net Increase (Decrease) in Cash and Cash Equivalents	-	-	(210,829)	(210,829)	3,327,631	
Cash and Cash Equivalents at Beginning of Year	-	-	1,538,842	1,538,842	16,122,997	
Cash and Cash Equivalents at End of Year	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 1,328,013</u>	<u>\$ 1,328,013</u>	<u>\$ 19,450,628</u>	
Reconciliation of Operating Income (Loss) to Net Cash Provided by (Used in) Operating Activities:						
Operating income (loss)	\$ (182,861)	\$ (163,874)	\$ (447,932)	\$ (794,667)	\$ 3,046,058	
Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities:						
Depreciation	204	3,146	7,700	11,050	40,783	
Change in assets and liabilities:						
(Increase) decrease in accounts receivable	28,414	362,984	(709,988)	(318,590)	(24,814)	
Increase in other assets			(35,822)	(35,822)	(67,216)	
Increase (decrease) in accounts payable and accrued liabilities	1,532	(7,357)	551,992	546,167	553,277	
Increase (decrease) in compensated absences	20,893	8,796	(3,732)	25,957	(15,290)	
Increase (decrease) in due to other funds	83,706	(110,371)	31,879	5,214	-	
Increase (decrease) in deferred revenues	(10,403)	(111,425)	51,805	(70,023)	12,272	
Total adjustments	<u>124,346</u>	<u>145,773</u>	<u>(106,166)</u>	<u>163,953</u>	<u>499,012</u>	
Net Cash Provided by (Used in) Operating Activities	<u>\$ (58,515)</u>	<u>(18,101)</u>	<u>(554,098)</u>	<u>(630,714)</u>	<u>\$ 3,545,070</u>	

The accompanying notes are an integral part of the financial statements

## CAPITOL REGION EDUCATION COUNCIL

## STATEMENT OF FIDUCIARY NET POSITION - FIDUCIARY FUNDS

JUNE 30, 2014

	<u>Agency Funds</u>
Assets:	
Cash and cash equivalents	\$ <u>487,809</u>
Liabilities:	
Accounts payable	\$ 35,246
Fiduciary deposits	<u>452,563</u>
Total Liabilities	\$ <u>487,809</u>

The accompanying notes are an integral part of the financial statements

# CAPITOL REGION EDUCATION COUNCIL

## NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2014

---

### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Capitol Region Education Council (CREC) have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant policies of CREC are described below.

#### A. Reporting Entity

The Capitol Region Education Council, a Regional Educational Service Center, was organized in 1966 under the provisions of the Connecticut General Statutes, Section 10-66a, as amended. CREC operates under a representative Council (one Council person from each member town) with a Board of Directors and an appointed Executive Director and provides the following services as authorized by statute: as a center for towns or regional boards of education to establish cooperative arrangements to provide special services, programs or activities to enable such boards to carry out the duties specified in the General Statutes.

*Blended Component Unit* - Capitol Region Education Council Foundation, Inc. (the Corporation) serves CREC and its members by providing financial and other support and it is governed by a Board of Directors comprised in majority by CREC's Board of Directors. The Corporation is reported as a special revenue fund.

#### B. Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of CREC. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by tuition, room and board and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include: 1) charges to customers or applicants who purchase, use or directly benefit from goods, services or privileges provided by a given function or segment, and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

**CAPITOL REGION EDUCATION COUNCIL**  
**NOTES TO FINANCIAL STATEMENTS (CONTINUED)**  
**JUNE 30, 2014**

---

**C. Measurement Focus, Basis of Accounting and Financial Statement Presentation**

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. The agency fund has no measurement focus but utilizes the accrual basis of accounting for reporting its assets and liabilities. Revenues are recorded when earned, and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. CREC considers revenues to be available if they are collected within sixty (60) days of the end of the current fiscal period. Interest associated with the current fiscal period is all considered to be susceptible to accrual and has been recognized as revenues of the current fiscal period. In determining when to recognize intergovernmental revenues (grants and entitlements), the legal and contractual requirements of the individual programs are used as guidance. Revenues are recognized when the eligibility requirements have been met. All other revenue items are considered to be measurable and available only when cash is received by CREC.

Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

CREC reports the following major governmental funds:

The *General Fund* is CREC's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The *Grants and Contracts Fund* is used to account for the proceeds of various education programs. The major source of revenue for this fund is state and federal assistance.

The *Medical Professions and Teacher Preparatory Academy Construction Fund* is used to account for the site acquisition and construction of a school facility for the Medical Professions and Teacher Preparation Academy. Eligible and recognized costs are reimbursable by a State Department of Education facilities grant.

CREC reports the following major proprietary funds:

The *Technology Sale of Services Fund* is used to account for the operations of the Technology Center, which provides training on current business and education software of CREC staff and CREC districts.

## CAPITOL REGION EDUCATION COUNCIL

### NOTES TO FINANCIAL STATEMENTS (CONTINUED)

JUNE 30, 2014

---

The *School Improvement Center Fund* is used to account for the operation of a core set of key initiatives of teaching and learning to promote student achievement, such as Curriculum Assessment and Instructional Services; Common Assessment Consortium (CAC); and Connecticut Accountability for Learning Initiatives (CALI) and internal and external workshops.

Additionally, CREC reports the following fund types:

The *Enterprise Funds* are used to account for the operations that are financed through user charges. The nonmajor Enterprise Funds include Montessori Training Center of New England, Learning Corridor Theater, Cooperative Purchasing, Regional Fingerprinting Services, Office of Communications, Staff Development, Property and Equipment Rental, CASBO Support Services, Conference Services, Technical Assistance Brokering Service, Community Education and Construction Services.

The *Internal Service Funds* are used to account for operations that are financed on a cost-reimbursement basis to programs within CREC's financial reporting entity. The Internal Service Funds include CREC Staff Development, CREC Wide Area Network, Copy Center, Self Insurance, CREC Unemployment, Workers' Compensation and Employee Benefit Fund.

The *Agency Funds* are used to account for assets held by CREC in an agent capacity for individuals, private organizations or other governments. These funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. The Agency Funds include RSS Equipment Escrow, River Street/Coltsville, Greater Hartford Academy of the Arts, Metropolitan Learning Center, Special Education Escrow, River Street School, Greater Hartford Academy of the Arts Elementary School, Statewide RESCS Escrow, AAE/GHAMAS Escrow, Integrated Program Model, Glastonbury/East Hartford Magnet School Escrow, RESC Alliance Minority Recruiting, CREC Charter Oak Escrow, Polaris Student Activity, Choice Escrow, Two Rivers Escrow, Montessori Magnet School, IMS Escrow, Reggio Escrow, HASA Escrow, Discovery Academy Escrow, Two Rivers High, Public Safety Academy, Medical Professions Teacher Preparation Academy Construction Escrow, and Aerospace Elementary Escrow.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are charges between the enterprise funds and various other functions of the government. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Amounts reported as program revenues include: 1) charges to customers or applicants for goods, services or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenues rather than as program revenues.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the proprietary funds are charges to customers for services. Operating expenses for enterprise funds and internal service funds include the cost of sales and services, administrative expenses and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

**CAPITOL REGION EDUCATION COUNCIL**

**NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

**JUNE 30, 2014**

---

When both restricted and unrestricted resources are available for use, it is CREC's policy to use restricted resources first, then unrestricted resources as they are needed. Unrestricted resources are used in the following order: committed, assigned then unassigned.

**D. Deposits and Investments**

CREC's cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with original maturities of three months or less from the date of acquisition.

Investments are stated at fair value.

**E. Receivables and Payables**

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the noncurrent portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds." Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances."

Advances between funds, as reported in the fund financial statements, are offset by a fund balance reserve account in applicable governmental funds to indicate that they are not available for appropriation and are not expendable available financial resources.

**F. Prepaid Items**

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements. The cost of prepaid items is recorded as expenditures/expenses when consumed rather than when purchased.

**G. Capital Assets**

Capital assets, which include property, plant and equipment, are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the government as assets with an initial individual cost of more than \$1,000 and an estimated useful life of more than two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities is included as part of the capitalized value of the assets constructed.

**CAPITOL REGION EDUCATION COUNCIL**  
**NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

**JUNE 30, 2014**

---

Property, plant and equipment of CREC is depreciated using the straight-line method over the following estimated useful lives:

<u>Assets</u>	<u>Years</u>
Buildings	39
Building improvements	39
Land	Nondepreciable
Vehicles	7
Office equipment	7
Computer equipment	5
Machinery and equipment	7

**H. Deferred Outflows/Inflows of Resources**

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position or fund balance that applies to a future period or periods and so will not be recognized as an outflow of resources (expense/expenditure) until then. CREC does not report any deferred outflows of resources for the current year.

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position or fund balance that applies to a future period or periods and so will not be recognized as an inflow of resources (revenue) until that time. CREC does not report any deferred inflows of resources for the current year.

**I. Compensated Absences**

Vacation benefits accumulate throughout the employment of an individual up to varying maximums. Earned vacation time accumulated by employees must be used in the subsequent year or it is forfeited. Employees in programs do not receive vacation pay for time not taken prior to the close of the program.

All vacation is accrued when incurred in the government-wide, proprietary and fiduciary fund financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations and retirements.

**J. Long-Term Obligations**

In the government-wide financial statements and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities or proprietary fund type statement of net position.



**CAPITOL REGION EDUCATION COUNCIL**  
**NOTES TO FINANCIAL STATEMENTS (CONTINUED)**  
**JUNE 30, 2014**

---

**K. Equity**

Equity in the government-wide financial statements is defined as “net position” and is classified in the following categories:

Net Investment in Capital Assets - This component of net position consists of capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, notes or other borrowings that are attributable to the acquisition, construction or improvement of those assets.

Restricted Net Position - Net position restrictions are externally imposed by creditors (such as through debt covenants), grantors, contributors or laws or regulations of other governments or imposed by law through constitutional provisions or enabling legislation.

Unrestricted Net Position - This component consists of net position that does not meet the definition of “restricted” or “net investment in capital assets.”

The equity of the fund financial statements is defined as “fund balance” and is classified in the following categories:

Nonspendable Fund Balance - This represents amounts that cannot be spent due to form (e.g., inventories and prepaid amounts).

Restricted Fund Balance - This represents amounts constrained for a specific purpose by external parties, such as grantors, creditors, contributors or laws and regulations of their governments.

Committed Fund Balance - This represents amounts constrained for a specific purpose by a government using its highest level of decision-making authority (Board of Directors and Council) by adoption of an ordinance prior to the end of the fiscal year. Once adopted, the limitation imposed by the ordinance remains in place until a similar action is taken (the adoption of another ordinance) to remove or revise the limitation.

Assigned Fund Balance - This balance represents amounts constrained for the intent to be used for a specific purpose by the Executive Director that has been delegated authority to assign amounts by the CREC Council. Assignments exist temporarily, so an additional action is not required to be taken for the removal of an assignment.

Unassigned Fund Balance - This represents fund balance in the General Fund in excess of nonspendable, restricted, committed and assigned fund balance. If another governmental fund has a fund balance deficit, it is reported as a negative amount in unassigned fund balance.

**CAPITOL REGION EDUCATION COUNCIL**  
**NOTES TO FINANCIAL STATEMENTS (CONTINUED)**  
**JUNE 30, 2014**

---

**L. Fund Balance Flow Assumptions**

Sometimes the government will fund outlays for a particular purpose from both restricted and unrestricted resources (the total of committed, assigned and unassigned fund balance). In order to calculate the amounts to report as restricted, committed, assigned and unassigned fund balance in the governmental fund financial statements, a flow assumption must be made about the order in which the resources are considered to be applied. It is the government's policy to consider restricted fund balance to have been depleted before using any of the components of unrestricted fund balance. Further, when the components of unrestricted fund balance can be used for the same purpose, committed fund balance is depleted first, followed by assigned fund balance. Unassigned fund balance is applied last.

**2. STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY**

**A. Budgetary Information**

Budgets for the General Fund and the Grants and Contracts Fund programs are authorized annually in accordance with procedures outlined in the CREC Constitution. The procedures for establishing the budgetary data reflected in the financial statements are as follows:

1. Program directors submit proposed operating budgets for the fiscal year to the Executive Director for approval and adjustment. The operating budgets include proposed expenditures and the means of financing those expenditures.
2. The adjusted budgets are submitted to the Board of Directors and Council where they are legally enacted through resolutions.
3. Program directors may modify budgets between line items within a program; however, any revisions that increase the total budgeted expenditures of any program must be approved by the Board of Directors and Council. The level of control at which expenditures may not legally exceed appropriations is the program level (i.e., Executive Director, Deputy Executive Director for the General Fund and Interdistrict Grants and Project Pact for the Special Revenue Funds).

The budgets are prepared on a modified accrual basis of accounting. On a budgetary basis, operating transfers in and out are classified as revenues and expenditures, respectively. All appropriations lapse at the end of the budget year. CREC has a formal purchase order system. CREC uses encumbrance accounting during the course of the year but cancels all unliquidated encumbrances prior to closing books.

Budgeted amounts are as originally adopted or as amended by the Board of Directors and Council. Supplemental appropriations were necessary during the year as new grants were received and new programs added.

**CAPITOL REGION EDUCATION COUNCIL**

**NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

**JUNE 30, 2014**

The accompanying statement of revenues and expenditures - General Fund and Major Special Revenue Fund - budget and actual (non-GAAP budgetary basis) presents comparisons of the legally adopted budget with actual data on a budgetary basis. Also, CREC does not recognize the contribution by the State of Connecticut for teachers' retirement (as discussed in Note 13) for budgetary purposes. Since not all programs included in the General Fund financial statements are budgeted, a reconciliation of the resultant accounting basis entity differences in excess of revenues and other sources over expenditures and other uses for the General Fund for the year ended June 30, 2014 is presented below.

	<u>General Fund GAAP Basis</u>	<u>Interprogram Eliminations</u>	<u>Non-Budgeted CREC General Program</u>	<u>General Fund Non-GAAP Budgetary Basis</u>
General Fund:				
Revenues and other financing sources	\$ 236,206,205	\$ 26,172,639	\$ (25,956,604)	\$ 236,422,240
Expenditures and other financing uses	<u>235,447,662</u>	<u>26,172,639</u>	<u>(22,986,155)</u>	<u>238,634,146</u>
Net Change in Fund Balance	\$ <u>758,543</u>	\$ <u>-</u>	\$ <u>(2,970,449)</u>	\$ <u>(2,211,906)</u>

**B. Deficit Fund Equity**

Fund balance and net position deficits existed as of June 30, 2014 in the following funds/programs:

General Fund Programs:

Grants and Development Office	\$ 547,297
Administrative Building Cost Center	2,901,789
Minority Teacher Recruiting	44,240
Project Literacy	48,035
Learning Corridor Cost Center	713,247
Montessori Magnet School	361,240
Academy of Aerospace and Engineering/GHAMAS Magnet School	308,349
Public Safety Academy	193,824
Polaris Center	1,346,109
Magnet School Cost Center	909,241
Greater Hartford Academy of the Arts	6,250,445
School Transportation Management Services	95,196
Reggio Magnet School for the Arts	3,012,916
Lincoln Academy	168,482
Medical Professions and Teacher Preparation Academy	582,604
Discovery Academy	877,053
Greater Hartford Academy of the Arts Elementary School	280,035
Two Rivers Magnet School	843,692
Academy of Aerospace and Engineering Elementary School	130,360

**CAPITOL REGION EDUCATION COUNCIL**  
**NOTES TO FINANCIAL STATEMENTS (CONTINUED)**  
**JUNE 30, 2014**

---

Special Revenue Fund:	
Grants and Contracts Fund:	
Capitol Region Choice Program	1,744,926
Suburban Youth Programs	2,875
Regional School Choice Office	679
Positive Parenting Program	57,149
Employment Training Program	643,654
Early Education Programs	442,935
Medical Professions and Teacher Preparation Academy Construction	161,456
Capital Projects Funds:	
Public Safety Academy Construction	186,014
International Magnet Construction	113,007
Reggio Magnet School Construction	90,681
Soundbridge Construction	881,072
Technology Sale of Services	922,311
School Improvement Center	818,406
Nonmajor Enterprise Funds:	
Regional Fingerprinting Services	4,008
Staff Development	59
Conference Services	38,395
Community Education	53,254

These deficits will be covered by transfers from the General Fund.

**3. CASH, CASH EQUIVALENTS AND INVESTMENTS**

The deposit of public funds is controlled by the Connecticut General Statutes (Section 7-402). Deposits may be made in a “qualified public depository” as defined by Statute, or, in amounts not exceeding the Federal Deposit Insurance Corporation insurance limit in an “out of state bank,” as defined by the Statutes, which is not a “qualified public depository.”

The Connecticut General Statutes (Section 7-400) permit CREC to invest in: 1) obligations of the United States and its agencies; 2) highly rated obligations of any state of the United States or of any political subdivision, authority or agency thereof; and 3) shares or other interests in custodial arrangements or pools maintaining constant net asset values and in highly rated no-load open end money market and mutual funds (with constant or fluctuating net asset values) whose portfolios are limited to obligations of the United States and its agencies, and repurchase agreements fully collateralized by such obligations. Other provisions of the Statutes cover specific funds with particular investment authority.

**CAPITOL REGION EDUCATION COUNCIL**  
**NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

**JUNE 30, 2014**

---

The Statutes (Sections 3-24f and 3-27f) also provide for investment in shares of the State Short-Term Investment Fund (STIF) and the State Tax Exempt Proceeds Fund (TEPF). These investment pools are under the control of the State Treasurer, with oversight provided by the Treasurer's Cash Management Advisory Board, and are regulated under the State Statutes and subject to annual audit by the Auditors of Public Accounts. Investment yields are accounted for on an amortized-cost basis with an investment portfolio that is designed to attain a market-average rate of return throughout budgetary and economic cycles. Investors accrue interest daily based on actual earnings, less expenses and transfers to the designated surplus reserve, and the fair value of the position in the pool is the same as the value of the pool shares.

**A. Cash and Cash Equivalents**

**Deposits**

*Deposit Custodial Credit Risk* - Custodial credit risk is the risk that, in the event of a bank failure, CREC's deposit will not be returned. CREC does not have a deposit policy for custodial credit risk. The deposit of public funds is controlled by the Connecticut General Statutes. Deposits may be placed with any qualified public depository that has a place of business in the State of Connecticut.

Connecticut General Statutes require that each depository maintain segregated collateral (not required to be based on a security agreement between the depository and the municipality and, therefore, not perfected in accordance with federal law) in an amount equal to a defined percentage of its public deposits based upon the depository's risk-based capital ratio.

Based on the criteria described in GASB Statement No. 40, *Deposits and Investment Risk Disclosures*, \$49,984,573 of CREC's bank balance of \$50,736,951 was exposed to custodial credit risk as follows:

Uninsured and uncollateralized	\$ 44,961,190
Uninsured and collateral held by the pledging bank's trust department, not in the CREC's name	<u>5,023,383</u>
Total Amount Subject to Custodial Credit Risk	<u>\$ 49,984,573</u>

**Cash Equivalents**

Cash equivalents are short-term, highly liquid investments that are both readily convertible to known amounts of cash and purchased within 90 days of maturity. At June 30, 2014, CREC's cash equivalents amounted to \$330,712 and all are U.S. government guaranteed obligations.

**CAPITOL REGION EDUCATION COUNCIL**  
**NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

**JUNE 30, 2014**

**B. Investments**

Investments as of June 30, 2014 in all funds are as follows:

<u>Investment Type</u>	<u>Credit Rating</u>	<u>Fair Value</u>	<u>Investment Maturities (Years)</u>		
			<u>Less Than 1</u>	<u>1 - 10</u>	<u>More Than 10</u>
Interest-bearing investments:					
Certificates of deposit	*	\$ <u>84,254</u>	\$ <u>65,834</u>	\$ <u>18,420</u>	\$ <u>-</u>

\* Subject to coverage by federal depository insurance and collateralization as described under "Deposits" above.

*Interest Rate Risk* - CREC's investments have maximum final stated maturities of 15 years, unless specific authority is given to exceed. To the extent possible, CREC will attempt to match its investments with anticipated cash flow requirements.

*Credit Risk - Investments* - As indicated above, State Statutes limit the investment options. CREC has an investment policy that allows the same type of investments as State Statutes.

*Concentration of Credit Risk* - CREC has no policy limiting an investment in any one issuer that is in excess of 5% of the CREC's total investments.

*Custodial Credit Risk* - Custodial credit risk for an investment is the risk that, in the event of the failure of the counterparty (the institution that pledges collateral or repurchase agreement securities to CREC or that sells investments to or buys them for CREC), CREC will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. CREC does not have a policy for custodial credit risk. At June 30, 2014, CREC did not have any uninsured and unregistered securities held by the counterparty, or by its trust department or agent, that were not in CREC's name.

**4. RECEIVABLES**

Receivables as of year end for CREC's individual major funds and nonmajor, internal service, business-type activities and fiduciary funds in the aggregate are as follows:

	<u>General</u>	<u>Grants and Contracts Funds</u>	<u>Medical Professions and Teacher</u>	<u>Technology Sale of Services</u>	<u>School Improvement Center</u>	<u>Aggregate Remaining Funds</u>	<u>Total</u>
Receivables:							
Accounts	\$ 22,085,842	\$ 4,632,860	\$	\$ 39,279	\$ 131,355	\$ 2,098,661	\$ 28,987,997
Intergovernmental	<u>159,887</u>		<u>709,747</u>			<u>3,643,110</u>	<u>4,512,744</u>
Total Receivables	<u>\$ 22,245,729</u>	<u>\$ 4,632,860</u>	<u>\$ 709,747</u>	<u>\$ 39,279</u>	<u>\$ 131,355</u>	<u>\$ 5,741,771</u>	<u>\$ 33,500,741</u>

**CAPITOL REGION EDUCATION COUNCIL**  
**NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

**JUNE 30, 2014**

**5. CAPITAL ASSETS**

Capital asset activity for the year ended June 30, 2014 was as follows:

	<u>Beginning Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balance</u>
Governmental activities:				
Capital assets not being depreciated:				
Land	\$ 10,008,175	\$	\$	\$ 10,008,175
Construction in progress	90,291,872	110,872,545		201,164,417
Total capital assets not being depreciated	<u>100,300,047</u>	<u>110,872,545</u>	<u>-</u>	<u>211,172,592</u>
Capital assets being depreciated:				
Buildings and improvements	91,165,116	12,835,951		104,001,067
Vehicles	2,243,856		(43,111)	2,200,745
Furniture, fixtures and equipment	9,165,091	466,146	(411,790)	9,219,447
Total capital assets being depreciated	<u>102,574,063</u>	<u>13,302,097</u>	<u>(454,901)</u>	<u>115,421,259</u>
Less accumulated depreciation for:				
Buildings and improvements	(30,856,209)	(4,634,631)		(35,490,840)
Vehicles	(1,479,526)	(180,356)	43,111	(1,616,771)
Furniture, fixtures and equipment	(5,342,166)	(1,036,156)	411,790	(5,966,532)
Total accumulated depreciation	<u>(37,677,901)</u>	<u>(5,851,143)</u>	<u>454,901</u>	<u>(43,074,143)</u>
Total capital assets being depreciated, net	<u>64,896,162</u>	<u>7,450,954</u>	<u>-</u>	<u>72,347,116</u>
Governmental Activities Capital Assets, Net	<u>\$ 165,196,209</u>	<u>\$ 118,323,499</u>	<u>\$ -</u>	<u>\$ 283,519,708</u>
Business-type activities:				
Furniture, fixtures and equipment	\$ 108,328	\$ 31,585	\$ (1,682)	\$ 138,231
Less accumulated depreciation	<u>(68,861)</u>	<u>(11,050)</u>	<u>1,682</u>	<u>(78,229)</u>
Business-Type Activities Capital Assets, Net	<u>\$ 39,467</u>	<u>\$ 20,535</u>	<u>\$ -</u>	<u>\$ 60,002</u>

Depreciation expense was charged to functions/programs of the government as follows:

Governmental activities:	
Education	\$ 5,618,203
Facilities	223,382
Administration	<u>9,558</u>
Total Depreciation Expense - Governmental Activities	<u>\$ 5,851,143</u>

**CAPITOL REGION EDUCATION COUNCIL**  
**NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

**JUNE 30, 2014**

Business-type activities:	
Technology Sale of Services	\$ 204
School Improvement Center	3,146
Learning Corridor Theater	1517
Property and Equipment Rental	852
Construction Services	<u>5,331</u>
Total Depreciation Expense - Business-Type Activities	<u>\$ 11,050</u>

**6. INTERFUND RECEIVABLES, PAYABLES AND TRANSFERS**

Interfund loans generally are a result of negative equity in pooled cash. The composition of interfund balances as of June 30, 2014 is as follows:

Receivable Fund	Payable Fund	Amount
Medical Professions and Teacher	General Fund	\$ 1,877,565
	Grants and Contracts Fund	3,154,595
	Nonmajor Governmental Funds	3,097,790
	Technology Sale of Services	876,068
	School Improvement Center	868,801
	Nonmajor Enterprise Funds	<u>72,550</u>
Total		<u>\$ 9,947,369</u>

All balances are expected to be repaid within a year.

Interfund transfers are used to 1) move revenues from the fund with collection authorization to the debt service funds as debt service principal and interest payments become due, and 2) supplement revenues of other funds. The transfers that occurred during the year are as follows:

	Transfers In						Total Transfer Out
	General Fund	Grants and Contracts Fund	Technology Sale of Services	School Improvement Center	Nonmajor Enterprise Funds	Nonmajor Governmental and Other Funds	
Transfers out:							
General Fund	\$	\$ 445,423	\$ 98,250	\$ 144,618	\$ 820,096	\$ 451,216	\$ 1,959,603
Grants and Contracts Fund	1,829,127						1,829,127
Medical Professions and Teacher	18,778						18,778
Technology Sale of Services	39,735						39,735
School Improvement Center	142,584						142,584
Nonmajor Enterprise Funds	447,974						447,974
Nonmajor Governmental and Other Funds	411,037						411,037
Total Transfers In	<u>\$ 2,889,235</u>	<u>\$ 445,423</u>	<u>\$ 98,250</u>	<u>\$ 144,618</u>	<u>\$ 820,096</u>	<u>\$ 451,216</u>	<u>\$ 4,848,838</u>



**CAPITOL REGION EDUCATION COUNCIL**  
**NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

**JUNE 30, 2014**

---

**7. LEASES**

**Operating Leases**

CREC conducts a significant portion of its operations from leased facilities, which include several schools or portions of schools, other educational facilities and office space. In addition, CREC leases copiers for use in various schools. The leases are classified as operating leases, which do not give rise to property rights or lease obligations. In most cases, management expects leases will be renewed or replaced by other leases in the normal course of business.

Rental expense for all operating leases, including facility leases with terms of one year or less, for the year ended June 30, 2014 was \$5,309,888.

**Capital Leases**

CREC leases computer equipment and building improvements under capital leases. These lease agreements qualify as capital leases for accounting purposes and, therefore, have been recorded at the present value of their future minimum lease payments as of the inception date.

	<b><u>Governmental Activities</u></b>
Assets:	
Equipment	\$ 1,032,718
Building and improvement	<u>432,876</u>
Total assets	<u>1,465,594</u>
Less accumulated depreciation for:	
Equipment	(650,030)
Building and improvement	<u>(188,309)</u>
Total accumulated depreciation	<u>(838,339)</u>
Total	\$ <u><u>627,255</u></u>

**CAPITOL REGION EDUCATION COUNCIL**  
**NOTES TO FINANCIAL STATEMENTS (CONTINUED)**  
**JUNE 30, 2014**

The future minimum lease obligations and the net present value of these payments as of June 30, 2014 were as follows:

<u>Year Ending June 30</u>	<u>Amount</u>
2015	\$ 121,064
2016	43,105
2017	<u>13,850</u>
Total minimum lease payments	178,019
Less amount representing interest	<u>(6,701)</u>
Present Value of Minimum Lease Payments	<u>\$ 171,318</u>

**8. LONG-TERM DEBT**

**General Obligation Bonds**

Bonds represent a 20-year bond with original outstanding amount of \$6,650,000 and with a variable interest rate ranging from 4.5% to 6.75% due October 15, 2015. The bond was issued for school building renovation. The bond is secured by the general revenue-raising powers of CREC, and payment will be provided by General Fund and Debt Service Fund revenues.

Annual debt service requirements to maturity for the general obligation bond are as follows:

	<u>Governmental Activities</u>	
	<u>Principal</u>	<u>Interest</u>
2015	\$ 275,000	\$ 27,844
2016	<u>275,000</u>	<u>9,281</u>
Total	<u>\$ 550,000</u>	<u>\$ 37,125</u>

Notes payable represent a 20-year mortgage payable due in annual installments of \$16,350 plus interest at 6% due in monthly installments through April 12, 2015. The loan with original amount of \$327,000 was issued to finance the purchase of a parking lot.

Annual debt service requirements to maturity for notes payable are as follows:

	<u>Governmental Activities</u>	
	<u>Principal</u>	<u>Interest</u>
2015	\$ 16,350	\$ 981
Total	<u>\$ 16,350</u>	<u>\$ 981</u>

**CAPITOL REGION EDUCATION COUNCIL**  
**NOTES TO FINANCIAL STATEMENTS (CONTINUED)**  
**JUNE 30, 2014**

In addition, CREC has a credit line agreement that provides for borrowings up to \$30,000,000 as a revolving line of credit, with interest charged at the London Interbank Offering Rate. There was no balance due at June 30, 2014. The agreement contains various financial covenants.

**Changes in Long-Term Liabilities**

Long-term liability activity for the year ended June 30, 2014 was as follows:

	<u>Beginning Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balance</u>	<u>Due Within One Year</u>
Governmental Activities:					
Bonds payable	\$ 825,000	\$	\$ (275,000)	\$ 550,000	\$ 275,000
Notes payable	32,700		(16,350)	16,350	16,350
Capital leases	450,849		(279,531)	171,318	116,243
Net OPEB obligation	2,438,000	584,000		3,022,000	
Compensated absences	<u>1,382,470</u>	<u>223</u>	<u>(45,612)</u>	<u>1,337,081</u>	<u>200,450</u>
Total Governmental Activities					
Long-Term Liabilities	<u>\$ 5,129,019</u>	<u>\$ 584,223</u>	<u>\$ (616,493)</u>	<u>\$ 5,096,749</u>	<u>\$ 608,043</u>

For the governmental activities, compensated absences are generally liquidated by the General Fund.

**9. RISK MANAGEMENT**

CREC self-insures its employee health coverage. The plan is administered by an insurance company that processes and pays all claims, which are limited by stop-loss agreements, from the plan bank account. CREC maintains a balance in the account sufficient to fund the maximum allowable withdrawal by the insurance company. Claims are accrued at June 30, 2014 based on claims received subsequent to year-end within the allowable claim period. Claims of \$1,192,000 are reflected in the accrued expenses of the Internal Service Fund at June 30, 2014. All claims are reflected in the statement of net position as current liabilities.

**CAPITOL REGION EDUCATION COUNCIL**

**NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

**JUNE 30, 2014**

Liabilities of the fund are reported when it is probable that a loss has occurred and the amount of the loss can be reasonably estimated. Liabilities include an amount for claims that has been incurred but not reported (IBNR). The result of the process to estimate the claims liability is not an exact amount as it depends on many complex factors, such as inflation, changes in legal doctrines and damage awards. Accordingly, claims are reevaluated periodically to consider the effects of inflation, recent claim settlement trends (including frequency and amount of pay-outs) and other economic and social factors. The estimate of the claims liability also includes amounts for incremental claim adjustment expenses related to specific claims and other claim adjustment expenses regardless of whether allocated to specific claims. Estimated recoveries, for example for salvage or subrogation, are another component of the claims liability estimate. Changes in the claims liability for the past two years are as follows:

		<b>Accrued Liability Beginning of Fiscal Year</b>		<b>Current Year Claims and Changes in Estimates</b>		<b>Accrued Liability Claim Payments</b>		<b>Accrued Liability End of Fiscal Year</b>
2012-13	\$	990,415	\$	19,172,395	\$	19,146,810	\$	1,016,000
2013-14		1,016,000		21,397,206		21,091,431		1,321,775

As of January 1, 1995, CREC self-insures its contributions to the State's unemployment fund. CREC maintains a balance in an account sufficient to fund expected unemployment claims. Claims paid through June 30, 2014 were \$632,531.

CREC purchases commercial insurance for other risks. There has been no reduction in insurance coverage and there have been no settlements that exceeded insurance coverage in the past three fiscal years.

**CAPITOL REGION EDUCATION COUNCIL**  
**NOTES TO FINANCIAL STATEMENTS (CONTINUED)**  
**JUNE 30, 2014**

**10. FUND BALANCE**

The components of fund balance for the governmental funds at June 30, 2014 are as follows:

	<u>General Fund</u>	<u>Grants and Contracts Fund</u>	<u>Medical Professions and Teacher</u>	<u>Nonmajor Governmental Funds</u>	<u>Total</u>
Fund balances:					
Nonspendable:					
Prepays	\$ 7,499,380	\$ 16,746	\$	\$ 44,106	\$ 7,560,232
Narkin Scholarship				17,000	17,000
Restricted for:					
Education		1,758,732			1,758,732
Debt obligations				934,550	934,550
Committed to:					
School construction projects				1,725,120	1,725,120
Assigned to:					
Future obligations	3,260,000				3,260,000
Debt obligations	566,350				566,350
Capital improvements	50,000				50,000
Legal costs	50,000				50,000
Venture capital	75,000				75,000
Payroll	1,000,000				1,000,000
Education				2,811	2,811
Unassigned	<u>7,115,187</u>	<u>(2,905,584)</u>	<u>(161,456)</u>	<u>(1,314,880)</u>	<u>2,733,267</u>
Total Fund Balances	<u>\$ 19,615,917</u>	<u>\$ (1,130,106)</u>	<u>\$ (161,456)</u>	<u>\$ 1,408,707</u>	<u>\$ 19,733,062</u>

**CAPITOL REGION EDUCATION COUNCIL**

**NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

**JUNE 30, 2014**

---

**11. CONTINGENT LIABILITIES**

There are various suits and claims pending against CREC, none of which, individually or in the aggregate, is believed by counsel to be likely to result in judgment or judgments that could materially affect CREC's financial position.

CREC has received state and federal grants for specific purposes that are subject to review and audit by the grantor agencies. Such audits could lead to requests for reimbursement to the grantor agency for any expenditure disallowed under terms of the grant. Based on prior experience, management believes such disallowances, if any, will not be material.

**12. OTHER POSTEMPLOYMENT BENEFITS**

**Plan Description**

CREC provides medical, dental and life insurance benefits to eligible retirees and their spouses in accordance with Council resolutions and bargaining agreements. Teachers and certified administrators who retire directly from CREC and meet certain eligibility criteria may participate. CREC does not issue stand-alone financial statements for the other postemployment benefits program.

At January 1, 2012, plan membership consisted of the following:

	<b>Retiree Health Plan</b>
Retired members	10
Spouses of retired members	2
Active plan members	<u>598</u>
Total Participants	<u><u>610</u></u>

**Funding Policy**

CREC's funding and payment of postemployment benefits are accounted for in the Self Insurance Fund, an internal service fund, on a pay-as-you-go basis. As of June 30, 2014, CREC has not established a trust fund to irrevocably segregate assets to fund the liability associated with the postemployment benefits, which would require the reporting of a trust fund in accordance with GASB guidelines. Retired plan members and beneficiaries currently receiving benefits are required to contribute 100% of the cost for medical coverage. Spouse coverage continues on the death of the retiree as COBRA benefit.

**CAPITOL REGION EDUCATION COUNCIL**  
**NOTES TO FINANCIAL STATEMENTS (CONTINUED)**  
**JUNE 30, 2014**

**Annual OPEB Cost and Net OPEB Obligations**

CREC's annual other postemployment benefit (OPEB) cost is calculated based on the annual required contribution (ARC), an amount actuarially determined in accordance with the parameters of GASB Statement 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal costs each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed 30 years. The following table shows the components of CREC's annual OPEB cost for the year, the amount actually contributed to the plan and changes in the CREC's net OPEB obligation:

	<b>Retiree Health Plan</b>
Annual required contribution (ARC)	\$ 778,000
Interest on net OPEB obligation	97,500
Adjustment to annual required contribution	<u>(135,600)</u>
Annual OPEB cost	739,900
Contributions made	<u>155,900</u>
Increase in net OPEB obligation	584,000
Net OPEB obligation, beginning of year	<u>2,438,000</u>
Net OPEB Obligation, End of Year	<u>\$ 3,022,000</u>

CREC's annual OPEB cost, the percentage of annual OPEB cost contributed to the plan, and the net OPEB obligation for the fiscal years ended June 30, 2014, 2013 and 2012 are presented below:

<b>Fiscal Year Ended</b>	<b>Annual OPEB Cost (AOC)</b>	<b>Actual Contribution</b>	<b>Percentage of AOC Contributed</b>	<b>Net OPEB Obligation</b>
6/30/2012	\$ 630,200	\$ 66,300	10.5 %	\$ 1,717,300
6/30/2013	733,700	13,000	1.8	2,438,000
6/30/2014	739,900	155,900	21.1	3,022,000

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the

**CAPITOL REGION EDUCATION COUNCIL**

**NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

**JUNE 30, 2014**

employer are subject to continual revision as accrual results are compared with past expectations and new estimates are made about the future. The schedule of funding progress, presented below, presents multi-year trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

**Schedule of Funding Progress**

<b>Actuarial Valuation Date</b>	<b>Actuarial Value of Assets (a)</b>	<b>Actuarial Accrued Liability (AAL) (b)</b>	<b>Funded Ratio (a/b)</b>	<b>Covered Payroll (c)</b>	<b>UFAL as a % of Covered Payroll ((b-a)/c)</b>
1/1/08	\$ -	\$ 3,767,000	0%	\$ 26,811,993	14.0%
1/1/10	-	4,737,000	0%	37,110,259	12.8
1/1/12	-	5,569,000	0%	45,344,800	12.3

**Schedule of Employer Contributions**

<b>Year Ended</b>	<b>Annual Required Contribution</b>	<b>Actual Contribution</b>	<b>Percentage Contributed</b>
6/30/2010	\$ 477,300	\$ 150,400	31.5 %
6/30/2011	633,800	185,000	29.2
6/30/2012	648,200	66,300	10.2
6/30/2013	760,500	13,000	1.7
6/30/2014	778,000	155,900	20.0

Projections for benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

In the January 1, 2012 actuarial valuation, the projected unit credit actuarial cost method was used. The ARC reflects a 30-year, open, level dollar amortization of the unfunded actuarial accrued liability (AAL). The actuarial assumptions include a 4.0% investment rate of return and an inflation rate of 3%. The annual healthcare cost trend rate is 10% initially, reduced by decrements of 1% per year to an ultimate rate of 5% for fiscal year 2015 and thereafter.



**CAPITOL REGION EDUCATION COUNCIL**  
**NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

**JUNE 30, 2014**

---

**13. EMPLOYEE RETIREMENT PLAN**

**Defined Contribution Pension Plan**

The Capitol Region Education Council sponsors the CREC Savings and Retirement Plan, a 403(b) defined contribution pension plan established July 1, 1997 to provide benefits at retirement to all noncertified employees of CREC.

Plan members may elect to contribute up to the IRS maximum. CREC matches eligible member contributions up to 5% of covered salary. At June 30, 2014, there were 1,196 plan members. Diversified Investment Advisors administers the retirement plan. Plan provisions and contribution requirements are established and may be amended by the CREC Board.

Employer and plan member contributions are recognized in the period contributions are due. Employer and employee contributions for the year ended June 30, 2014 were \$1,446,778 and \$5,169,569, respectively.

Plan investments are participant directed. CREC has no fiduciary responsibility for the plan assets.

**Teacher Retirement**

Teachers participate in the State of Connecticut Teacher's Retirement System, a cost-sharing plan with a special funding situation, under Section 10.183 of the General Statutes of the State of Connecticut. This is a multiple employer PERS. A teacher is eligible to receive a normal retirement benefit if he or she has:

- Attained age 60 and has accumulated 20 years of credited service in the public schools of Connecticut, or;
- Attained any age and has accumulated 35 years of credited service, at least 25 years of which are service in the public schools of Connecticut.

CREC withholds 7.25% of all certified teachers' annual earnings and transmits the funds to the State Teachers' Retirement Board. CREC does not contribute to the plan. Prior to July 1, 1989, teachers were vested in their contributions up to 5% of their earnings prior to five years of service. After five years of service, teachers were fully vested in their own contributions. After 10 years of service, teachers are fully vested and entitled to a monthly pension benefit that is payable at the age of 60. The State of Connecticut contributes amounts based on the actuarial reserve basis described in C.G.S. Sections 10-183 b (7). The State's contribution to the plan on behalf of CREC for the fiscal year ended June 30, 2014 was \$15,985,304 and is recognized in the governmental funds GAAP-basis statement of revenues, expenditures and changes in fund balances. For the year ended June 30, 2014, teachers of CREC contributed \$4,619,775 to the plan, and covered payroll for the year was \$63,721,035.

The State of Connecticut Teacher Retirement System is considered to be a part of the State of Connecticut financial reporting entity and is included in the State's financial reports as a pension trust fund. Those reports may be obtained by writing to the State of Connecticut, Office of the State Comptroller, 55 Elm Street, Hartford, Connecticut 06106.

**Required Supplementary  
Information**

**CAPITOL REGION EDUCATION COUNCIL**  
**GENERAL FUND AND MAJOR SPECIAL REVENUE FUND**  
**SCHEDULE OF REVENUES AND EXPENDITURES**  
**BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)**

**FOR THE YEAR ENDED JUNE 30, 2014**

	<u>General Fund</u>				<u>Grants and Contracts Fund</u>			
	<u>Budget Amounts</u>		<u>Actual</u>	<u>Variance Positive (Negative)</u>	<u>Budget Amounts</u>		<u>Actual</u>	<u>Variance Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>			<u>Original</u>	<u>Final</u>		
Revenues:								
Tuition	\$ 29,691,706	\$ 29,815,757	\$ 29,433,372	\$ (382,385)	\$ 31,117,218	\$ 32,615,826	\$ 1,895	\$ 1,895
Grants in aid	100,074,787	117,851,774	133,242,135	15,390,361	31,117,218	32,615,826	28,124,962	(4,490,864)
Room and board	1,497,388	1,497,388	1,287,287	(210,101)				-
Sales of services	69,589,250	77,660,967	51,017,275	(26,643,692)	3,399,194	4,461,534	4,256,863	(204,671)
Investment income			45	45				-
Other local revenues	2,630,823	2,632,921	2,034,802	(598,119)	50,000	50,000	395,161	345,161
Transfers in	18,820,433	19,953,707	19,407,324	(546,383)			445,423	445,423
<b>Total revenues</b>	<b>222,304,387</b>	<b>249,412,514</b>	<b>236,422,240</b>	<b>(12,990,274)</b>	<b>34,566,412</b>	<b>37,127,360</b>	<b>33,224,304</b>	<b>(3,903,056)</b>
Expenditures:								
Current:								
Special programs	214,388,660	240,946,787	230,477,882	10,468,905	34,566,412	37,293,298	32,976,781	4,316,517
Facilities	1,348,127	1,898,127	1,694,738	203,389				-
Administration	6,567,600	6,567,600	6,461,526	106,074				-
<b>Total expenditures</b>	<b>222,304,387</b>	<b>249,412,514</b>	<b>238,634,146</b>	<b>10,778,368</b>	<b>34,566,412</b>	<b>37,293,298</b>	<b>32,976,781</b>	<b>4,316,517</b>
Excess (Deficiency) of Revenues over Expenditures	\$ -	\$ -	(2,211,906)	\$ (2,211,906)	\$ -	\$ (165,938)	247,523	\$ 413,461
Budgetary deficiency of revenues over expenditures is different than GAAP net change in fund balance because:								
Revenues and expenditures for CREC General Program are not budgeted			2,970,449					
<b>Total Net Change in Fund Balance - GAAP Basis</b>			<b>\$ 758,543</b>				<b>\$ 247,523</b>	

**Combining and Individual  
Fund Statements and Schedules**

**General Fund**

## **GENERAL FUND**

### **ADMINISTRATION PROGRAMS**

**CREC GENERAL** - This program accounts for administrative revenues and Council-designated special purpose funds.

**EXECUTIVE DIRECTOR** - The Executive Director directs the entire agency subject to the governance of its Council.

**ASSISTANT EXECUTIVE DIRECTOR** - The Assistant Executive Director has been responsible for the supervision and continued development of CREC's divisions of Community Education, Institute of Teaching and Learning, Technical Assistance and Brokering Services, Instructional Technology and Grants.

**BUSINESS SERVICES** - Business Services, which includes the offices of the Deputy Executive Director, Finance and Operations, Chief Operating Officer and the Comptroller, manages the receipt, accounting, investment and expenditure of monetary resources and the acquisition, inventory, maintenance and disposition of physical resources and facilities of CREC. Accounting services, accounts payable, payroll services, accounts receivable, treasury, grants and budget management and loss prevention operate under the direction of Business Services.

**HUMAN RESOURCES** - Human Resources provides all personnel services to employees and programs, including hiring, benefit and salary administration, recordkeeping, and employee policy and procedure administration. CREC's Human Resources division also provides hiring and interviewing training to CREC LEAs, with particular emphasis on the Americans with Disabilities Act and sexual harassment awareness.

**COMMUNICATIONS** - Communications promotes CREC's mission, initiatives and accomplishments to school districts and other agencies. The office is also responsible for the production of CREC's Annual Report, media relations and internal communications.

**STUDENT SERVICES** - Student Services manages programs that offer highly specialized services for children with autism, adolescents experiencing emotional and/or behavioral difficulties, children who are deaf or hard of hearing, and students who are developmentally delayed or medically fragile. The division also offers an array of early childhood services, including services to children from birth to age three who demonstrate developmental difficulties or hearing loss. The division offers school-based health clinics in magnet schools, and an array of mental health interventions. It also oversees educational services to pre-adjudicated adolescents at the three Hartford detention centers. The Student Services' Integrated Program Model program provides occupational therapy, physical therapy and speech therapy to districts and families in need. The Division also runs a community-based vocational program for young adults with disabilities ages 18-21.

**INSTITUTE OF TEACHING AND LEARNING** - The Institute of Teaching and Learning provides services and support to local school districts and CREC schools in curriculum, instruction and school leadership.

**GRANTS AND DEVELOPMENT OFFICE** - Grants and Development identifies funding sources from grants, contracts, foundations and benefactors and provides leadership and technical assistance in the preparation of grant proposals internally and externally.

**TECHNICAL ASSISTANCE BROKERING SERVICES** - Technical Assistance and Brokering Services offers training, technical assistance and staffing services to assist school administrators and educators. The division provides highly customized consultation to meet the specific needs of districts and agencies in Response to Intervention, student and program evaluations, special education and related services, online learning, staff brokering and other areas.

### **FACILITIES**

**ADMINISTRATIVE BUILDINGS COST CENTER** - The costs of operating CREC's central administrative buildings are met by rent paid on a proportionate basis by each of the programs using space at the facility.

## **SPECIAL PROGRAMS**

**INTERDISTRICT GRANT OFFICE** - The Interdistrict Grant Office directs, coordinates and develops interdistrict programs.

**MINORITY TEACHER RECRUITING** - The CREC Minority Teacher Recruiting program assists local school districts in increasing the diversity of their teacher/administrator staffs.

**JUVENILE DETENTION CENTER** - The Juvenile Detention Center program provides instruction for pre-adjudicated youth in three locations in Hartford. Students placed in these centers are held while the courts determine their longer-term placements. The combined capacity of the three centers is approximately 100 students at a time, with an average length of stay ranging from one or two days to three months.

**STRIVE** - The Southern Transition Real-World and Independent Vocational Education Program (STRIVE) is a community-based (Clinton, CT) program for students with disabilities ages 18-21 year old. Students spend a majority of their day in community-based work experiences developing independent living, social and employment skills.

**COLTSVILLE FACILITY** - CREC currently operates a 50,000 square foot facility located at 34 Sequassen Street, Hartford. This program fund includes all the rent, utilities and property services at this facility, which is used as an extension of the River Street School and for other CREC programs and administrative offices.

**PROJECT LITERACY** - Project Literacy is a comprehensive approach to the reduction of reading failure in young children. It includes three major components: Reading Recovery® training for teachers and teacher leaders, Supportive Environment Development and paraprofessional training.

**ALLIED HEALTH CAREER COLLABORATIVE** - CREC serves as a fiscal agent for a collaborative program sponsored by the Towns of Newington, Glastonbury and Farmington. The purpose of the program is to introduce students to opportunities available to them through a career in health.

**LEARNING CORRIDOR COST CENTER** - Services provided at the Learning Corridor campus are centralized, and costs are charged back to the Montessori Magnet School, Greater Hartford Academy of Math and Science, the Academy of Aerospace and Engineering and the Greater Hartford Academy of the Arts. These services represent facility and operation costs for the campus.

**MONTESSORI MAGNET SCHOOL** - CREC manages and operates the Montessori Magnet School at the Learning Corridor in Hartford. As Connecticut's first interdistrict Montessori public magnet school serving grades PreK-6, its mission is to provide a unique educational opportunity for children in a diverse learning environment.

**GLASTONBURY/EAST HARTFORD MAGNET SCHOOL** - CREC manages and operates the Glastonbury /East Hartford Magnet School in Glastonbury. This grade PreK-5 school emphasizes science, computer and global education. The school occupied a new building in Glastonbury in the fall of 2012.

**ACADEMY OF AEROSPACE AND ENGINEERING/GREATER HARTFORD ACADEMY OF MATH AND SCIENCE MAGNET SCHOOL** - CREC manages and operates this grade 6-12 math/science-oriented magnet school at the Learning Corridor in Hartford and on the Berkin campus in Bloomfield, CT. The mission of the Academy is to provide, through state-of-the-art technology, educational experiences that expand the teaching and learning of science, mathematics and technology in the classroom.

**METROPOLITAN LEARNING CENTER MAGNET SCHOOL** - CREC manages and operates the Metropolitan Learning Center Magnet School (MLC) in Bloomfield. MLC serves grades 6-12 and specializes in global studies and features a unique curriculum, an extended school day and extensive use of technology.

**TWO RIVERS MAGNET MIDDLE SCHOOL** - CREC manages and operates the Two Rivers Magnet Middle School in East Hartford. Serving grades 6-8, the Two Rivers Magnet Middle School specializes in science and technology and serves five diverse communities in the Capitol Region and is located at the convergence of the Connecticut and Hockanum rivers.

**CREC PUBLIC SAFETY ACADEMY** - CREC manages and operates the CREC Public Safety Academy in Enfield. The school is the first of its kind in Connecticut and was developed in partnership with state and local public safety agencies. The school serves grades 6-12 students. The students receive a rigorous academic curriculum and learn about careers in public safety from experts throughout the state. These careers include law enforcement, firefighting, emergency medical services, public safety communications and homeland security.

**UNIVERSITY OF HARTFORD MAGNET SCHOOL** - CREC manages and operates the University of Hartford Magnet School (UHMS) in Hartford. The curriculum focus for UHMS is the infusion of Dr. Howard Gardner's Theory of Multiple Intelligences into a PreK-fifth-grade school environment.

**SOUNDBRIDGE** - Soundbridge is a highly specialized auditory and oral program for hearing impaired children from birth to 21 years of age. The program serves children in 90 Connecticut towns, with more than two-thirds of the children served in their home districts. The program also operates an Early Childhood Learning Center for typical and hearing impaired three-to-five year olds.

**RIVER STREET SCHOOL** - River Street School offers highly specialized educational programming for students who require a very predictable, structured environment. The school responds to the needs of school districts that are hard-pressed to provide these resources locally, during the school year and over the summer. River Street serves autistic, developmentally delayed, learning disabled, pervasive developmentally delayed and behaviorally disordered students. The school also operates two residential facilities, both licensed by the State Department of Developmental Services. The residential facilities provide services for students attending the River Street School.

**POLARIS CENTER** - The John J. Allison Polaris Center serves day students with severe emotional and behavior problems, through comprehensive treatment services and special education at middle school and high school levels. Services include individual, group and family therapy, adventure-based experiences and a full range of therapeutic activities.

**MAGNET SCHOOL COST CENTER** - This program provides for the central office services required exclusively for the magnet schools. It includes the office of the Superintendent of Magnet Schools, curriculum and instruction services, pupil services, special education services, transportation, and facilities operations for the CREC Magnet Schools. These costs are allocated to the magnet schools.

**INTEGRATED PROGRAM MODEL** - The Integrated Program Model provides a transdisciplinary approach of special education services to students with physical, cognitive and/or behavioral disabilities. The classrooms are located in public school settings where students can interact with their typical peers.

**FARMINGTON VALLEY DIAGNOSTIC CENTER** - The Farmington Valley Diagnostic Center provides specialized diagnostic and education services for children who are having difficulties in achieving success in their local school districts. CREC works in collaboration with local school districts in the Farmington Valley area to design and provide effective strategies to increase student learning.

**SPECIAL EDUCATION TRANSPORTATION** - This program serves districts by transporting special education students to their out-of-district school destinations. The program objectives are to increase service quality and reduce district costs. This is achieved by pairing neighboring districts whose students go to the same out-of-district schools and providing CREC vehicles driven by well-trained CREC employees.

**GREATER HARTFORD ACADEMY OF THE ARTS** - CREC manages and operates the Greater Hartford Academy of the Arts at the Learning Corridor and the Sawtooth Building at Coltsville in Hartford. The Academy teaches grade 9-12 students vocal and instrumental music, theater, dance and creative writing. In addition to the beneficial arts experience, a major outcome of the program is the understanding that develops among students relating to cultural similarities. Relationships between the Academy and area universities have been developed to explore college credit and tuition abatement for Academy students.

**CENTER FOR CREATIVE YOUTH** - The Center for Creative Youth (CCY), located at Wesleyan University in Middletown, Connecticut, is an intensive, pre-college summer residential arts program that achieves quality and integrated education through a comprehensive multicultural curriculum. CCY is a national model program that has served thousands of students since 1977.



**GREAT PATH ACADEMY** - CREC managed Great Path Academy, located at Manchester Community College. Great Path is a grade 10 through 12 high school with a learning environment that provides students from diverse backgrounds with academic and life skills gained in a blend of high school and college experiences.

**SCHOOL TRANSPORTATION MANAGEMENT SERVICES** - This program centralizes the costs related to suburban transportation for the Hartford Public Magnet Schools.

**INTERNATIONAL MAGNET SCHOOL FOR GLOBAL CITIZENSHIP** - CREC manages and operates this school, which serves preschool through fourth grade students and will expand in the future to serve students in grades PreK-5. The school focuses on developing knowledgeable, inquiring and caring young people who help create a better and more peaceful world through intercultural understanding and respect.

**REGGIO MAGNET SCHOOL OF THE ARTS** - CREC manages and operates this school, which serves preschool through fourth grade students and will expand in the future to serve students in grades PreK-5. The school is based on four guiding principles: children must have control over the direction of their learning; children must be able to learn through experiences of touching, moving, listening, seeing and hearing; children have a relationship with other children and with material items in the world that children must be allowed to explore; and children must have endless ways and opportunities to express themselves.

**LINCOLN ACADEMY** - Working in collaboration with local school districts, the Lincoln Academy provides short term, specialized diagnostic and education services for children who are having difficulty achieving success in their local school districts. The program serves up to 30 middle and high school-aged students at any one time. Students will participate in a 5.25 hour day of instructional, recreational and group activities. Individual, group and family counseling, as well as ongoing psychiatric consultation, is provided to the students.

**MEDICAL PROFESSIONS AND TEACHER PREPARATION ACADEMY** - CREC manages and operates the Medical Professions and Teacher Preparation Academy, which is located in Windsor. The Academy is designed to address the current and projected shortage areas in the medical and teaching professions. The Academy will expand in the future to serve students in grades 6-12 by Academy program offerings developed with the assistance of two partnering institutions, St. Francis Hospital and Medical Center and the University of Hartford.

**DISCOVERY ACADEMY** - CREC manages and operates the Discovery Academy, which opened in September 2011 serving preschool through grade 1, and, in the future, will serve grades PreK-5. The Academy focuses on developing strong foundational knowledge for students in four interrelated domains of STEM literacy: science, technology, engineering and mathematics.

**MUSEUM ACADEMY** - CREC manages and operates the Museum Academy (formerly The Charter School for Young Children on Asylum Hill) which opened July 1, 2011 and serves elementary school students and in the future, will serve grades PreK-5. The Academy focuses on providing a culturally diverse learning environment in collaboration with museums throughout the community.

**GREATER HARTFORD ACADEMY OF THE ARTS ELEMENTARY SCHOOL** - CREC manages and operates the Greater Hartford Academy of the Arts Elementary School, which is located in Bloomfield, CT. This elementary school will expand to grades PreK-5. The school provides students with the opportunity to explore vocal and instrumental music, visual art, dance, theatre, creative writing and interdisciplinary arts.

**GREATER HARTFORD ACADEMY OF THE ARTS MIDDLE SCHOOL** - CREC manages and operate the Greater Hartford Academy of the Arts Middle School, which is located in Hartford, CT. This middle school will expand to grades 6-8. The school provides students with the opportunity to explore vocal and instrumental music, visual art, dance, theatre, creative writing and interdisciplinary arts.

**TWO RIVERS MAGNET HIGH SCHOOL** - CREC manages and operate the Two Rivers Magnet High School, which is located in Hartford, CT. The high school will expand to serve grades 9-12. The school focuses on environmental science and environmental engineering. Utilizing research-based teaching and learning practices in reading, mathematics, science and technology, students make interdisciplinary connections.

**ACADEMY OF AEROSPACE AND ENGINEERING ELEMENTARY SCHOOL** - CREC manages the Academy of Aerospace and Engineering Elementary School, which is located in Rocky Hill, CT. This elementary school opened in September 2013 and will expand to grades PreK-5. The school provides students with the foundational knowledge in four interrelated domains of STEM literacy: Science, Technology, Engineering, and Mathematics. The curricula provides students with significant and meaningful opportunities to conduct investigations, gather and use information, and solve problems using scientific methods of thinking and technology as tools.

**CAPITOL REGION EDUCATION COUNCIL  
GENERAL FUND  
BALANCE SHEET - BY PROGRAM  
JUNE 30, 2014**

**Administration**

	<u>CREC General</u>	<u>Executive Director</u>	<u>Assistant Executive Director</u>	<u>Business Services</u>	<u>Human Resources</u>	<u>Communications</u>	<u>Student Services</u>	<u>Institute of Teaching and Learning</u>	<u>Grants and Development Office</u>
<b>ASSETS</b>									
Cash and cash equivalents	\$	\$ 9,885	\$ 5,338	\$ 447,236	\$ 155,316	\$ 68,087	\$ 15,213	\$ 8,498	\$
Investments									
Accounts receivable	159,887	5,011							3,300
Due from other funds	16,041,334								
Prepaid items				49,538		895			
<b>Total Assets</b>	<b>\$ 16,201,221</b>	<b>\$ 14,896</b>	<b>\$ 5,338</b>	<b>\$ 496,774</b>	<b>\$ 155,316</b>	<b>\$ 68,982</b>	<b>\$ 15,213</b>	<b>\$ 8,498</b>	<b>\$ 3,300</b>
<b>LIABILITIES AND FUND BALANCES</b>									
<b>Liabilities:</b>									
Accounts payable and accrued liabilities	\$ 366,355	\$ 10,339	\$ 3,092	\$ 433,358	\$ 31,298	\$ 33,875	\$	\$	\$ 12,516
Due to other funds									538,081
Unearned revenues	159,887								
<b>Total liabilities</b>	<b>526,242</b>	<b>10,339</b>	<b>3,092</b>	<b>433,358</b>	<b>31,298</b>	<b>33,875</b>	<b>-</b>	<b>-</b>	<b>550,597</b>
<b>Fund Balances:</b>									
Nonspendable				49,538		895			
Assigned	5,001,350								
Unassigned	10,673,629	4,557	2,246	13,878	124,018	34,212	15,213	8,498	(547,297)
<b>Total fund balances</b>	<b>15,674,979</b>	<b>4,557</b>	<b>2,246</b>	<b>63,416</b>	<b>124,018</b>	<b>35,107</b>	<b>15,213</b>	<b>8,498</b>	<b>(547,297)</b>
<b>Total Liabilities and Fund Balances</b>	<b>\$ 16,201,221</b>	<b>\$ 14,896</b>	<b>\$ 5,338</b>	<b>\$ 496,774</b>	<b>\$ 155,316</b>	<b>\$ 68,982</b>	<b>\$ 15,213</b>	<b>\$ 8,498</b>	<b>\$ 3,300</b>

(Continued on next page)

**CAPITOL REGION EDUCATION COUNCIL  
GENERAL FUND  
BALANCE SHEET - BY PROGRAM (CONTINUED)  
JUNE 30, 2014**

	<u>Administration</u>		<u>Facilities</u>	<u>Special Programs</u>					
	<u>Technical Assistance Brokering Services</u>	<u>Total</u>	<u>Administrative Buildings Cost Center</u>	<u>Interdistrict Grant Office</u>	<u>Minority Teacher Recruiting</u>	<u>Juvenile Detention Center</u>	<u>STRIVE</u>	<u>Coltsville Facility</u>	<u>Project Literacy</u>
<b>ASSETS</b>									
Cash and cash equivalents	\$ 8,027	\$ 717,600	\$ 43,724	\$ 14,021	\$ 9,413	\$ 623,830	\$ 32,782	\$ 47,994	\$
Investments									
Accounts receivable		168,198	1,929	4,000	2,640	582,131	4,532		
Due from other funds		16,041,334							
Prepaid items		50,433	4,364		38,943	396	2,520		
Total Assets	\$ 8,027	\$ 16,977,565	\$ 50,017	\$ 18,021	\$ 50,996	\$ 1,206,357	\$ 39,834	\$ 47,994	\$ -
<b>LIABILITIES AND FUND BALANCES</b>									
Liabilities:									
Accounts payable and accrued liabilities	\$	\$ 890,833	\$ 219,199	\$ 3,123	\$ 95,236	\$ 112,314	\$ 14,907	\$ 47,994	\$ 1,341
Due to other funds		538,081	2,732,607						46,694
Unearned revenues		159,887					24,927		
Total liabilities		1,588,801	2,951,806	3,123	95,236	112,314	39,834	47,994	48,035
Fund Balances:									
Nonspendable		50,433	4,364		38,943	396	2,520		
Assigned		5,001,350							
Unassigned	8,027	10,336,981	(2,906,153)	14,898	(83,183)	1,093,647	(2,520)		(48,035)
Total fund balances	8,027	15,388,764	(2,901,789)	14,898	(44,240)	1,094,043	-	-	(48,035)
Total Liabilities and Fund Balances	\$ 8,027	\$ 16,977,565	\$ 50,017	\$ 18,021	\$ 50,996	\$ 1,206,357	\$ 39,834	\$ 47,994	\$ -

(Continued on next page)

**CAPITOL REGION EDUCATION COUNCIL  
GENERAL FUND  
BALANCE SHEET - BY PROGRAM (CONTINUED)  
JUNE 30, 2014**

	<u>Special Programs</u>							
	<u>Allied Health Career Collaborative</u>	<u>Learning Corridor Cost Center</u>	<u>Montessori Magnet School</u>	<u>Glastonbury/ East Hartford Magnet School</u>	<u>Academy of Aerospace and Engineering/ GHAMAS Magnet School</u>	<u>Metropolitan Learning Center Magnet School</u>	<u>Two Rivers Magnet Middle School</u>	<u>CREC Public Safety Academy</u>
<b>ASSETS</b>								
Cash and cash equivalents	\$ 14,847			\$ 1,193,527	\$ 14,084	\$ 1,393,846	\$ 537,724	\$ 1,961
Investments								
Accounts receivable		480,872	365,156	95,033	366,854	218,408	384,717	628,952
Due from other funds							2,818,069	
Prepaid items			450		46,903			
<b>Total Assets</b>	<u>\$ 14,847</u>	<u>\$ 480,872</u>	<u>\$ 365,606</u>	<u>\$ 1,288,560</u>	<u>\$ 427,841</u>	<u>\$ 1,612,254</u>	<u>\$ 3,740,510</u>	<u>\$ 630,913</u>
<b>LIABILITIES AND FUND BALANCES</b>								
<b>Liabilities:</b>								
Accounts payable and accrued liabilities	\$	\$ 467,776	\$ 232,950	\$ 338,737	\$ 721,364	\$ 831,414	\$ 825,855	\$ 589,922
Due to other funds		726,343	490,584		8,121			234,815
Unearned revenues	6,165		3,312	30,313	6,705	28,930		
<b>Total liabilities</b>	<u>6,165</u>	<u>1,194,119</u>	<u>726,846</u>	<u>369,050</u>	<u>736,190</u>	<u>860,344</u>	<u>825,855</u>	<u>824,737</u>
<b>Fund Balances:</b>								
Nonspendable			450		46,903			
Assigned								
Unassigned	8,682	(713,247)	(361,690)	919,510	(355,252)	751,910	2,914,655	(193,824)
<b>Total fund balances</b>	<u>8,682</u>	<u>(713,247)</u>	<u>(361,240)</u>	<u>919,510</u>	<u>(308,349)</u>	<u>751,910</u>	<u>2,914,655</u>	<u>(193,824)</u>
<b>Total Liabilities and Fund Balances</b>	<u>\$ 14,847</u>	<u>\$ 480,872</u>	<u>\$ 365,606</u>	<u>\$ 1,288,560</u>	<u>\$ 427,841</u>	<u>\$ 1,612,254</u>	<u>\$ 3,740,510</u>	<u>\$ 630,913</u>

(Continued on next page)

**CAPITOL REGION EDUCATION COUNCIL  
GENERAL FUND  
BALANCE SHEET - BY PROGRAM (CONTINUED)  
JUNE 30, 2014**

**Special Programs**

	<u>University of Hartford Magnet School</u>	<u>Soundbridge</u>	<u>River Street School</u>	<u>Polaris Center</u>	<u>Magnet School Cost Center</u>	<u>Integrated Program Model</u>	<u>Farmington Valley Diagnostic Center</u>	<u>Special Education Transportation</u>	<u>Greater Hartford Academy of the Arts</u>
<b>ASSETS</b>									
Cash and cash equivalents	\$ 585,457	\$ 310,748	\$	\$ 3,999	\$ 795,632	\$ 723,189	\$ 142,018	\$ 1,536	\$ 2,378
Investments		12,921							
Accounts receivable	480,527	475,984	3,472,510	1,459,508	2,409,613	634,923	328,255	297,408	376,237
Due from other funds			9,814,324						
Prepaid items			8,306		138,898				2,308
<b>Total Assets</b>	<b>\$ 1,065,984</b>	<b>\$ 799,653</b>	<b>\$ 13,295,140</b>	<b>\$ 1,463,507</b>	<b>\$ 3,344,143</b>	<b>\$ 1,358,112</b>	<b>\$ 470,273</b>	<b>\$ 298,944</b>	<b>\$ 380,923</b>
<b>LIABILITIES AND FUND BALANCES</b>									
<b>Liabilities:</b>									
Accounts payable and accrued liabilities	\$ 649,821	\$ 416,132	\$ 966,035	\$ 243,472	\$ 4,180,431	\$ 98,777	\$ 25,193	\$ 75,285	\$ 602,068
Due to other funds				2,559,611					6,029,300
Unearned revenues	12,030	44,629		6,533	72,953	435	445,080	486	
<b>Total liabilities</b>	<b>661,851</b>	<b>460,761</b>	<b>966,035</b>	<b>2,809,616</b>	<b>4,253,384</b>	<b>99,212</b>	<b>470,273</b>	<b>75,771</b>	<b>6,631,368</b>
<b>Fund Balances:</b>									
Nonspendable			8,306		138,898				2,308
Assigned									
Unassigned	404,133	338,892	12,320,799	(1,346,109)	(1,048,139)	1,258,900		223,173	(6,252,753)
<b>Total fund balances</b>	<b>404,133</b>	<b>338,892</b>	<b>12,329,105</b>	<b>(1,346,109)</b>	<b>(909,241)</b>	<b>1,258,900</b>	<b>-</b>	<b>223,173</b>	<b>(6,250,445)</b>
<b>Total Liabilities and Fund Balances</b>	<b>\$ 1,065,984</b>	<b>\$ 799,653</b>	<b>\$ 13,295,140</b>	<b>\$ 1,463,507</b>	<b>\$ 3,344,143</b>	<b>\$ 1,358,112</b>	<b>\$ 470,273</b>	<b>\$ 298,944</b>	<b>\$ 380,923</b>

(Continued on next page)

**CAPITOL REGION EDUCATION COUNCIL  
GENERAL FUND  
BALANCE SHEET - BY PROGRAM (CONTINUED)  
JUNE 30, 2014**

Special Programs

	<u>Center for Creative Youth</u>	<u>Great Path Academy</u>	<u>School Transportation Management Services</u>	<u>International Magnet School for Global Citizenship</u>	<u>Reggio Magnet School of the Arts</u>	<u>Lincoln Academy</u>	<u>Medical Professions and Teacher Prep Academy</u>	<u>Discovery Academy</u>
<b>ASSETS</b>								
Cash and cash equivalents	\$ 238,053	\$	\$	\$ 1,618,640	\$ 1,760	\$	\$	\$ 295
Investments	52,913							
Accounts receivable			4,871,419	190,834	506,087	285,514	141,576	226,947
Due from other funds								
Prepaid items	1,304							269,799
<b>Total Assets</b>	<u>\$ 292,270</u>	<u>\$ -</u>	<u>\$ 4,871,419</u>	<u>\$ 1,809,474</u>	<u>\$ 507,847</u>	<u>\$ 285,514</u>	<u>\$ 141,576</u>	<u>\$ 497,041</u>
<b>LIABILITIES AND FUND BALANCES</b>								
Liabilities:								
Accounts payable and accrued liabilities	\$ 15,362	\$	\$ 1,379,083	\$ 408,166	\$ 455,567	\$ 24,175	\$ 509,698	\$ 276,467
Due to other funds			3,587,532		3,065,196	429,821	191,151	1,087,972
Unearned revenues	225,933			10,101			23,331	9,655
<b>Total liabilities</b>	<u>241,295</u>	<u>-</u>	<u>4,966,615</u>	<u>418,267</u>	<u>3,520,763</u>	<u>453,996</u>	<u>724,180</u>	<u>1,374,094</u>
Fund Balances:								
Nonspendable	1,304							269,799
Assigned								
Unassigned	49,671		(95,196)	1,391,207	(3,012,916)	(168,482)	(582,604)	(1,146,852)
<b>Total fund balances</b>	<u>50,975</u>	<u>-</u>	<u>(95,196)</u>	<u>1,391,207</u>	<u>(3,012,916)</u>	<u>(168,482)</u>	<u>(582,604)</u>	<u>(877,053)</u>
<b>Total Liabilities and Fund Balances</b>	<u>\$ 292,270</u>	<u>\$ -</u>	<u>\$ 4,871,419</u>	<u>\$ 1,809,474</u>	<u>\$ 507,847</u>	<u>\$ 285,514</u>	<u>\$ 141,576</u>	<u>\$ 497,041</u>

72

(Continued on next page)

**CAPITOL REGION EDUCATION COUNCIL  
GENERAL FUND  
BALANCE SHEET - BY PROGRAM (CONTINUED)  
JUNE 30, 2014**

Special Programs

	<u>Museum Academy</u>	<u>Greater Hartford Academy of the Arts Elementary School</u>	<u>Greater Hartford Academy of the Arts Middle School</u>	<u>Two Rivers Magnet High School</u>	<u>Academy of Aerospace and Engineering Elementary School</u>	<u>Total</u>	<u>Eliminations</u>	<u>Total</u>
<b>ASSETS</b>								
Cash and cash equivalents	\$ 1,012,764					\$ 9,320,498		\$ 10,081,822
Investments						65,834		65,834
Accounts receivable	188,347	122,202	284,479	2,054,339	135,598	22,075,602		22,245,729
Due from other funds						12,632,393	(28,673,727)	-
Prepaid items	95,004	88,515	3,425,495	1,628,875	1,696,867	7,444,583		7,499,380
Total Assets	<u>\$ 1,296,115</u>	<u>\$ 210,717</u>	<u>\$ 3,709,974</u>	<u>\$ 3,683,214</u>	<u>\$ 1,832,465</u>	<u>\$ 51,538,910</u>	<u>\$ (28,673,727)</u>	<u>\$ 39,892,765</u>
<b>LIABILITIES AND FUND BALANCES</b>								
Liabilities:								
Accounts payable and accrued liabilities	\$ 369,804	\$ 245,943	\$ 424,557	\$ 301,422	\$ 222,795	\$ 16,173,186		\$ 17,283,218
Due to other funds		240,149	2,617,801	4,225,484	1,740,030	27,280,604	(28,673,727)	1,877,565
Unearned revenues		4,660				956,178		1,116,065
Total liabilities	<u>369,804</u>	<u>490,752</u>	<u>3,042,358</u>	<u>4,526,906</u>	<u>1,962,825</u>	<u>44,409,968</u>	<u>(28,673,727)</u>	<u>20,276,848</u>
Fund Balances:								
Nonspendable	95,004	88,515	3,425,495	1,628,875	1,696,867	7,444,583		7,499,380
Assigned						-		5,001,350
Unassigned	831,307	(368,550)	(2,757,879)	(2,472,567)	(1,827,227)	(315,641)		7,115,187
Total fund balances	<u>926,311</u>	<u>(280,035)</u>	<u>667,616</u>	<u>(843,692)</u>	<u>(130,360)</u>	<u>7,128,942</u>	<u>-</u>	<u>19,615,917</u>
Total Liabilities and Fund Balances	<u>\$ 1,296,115</u>	<u>\$ 210,717</u>	<u>\$ 3,709,974</u>	<u>\$ 3,683,214</u>	<u>\$ 1,832,465</u>	<u>\$ 51,538,910</u>	<u>\$ (28,673,727)</u>	<u>\$ 39,892,765</u>



**CAPITOL REGION EDUCATION COUNCIL  
GENERAL FUND  
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN  
FUND BALANCES - BY PROGRAM  
FOR THE YEAR ENDED JUNE 30, 2014**

**Administration**

	<b>CREC General</b>	<b>Executive Director</b>	<b>Assistant Executive Director</b>	<b>Business Services</b>	<b>Human Resources</b>	<b>Communications</b>	<b>Student Services</b>	<b>Institute of Teaching and Learning</b>	<b>Grants and Development Office</b>
Revenues:									
Tuition	\$ 16,266,360								
Grants in aid									
Room and board									
Sales of services				10,168		1,067			5,800
Investment income	35,694								
Other local revenues		29,224		136					
<b>Total revenues</b>	<b>16,302,054</b>	<b>29,224</b>	<b>-</b>	<b>10,304</b>	<b>-</b>	<b>1,067</b>	<b>-</b>	<b>-</b>	<b>5,800</b>
Expenditures:									
Current:									
Salaries		138,000	57,506	1,754,626	768,273	472,235			141,311
Employee benefits	15,985,304	102,781	5,814	531,703	221,386	132,556			32,809
Purchased professional and technical services		919	34	547,924	3,707	4,693			9,790
Purchased property services		4,454		1,066					
Other purchased services	141,445	4,763	3,441	285,288	28,315	31,710			7,851
Supplies		305	302	39,405	7,542	5,418			2,067
Property		1,136	1,485	107,379	1,110	7,766			874
Other uses of funds		2,970	38	21,471	1,571	3,327			2,489
<b>Total expenditures</b>	<b>16,126,749</b>	<b>255,328</b>	<b>68,620</b>	<b>3,288,862</b>	<b>1,031,904</b>	<b>657,705</b>	<b>-</b>	<b>-</b>	<b>197,191</b>
Excess (Deficiency) of Revenues over Expenditures	175,305	(226,104)	(68,620)	(3,278,558)	(1,031,904)	(656,638)	-	-	(191,391)
Other Financing Sources (Uses):									
Transfers in	9,654,550	318,108	77,569	3,973,605	1,234,376	728,650			214,557
Transfers out	(6,859,406)	(91,997)	(8,942)	(684,591)	(96,902)	(65,999)			(13,485)
<b>Total other financing sources (uses)</b>	<b>2,795,144</b>	<b>226,111</b>	<b>68,627</b>	<b>3,289,014</b>	<b>1,137,474</b>	<b>662,651</b>	<b>-</b>	<b>-</b>	<b>201,072</b>
<b>Net Change in Fund Balances</b>	<b>2,970,449</b>	<b>7</b>	<b>7</b>	<b>10,456</b>	<b>105,570</b>	<b>6,013</b>	<b>-</b>	<b>-</b>	<b>9,681</b>
<b>Fund Balances at Beginning of Year</b>	<b>12,704,530</b>	<b>4,550</b>	<b>2,239</b>	<b>52,960</b>	<b>18,448</b>	<b>29,094</b>	<b>15,213</b>	<b>8,498</b>	<b>(556,978)</b>
<b>Fund Balances at End of Year</b>	<b>\$ 15,674,979</b>	<b>\$ 4,557</b>	<b>\$ 2,246</b>	<b>\$ 63,416</b>	<b>\$ 124,018</b>	<b>\$ 35,107</b>	<b>\$ 15,213</b>	<b>\$ 8,498</b>	<b>\$ (547,297)</b>

(Continued on next page)

**CAPITOL REGION EDUCATION COUNCIL  
GENERAL FUND  
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN  
FUND BALANCES - BY PROGRAM (CONTINUED)  
FOR THE YEAR ENDED JUNE 30, 2014**

	<u>Administration</u>		<u>Facilities</u>		<u>Special Programs</u>				
	<u>Technical Assistance Brokering Services</u>	<u>Total</u>	<u>Administrative Buildings Cost Center</u>	<u>Interdistrict Grant Office</u>	<u>Minority Teacher Recruiting</u>	<u>Juvenile Detention Center</u>	<u>STRIVE</u>	<u>Coltsville Facility</u>	<u>Project Literacy</u>
Revenues:									
Tuition	\$	\$ -	\$	\$	\$	\$ 1,508,693	\$	\$	\$
Grants in aid		16,266,360	8,520		300,000	88,644			
Room and board		-							
Sales of services		17,035	6,318	8,346	18,810		435,604		33,600
Investment income		35,694							
Other local revenues		29,360	2,217				8,000		
Total revenues	-	16,348,449	17,055	8,346	318,810	1,597,337	443,604	-	33,600
Expenditures:									
Current:									
Salaries		3,331,951	158,564	48,876	57,456	1,210,316	169,678		6,544
Employee benefits		17,012,353	52,739	20,071	17,233	244,620	59,094		2,474
Purchased professional and technical services		567,067	24,137	144	59,738	31,860	36,798		20,049
Purchased property services		5,520	837,207			6,287	30,606		
Other purchased services		502,813	67,766	576	158,718	10,503	14,275		3,356
Supplies		55,039	172,278	160	284	20,451	20,794		
Property		119,750	203,044			15,170	35,636		
Other uses of funds		31,866	3,028			1,765	52		1,160
Total expenditures	-	21,626,359	1,518,763	69,827	293,429	1,540,972	366,933	-	33,583
Excess (Deficiency) of Revenues over Expenditures	-	(5,277,910)	(1,501,708)	(61,481)	25,381	56,365	76,671	-	17
Other Financing Sources (Uses):									
Transfers in		16,201,415	1,197,715	61,491					3,000
Transfers out		(7,821,322)	(175,975)	(10)	(25,381)	(147,982)	(76,671)		(1,786)
Total other financing sources (uses)	-	8,380,093	1,021,740	61,481	(25,381)	(147,982)	(76,671)	-	1,214
Net Change in Fund Balances	-	3,102,183	(479,968)	-	-	(91,617)	-	-	1,231
Fund Balances at Beginning of Year	8,027	12,286,581	(2,421,821)	14,898	(44,240)	1,185,660	-	-	(49,266)
Fund Balances at End of Year	\$ 8,027	\$ 15,388,764	\$ (2,901,789)	\$ 14,898	\$ (44,240)	\$ 1,094,043	\$ -	\$ -	\$ (48,035)

(Continued on next page)

**CAPITOL REGION EDUCATION COUNCIL  
GENERAL FUND  
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN  
FUND BALANCES - BY PROGRAM (CONTINUED)  
FOR THE YEAR ENDED JUNE 30, 2014**

	<u>Special Programs</u>							
	<u>Allied Health Career Collaborative</u>	<u>Learning Corridor Cost Center</u>	<u>Montessori Magnet School</u>	<u>Glastonbury/ East Hartford Magnet School</u>	<u>Academy of Aerospace and Engineering/ GHAMAS Magnet School</u>	<u>Metropolitan Learning Center Magnet School</u>	<u>Two Rivers Magnet Middle School</u>	<u>CREC Public Safety Academy</u>
Revenues:								
Tuition	\$	\$	\$	\$	\$	\$	\$	\$
Grants in aid			3,939,765	4,541,016	7,480,528	7,715,657	7,185,335	4,814,365
Room and board								
Sales of services		542,226	1,448,356	1,385,513	4,464,882	3,070,568	3,441,503	2,800,134
Investment income								
Other local revenues			1,237		98,196	10,761	7,448	156,758
Total revenues	-	542,226	5,389,358	5,926,529	12,043,606	10,796,986	10,634,286	7,771,257
Expenditures:								
Current:								
Salaries		32,595	3,384,772	3,258,774	6,813,090	6,511,977	5,800,395	4,576,916
Employee benefits		2,248	876,591	809,756	1,430,679	1,285,580	1,253,569	915,218
Purchased professional and technical services		3,523	168,655	312,718	508,113	327,341	433,374	233,288
Purchased property services		1,760,484	20,564	298,803	540,344	802,372	681,752	695,407
Other purchased services		45,214	39,470	64,340	184,798	176,394	146,494	194,175
Supplies		1,539,697	122,850	381,573	583,650	536,357	624,834	556,670
Property		994	32,069	34,209	393,786	121,811	337,101	139,671
Other uses of funds		556	2,911	1,968	9,169	26,334	9,633	4,008
Total expenditures	-	3,385,311	4,647,882	5,162,141	10,463,629	9,788,166	9,287,152	7,315,353
Excess (Deficiency) of Revenues over Expenditures	-	(2,843,085)	741,476	764,388	1,579,977	1,008,820	1,347,134	455,904
Other Financing Sources (Uses):								
Transfers in		2,744,215					9,400	
Transfers out		(123)	(1,250,322)	(596,517)	(1,623,271)	(1,102,538)	(1,062,467)	(770,534)
Total other financing sources (uses)	-	2,744,092	(1,250,322)	(596,517)	(1,623,271)	(1,102,538)	(1,053,067)	(770,534)
Net Change in Fund Balances	-	(98,993)	(508,846)	167,871	(43,294)	(93,718)	294,067	(314,630)
Fund Balances at Beginning of Year	8,682	(614,254)	147,606	751,639	(265,055)	845,628	2,620,588	120,806
Fund Balances at End of Year	\$ 8,682	\$ (713,247)	\$ (361,240)	\$ 919,510	\$ (308,349)	\$ 751,910	\$ 2,914,655	\$ (193,824)

(Continued on next page)

**CAPITOL REGION EDUCATION COUNCIL  
GENERAL FUND  
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN  
FUND BALANCES - BY PROGRAM (CONTINUED)  
FOR THE YEAR ENDED JUNE 30, 2014**

**Special Programs**

	<b>University of Hartford Magnet School</b>	<b>Soundbridge</b>	<b>River Street School</b>	<b>Polaris Center</b>	<b>Magnet School Cost Center</b>	<b>Integrated Program Model</b>	<b>Farmington Valley Diagnostic Center</b>	<b>Special Education Transportation</b>	<b>Greater Hartford Academy of the Arts</b>
Revenues:									
Tuition	\$	\$ 2,273,979	\$ 19,831,236	\$ 3,476,115	\$	\$ 1,026,590	\$ 997,804	\$	\$
Grants in aid	5,161,354	650,733		166,106	20,505,000				6,882,606
Room and board			1,269,577						
Sales of services	2,329,891	2,951,212	7,095,601	68,958	261,592	2,104,605	172,860	744,981	4,116,399
Investment income									
Other local revenues	190,590	122,942	8,636	437,040	12,120	82,672			231,579
Total revenues	<u>7,681,835</u>	<u>5,998,866</u>	<u>28,205,050</u>	<u>4,148,219</u>	<u>20,778,712</u>	<u>3,213,867</u>	<u>1,170,664</u>	<u>744,981</u>	<u>11,230,584</u>
Expenditures:									
Current:									
Salaries	4,728,918	3,737,735	17,166,115	2,776,397	4,732,849	2,458,127	722,058	804,465	6,403,884
Employee benefits	1,010,413	1,034,525	4,950,548	806,709	840,964	643,699	161,780	276,083	1,411,927
Purchased professional and technical services	166,652	66,142	555,484	242,272	1,973,868	21,542	18,418	80,786	268,458
Purchased property services	476,088	119,108	1,119,849	73,071	155,502	55,192	52,307	89,918	1,083,442
Other purchased services	54,139	218,731	154,460	52,761	17,767,363	27,102	11,123	128,633	120,232
Supplies	462,990	159,447	631,600	372,318	225,857	15,102	48,328	214,441	525,653
Property	87,737	381,969	49,690	25,834	78,360		40,737	33,233	82,790
Other uses of funds	7,320	1,111	2,830	2,715	99,020		147	1,558	5,961
Total expenditures	<u>6,994,257</u>	<u>5,718,768</u>	<u>24,630,576</u>	<u>4,352,077</u>	<u>25,873,783</u>	<u>3,220,764</u>	<u>1,054,898</u>	<u>1,629,117</u>	<u>9,902,347</u>
Excess (Deficiency) of Revenues over Expenditures	<u>687,578</u>	<u>280,098</u>	<u>3,574,474</u>	<u>(203,858)</u>	<u>(5,095,071)</u>	<u>(6,897)</u>	<u>115,766</u>	<u>(884,136)</u>	<u>1,328,237</u>
Other Financing Sources (Uses):									
Transfers in		75,820	12,353	398,602	6,716,498	241,205		1,398,910	1,000
Transfers out	(822,963)	(515,510)	(2,618,177)	(312,086)	(1,621,427)	(221,132)	(115,766)	(168,689)	(1,899,033)
Total other financing sources (uses)	<u>(822,963)</u>	<u>(439,690)</u>	<u>(2,605,824)</u>	<u>86,516</u>	<u>5,095,071</u>	<u>20,073</u>	<u>(115,766)</u>	<u>1,230,221</u>	<u>(1,898,033)</u>
Net Change in Fund Balances	(135,385)	(159,592)	968,650	(117,342)	-	13,176	-	346,085	(569,796)
Fund Balances at Beginning of Year	<u>539,518</u>	<u>498,484</u>	<u>11,360,455</u>	<u>(1,228,767)</u>	<u>(909,241)</u>	<u>1,245,724</u>	<u>-</u>	<u>(122,912)</u>	<u>(5,680,649)</u>
Fund Balances at End of Year	<u>\$ 404,133</u>	<u>\$ 338,892</u>	<u>\$ 12,329,105</u>	<u>\$ (1,346,109)</u>	<u>\$ (909,241)</u>	<u>\$ 1,258,900</u>	<u>\$ -</u>	<u>\$ 223,173</u>	<u>\$ (6,250,445)</u>

(Continued on next page)

**CAPITOL REGION EDUCATION COUNCIL  
GENERAL FUND  
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN  
FUND BALANCES - BY PROGRAM (CONTINUED)  
FOR THE YEAR ENDED JUNE 30, 2014**

Special Programs

	<u>Center for Creative Youth</u>	<u>Great Path Academy</u>	<u>School Transportation Management Services</u>	<u>International Magnet School for Global Citizenship</u>	<u>Reggio Magnet School of the Arts</u>	<u>Lincoln Academy</u>	<u>Medical Professions and Teacher Prep Academy</u>	<u>Discovery Academy</u>
Revenues:								
Tuition	\$ 318,955							
Grants in aid	182,613		15,345,210	4,880,532	4,770,850		4,087,549	4,654,868
Room and board	17,710							
Sales of services	3,538		3,772	1,741,648	1,938,349	463,254	1,910,242	1,134,403
Investment income	45							
Other local revenues	26,305			167,487	168,116		149	103,962
Total revenues	<u>549,166</u>	<u>-</u>	<u>15,348,982</u>	<u>6,789,667</u>	<u>6,877,315</u>	<u>463,254</u>	<u>5,997,940</u>	<u>5,893,233</u>
Expenditures:								
Current:								
Salaries	198,001		248,912	3,455,834	3,565,248	351,325	3,382,913	2,543,331
Employee benefits	26,289		18,973	918,563	941,460	92,824	787,150	681,808
Purchased professional and technical services	1,786		1,563,214	228,769	465,648	945	179,774	177,546
Purchased property services	955		123,290	720,196	1,318,088	2,100	896,437	1,489,603
Other purchased services	274,994		13,179,311	65,972	82,401	5,067	160,817	34,041
Supplies	9,117		11,439	333,775	631,114	13,115	376,367	226,680
Property	4,599		1,665	22,409	20,337	2,391	88,118	197,570
Other uses of funds			236	8,937	751		5,835	688
Total expenditures	<u>515,741</u>	<u>-</u>	<u>15,147,040</u>	<u>5,754,455</u>	<u>7,025,047</u>	<u>467,767</u>	<u>5,877,411</u>	<u>5,351,267</u>
Excess (Deficiency) of Revenues over Expenditures	<u>33,425</u>	<u>-</u>	<u>201,942</u>	<u>1,035,212</u>	<u>(147,732)</u>	<u>(4,513)</u>	<u>120,529</u>	<u>541,966</u>
Other Financing Sources (Uses):								
Transfers in							250	
Transfers out	(24,044)	(3,405)	(201,942)	(804,476)	(718,767)	(49,565)	(612,056)	(548,002)
Total other financing sources (uses)	<u>(24,044)</u>	<u>(3,405)</u>	<u>(201,942)</u>	<u>(804,476)</u>	<u>(718,767)</u>	<u>(49,565)</u>	<u>(611,806)</u>	<u>(548,002)</u>
Net Change in Fund Balances	9,381	(3,405)	-	230,736	(866,499)	(54,078)	(491,277)	(6,036)
Fund Balances at Beginning of Year	<u>41,594</u>	<u>3,405</u>	<u>(95,196)</u>	<u>1,160,471</u>	<u>(2,146,417)</u>	<u>(114,404)</u>	<u>(91,327)</u>	<u>(871,017)</u>
Fund Balances at End of Year	<u>\$ 50,975</u>	<u>\$ -</u>	<u>\$ (95,196)</u>	<u>\$ 1,391,207</u>	<u>\$ (3,012,916)</u>	<u>\$ (168,482)</u>	<u>\$ (582,604)</u>	<u>\$ (877,053)</u>

(Continued on next page)

**CAPITOL REGION EDUCATION COUNCIL  
GENERAL FUND  
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN  
FUND BALANCES - BY PROGRAM (CONTINUED)  
FOR THE YEAR ENDED JUNE 30, 2014**

**Special Programs**

	<u>Museum Academy</u>	<u>Greater Hartford Academy of the Arts Elementary School</u>	<u>Greater Hartford Academy of the Arts Middle School</u>	<u>Two Rivers Magnet High School</u>	<u>Academy of Aerospace and Engineering Elementary School</u>	<u>Total</u>	<u>Eliminations</u>	<u>Total</u>
Revenues:								
Tuition	\$	\$	\$	\$	\$	\$ 29,433,372	\$	\$ 29,433,372
Grants in aid	4,951,410	2,854,942	4,952,764	10,506,747	6,615,021	133,233,615		149,508,495
Room and board						1,287,287		1,287,287
Sales of services	1,742,324	806,642	1,962,133	1,169,411	622,565	50,993,922		51,017,275
Investment income						45		35,739
Other local revenues	521	2,139	97,199	69,193	175	2,003,225		2,034,802
Total revenues	<u>6,694,255</u>	<u>3,663,723</u>	<u>7,012,096</u>	<u>11,745,351</u>	<u>7,237,761</u>	<u>216,951,466</u>	<u>-</u>	<u>233,316,970</u>
Expenditures:								
Current:								
Salaries	3,091,148	1,944,525	2,933,416	2,242,307	1,589,825	100,948,722		104,439,237
Employee benefits	788,036	545,907	706,128	409,504	434,628	24,405,051		41,470,143
Purchased professional and technical services	211,716	114,622	150,242	629,610	381,551	9,634,646		10,225,850
Purchased property services	658,797	489,766	1,598,872	7,943,374	3,208,832	26,511,406		27,354,133
Other purchased services	39,847	24,790	42,711	71,297	46,860	33,600,965		34,171,544
Supplies	307,793	219,295	346,364	564,145	393,866	10,476,126		10,703,443
Property	200,657	134,395	395,542	647,921	951,289	4,557,690		4,880,484
Other uses of funds	1,564	167	2,136	6,193	3,606	208,331		243,225
Total expenditures	<u>5,299,558</u>	<u>3,473,467</u>	<u>6,175,411</u>	<u>12,514,351</u>	<u>7,010,457</u>	<u>210,342,937</u>	<u>-</u>	<u>233,488,059</u>
Excess (Deficiency) of Revenues over Expenditures	<u>1,394,697</u>	<u>190,256</u>	<u>836,685</u>	<u>(769,000)</u>	<u>227,304</u>	<u>6,608,529</u>	<u>-</u>	<u>(171,089)</u>
Other Financing Sources (Uses):								
Transfers in						11,662,744	(26,172,639)	2,889,235
Transfers out	(600,295)	(318,942)	(569,008)	(374,394)	(357,664)	(20,134,945)	26,172,639	(1,959,603)
Total other financing sources (uses)	<u>(600,295)</u>	<u>(318,942)</u>	<u>(569,008)</u>	<u>(374,394)</u>	<u>(357,664)</u>	<u>(8,472,201)</u>	<u>-</u>	<u>929,632</u>
Net Change in Fund Balances	794,402	(128,686)	267,677	(1,143,394)	(130,360)	(1,863,672)	-	758,543
Fund Balances at Beginning of Year	131,909	(151,349)	399,939	299,702	-	8,992,614	-	18,857,374
Fund Balances at End of Year	<u>\$ 926,311</u>	<u>\$ (280,035)</u>	<u>\$ 667,616</u>	<u>\$ (843,692)</u>	<u>\$ (130,360)</u>	<u>\$ 7,128,942</u>	<u>\$ -</u>	<u>\$ 19,615,917</u>

**CAPITOL REGION EDUCATION COUNCIL  
GENERAL FUND  
SCHEDULE OF REVENUES AND EXPENDITURES  
BUDGET (NON-GAAP BUDGETARY BASIS) AND ACTUAL  
FOR THE YEAR ENDED JUNE 30, 2014**

EXHIBIT A-3

	<u>Budget Amounts</u>		<u>Actual</u>	<u>Variance with Final Budget - Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
Revenues:				
Special Programs:				
Tuition	\$ 29,691,706	\$ 29,815,757	\$ 29,433,372	\$ (382,385)
Grants in aid	100,074,787	117,851,774	133,233,615	15,381,841
Room and board	1,497,388	1,497,388	1,287,287	(210,101)
Sales of services	69,439,250	77,510,967	50,993,922	(26,517,045)
Investment income			45	45
Other local revenues	2,630,823	2,632,921	2,003,225	(629,696)
Transfers	11,054,706	11,637,980	11,662,744	24,764
Total special programs	<u>214,388,660</u>	<u>240,946,787</u>	<u>228,614,210</u>	<u>(12,332,577)</u>
Administration/Facilities:				
Grants in aid			8,520	8,520
Sales of services	150,000	150,000	23,353	(126,647)
Other local revenues			31,577	31,577
Transfers	7,765,727	8,315,727	7,744,580	(571,147)
Total administration/facilities	<u>7,915,727</u>	<u>8,465,727</u>	<u>7,808,030</u>	<u>(657,697)</u>
Total revenues	<u>222,304,387</u>	<u>249,412,514</u>	<u>236,422,240</u>	<u>(12,990,274)</u>
Expenditures:				
Administration:				
Executive Director	347,708	347,708	347,325	383
Assistant Executive Director	77,569	77,569	77,562	7
Business Services	3,973,565	3,973,565	3,973,453	112
Human Resources	1,234,376	1,234,376	1,128,806	105,570
Communications Services	615,312	723,705	723,704	1
Grants and Development Office	319,070	210,677	210,676	1
Total administration	<u>6,567,600</u>	<u>6,567,600</u>	<u>6,461,526</u>	<u>106,074</u>
Facilities:				
Administrative Building Cost Center	<u>1,348,127</u>	<u>1,898,127</u>	<u>1,694,738</u>	<u>203,389</u>

(Continued on next page)

**CAPITOL REGION EDUCATION COUNCIL  
GENERAL FUND**

EXHIBIT A-3

**SCHEDULE OF REVENUES AND EXPENDITURES  
BUDGET (NON-GAAP BUDGETARY BASIS) AND ACTUAL (CONTINUED)  
FOR THE YEAR ENDED JUNE 30, 2014**

	Budget Amounts		Actual	Variance with Final Budget - Positive (Negative)
	Original	Final		
Special Programs:				
Interdistrict Grant Office	\$ 91,306	\$ 91,306	\$ 69,837	\$ 21,469
Minority Teacher Recruiting	335,772	335,772	318,810	16,962
Juvenile Detention Center	1,688,963	1,688,963	1,688,954	9
STRIVE	461,200	461,200	443,604	17,596
Coltsville Facility	1,340,468	1,340,468		1,340,468
Project Literacy	37,519	37,519	35,369	2,150
Learning Corridor Cost Center	2,288,997	3,386,997	3,385,434	1,563
Montessori Magnet School	5,535,632	5,913,704	5,898,204	15,500
Glastonbury/East Hartford Magnet School School	5,580,359	5,840,097	5,758,658	81,439
Academy of Aerospace and Engineering/ GHAMAS Magnet School	12,244,744	12,783,655	12,086,900	696,755
Metropolitan Learning Center Magnet School	10,768,505	11,325,740	10,890,704	435,036
Two Rivers Magnet Middle School	10,132,837	10,440,960	10,349,619	91,341
CREC Public Safety Academy	7,190,447	8,164,931	8,085,887	79,044
University of Hartford Magnet School	7,630,622	8,074,770	7,817,220	257,550
Soundbridge	6,234,280	6,234,280	6,234,278	2
River Street School	27,935,444	27,935,444	27,248,753	686,691
Polaris Center	4,664,172	4,664,172	4,664,163	9
Magnet School Cost Center	25,197,609	28,197,613	27,495,210	702,403
Integrated Program Model	3,620,114	3,620,114	3,441,896	178,218
Farmington Valley Diagnostic Center	1,097,184	1,221,235	1,170,664	50,571
Special Education Transportation	2,065,713	2,065,713	1,797,806	267,907
Greater Hartford Academy of the Arts Center for Creative Youth	11,527,155	11,990,510	11,801,380	189,130
Great Path Academy	539,790	539,790	539,785	5
School Transportation Management Services	17,940,000	17,940,000	3,405	(3,405)
International Magnet School for Global Citizenship	6,293,680	6,793,800	15,348,982	2,591,018
Reggio Magnet School of the Arts	7,300,420	7,842,928	6,558,931	234,869
Lincoln Academy	530,640	530,640	7,743,814	99,114
Medical Professions	6,438,655	6,903,851	517,332	13,308
Discovery Academy	4,646,576	6,203,254	6,489,467	414,384
Museum Academy	5,610,591	4,646,576	5,899,269	303,985
Greater Hartford Academy of the Arts Elementary School	5,610,591	6,197,678	5,899,853	297,825
Greater Hartford Academy of the Arts Middle School	3,736,665	4,095,695	3,792,409	303,286
Two Rivers Magnet High School	5,659,271	7,477,002	6,744,419	732,583
Aerospace Academy Elementary	4,334,453	12,942,713	12,888,745	53,968
	3,688,877	7,664,273	7,368,121	296,152
Total special programs	<u>214,388,660</u>	<u>240,946,787</u>	<u>230,477,882</u>	<u>10,468,905</u>
Total expenditures	<u>222,304,387</u>	<u>249,412,514</u>	<u>238,634,146</u>	<u>10,778,368</u>
Deficiency of Revenues over Expenditures	\$ <u>-</u>	\$ <u>-</u>	(2,211,906)	\$ <u>(2,211,906)</u>
Budgetary deficiency of revenues over expenditures is different than GAAP net change in fund balance:				
Revenues and expenditures for CREC General Program are not budgeted. Net change in fund balance for CREC General program is:			<u>2,970,449</u>	
Net Change in Fund Balance - GAAP Basis			\$ <u>758,543</u>	



# **Special Revenue Fund**

## **SPECIAL REVENUE FUND**

### **GRANTS AND CONTRACTS FUND**

**4 + FITNESS-NUTRITION & PE PILLARS FOR DIVERSE LEARNING (PEP) GRANT** - CREC was awarded a three-year \$1,000,000 grant from the U.S. Department of Education for developing a set of operational pillars reflecting the diverse and rigorous physical education and nutritional mandates for public schools. The grant will eventually benefit 7,000 magnet students and up to 120,000 Connecticut students and families.

**INTERDISTRICT GRANTS** - CREC receives a variety of special purpose SDE funded grants to promote and support collaborative cooperative efforts among CREC member towns.

**PROJECT PACT** - Project PACT (Perkins Access Consultation Team) provides consortium members with services that improve vocational programs in the area of technology education for all students, including those who are disadvantaged, have disabilities or have limited English proficiency.

**TEACHING AMERICAN HISTORY** - The Teaching American History program, funded under the Elementary and Secondary Education Act, is designed to raise student achievement by improving teachers' knowledge, understanding and appreciation of American history. CREC's initiative includes partnerships with school districts (Bolton, East Hartford, Manchester, Plainville, Regional District 10, Vernon and West Hartford), the University of Connecticut (the History Department, Neag School of Education and the Thomas J. Dodd Research Center), as well as a number of local museums and historical societies.

**MAGNET SCHOOLS ASSISTANCE PROGRAM** - CREC was awarded a three-year \$11.5 million grant in 2010 to serve as a lead agency for the Magnet Schools Assistance Program (MSAP). It is a consortium grant in partnership with the Hartford Public Schools, the State Department of Education and Goodwin College for the purpose of developing or restructuring eight (8) magnet schools in the Capitol Region. Funds are to be used primarily for activities associated with school startup, including curriculum and professional development, marketing, outreach and recruitment and partnership development.

**SPECIAL SERVICES SUPPORT TEAM** - Services provided by this program include consultation, training and staff development to State agencies and local school districts in special education and regular education initiatives.

**RELATED SERVICES** - Professional development, staffing and other services are provided for state agency programs. In addition, diagnostic services and grant coordination services are also provided.

**CONNECTICUT TECHNICAL HIGH SCHOOLS PROFESSIONAL DEVELOPMENT** - This program is supported by a three-year contract from the Department of Education to provide professional development to the State Technical High Schools.

**TECHNOLOGY GRANTS** - CREC received a grant from CT State Department of Education from Governor Malloy's \$24 million in grants to school districts to bring more computers into classrooms and increase Internet bandwidth. The fund also includes a grant from the Vance Foundation to fund a professional development academy for teachers from the Hartford Public Schools and CREC magnet schools.

**SUMMER YOUTH EMPLOYMENT** - CREC Summer Youth Employment Program serves students in the Greater Hartford area from July to August. This program focuses on project-based initiatives and service learning projects in partnership with other agencies.

**CAPITOL REGION CHOICE PROGRAM** - The Capitol Region Choice Program enables the voluntary attendance of children in schools beyond their traditional attendance borders in an effort to reduce racial, ethnic and economic isolation. This program includes administration and transportation costs.

**SCHOOL TO CAREER INITIATIVES** - School to Career Initiatives provide support to CREC school districts and others in the implementation of regional planning, school-based coordination, professional development, marketing and data collection. The Federal implementation funds received from the SDE allow CREC to disseminate guidance and curriculum materials to adult educators in the region.

**YOUTH SERVICE PROGRAMS** - CREC's Youth Service Program provides a variety of professional development training and on-site technical assistance to schools and community partners on family engagement, school family compacts, welcoming schools, school governance councils, truancy prevention, and positive youth and work readiness programming.

**RAISE THE GRADE** - CREC is implementing a two-year pilot program with the CT Department of Children and Families (DCF) and United School District #2. The program is designed to improve the educational achievements for students in DCF care.

**ENTITLEMENT GRANTS FUNDS** - CREC was awarded Federal entitlement grants: Title I, Improving Basic Programs; Title II-A, Teacher and Principal Training. The funds are used to reach one or more of five goals designed to improve student performance that the State Board of Education has adopted as part of the No Child Left Behind Act of 2001.

**DEPARTMENT OF CORRECTIONS PROFESSIONAL DEVELOPMENT** - A contract from the State Department of Corrections was awarded to provide a comprehensive program of professional development and training to faculty and administrators of the Unified School District Number 1.

**COMMUNITY EDUCATION** - Community Education provides leadership, training and consulting services to improve the quality of adult education throughout Connecticut.

**METACOMET RIDGE ACADEMY** - Metacomet Ridge Academy brings together high school students from ten school districts to collaborate on an interdisciplinary study of the Metacomet Ridge, a unique geological asset that has played a significant role in the economic, social, political and historical development of Connecticut. Funding is through an Interdistrict Cooperative Grant and small grants from private foundations.

**EQUAL SUMMER** - EQUAL is a summer academic program that afforded students the opportunity to study one of three distinct curricula within a student population that is racially, ethnically and socioeconomically integrated. Funding is through an Interdistrict Cooperative Grant and small grants from private foundations.

**REGIONAL SCHOOL CHOICE OFFICE** - The State Department of Education has awarded CREC a contract to assist with the development and implementation of the major components of the Sheff Comprehensive Management Plan (CMP). Items in the plan include marketing, transportation, the magnet school lottery, surveys, a parent intake center and professional development.

**POSITIVE PARENTING PROGRAM** - Positive Parenting Program provides home-based family education and case management services to Hartford families who can benefit from a variety of services. The program serves families who have children between the ages of birth to 18 years old.

**HARTFORD ASSOCIATION FOR THE EDUCATION OF YOUNG CHILDREN (HAEYC)** - This program is a local membership organization of the National Association for the Education of Young Children. HAEYC provides training opportunities, educational events and resources to members and to the general early childhood teacher community.

**BIRTH TO THREE** - The Birth to Three program receives funds from the State Department of Developmental Services to provide home-based early intervention services to infants, toddlers and their families. The Birth to Three program collaborates with school districts and health and social service agencies on behalf of the children/families served.

**EMPLOYMENT TRAINING PROGRAM** - CREC uses a variety of special purpose funds from SDE and the Federal Job Training Partnership Program to support efforts such as remedial reading instruction for students and to train and place young adults in the human services field.

**EARLY EDUCATION PROGRAMS** - The CREC Early Education initiative works to support, coordinate, enhance and expand the existing state and regional Early Childhood programs. CREC recognizes that a significant number of children in Greater Hartford do not have the benefit of high-quality early childhood educational experiences, and these children enter kindergarten with developmental and learning deficits that are difficult or impossible to overcome. With this in mind, CREC's Early Education initiative works in partnership with the Connecticut State Department of Education, the U.S. Department of Education, local school districts and community agencies to improve existing services and support the establishment of quality early education programs that will expand the opportunities for all children in need. Major funding initiatives within these programs are Early Beginnings for the Hartford Regional Open Choice Office, awarded Quality Enhancement Grant funding from the City of Hartford and the Accreditation Facilitation Project (AFP) through the National Association of Education for Young Children (NAEYC).

**SUPPLEMENTAL SERVICES** - Supplemental Services through the CREC Institute of Teaching and Learning includes multiple programs that provide far reaching services in the CREC region and the state. CREC received a contract to support the new Teacher Education and Mentoring (TEAM) program by developing the professional growth modules, delivering training for mentors and other district personnel; and providing technical assistance in creating TEAM infrastructures. CREC also received a grant to provide professional development for the Sheff Management Plan. These funds are used for a professional development continuum known as Blended Solutions. Title II and III consortium monies are managed by CREC under Supplemental Services. This past year, CREC also received a grant to provide leadership, fiscal management, training and technical assistance in the development of teacher and administrator evaluation systems for the pilot year implementation of SEED (CT System for Educator Evaluation and Development).

**CAPITOL REGION EDUCATION COUNCIL  
SPECIAL REVENUE FUND  
BALANCE SHEET - BY PROGRAM  
JUNE 30, 2014**

**Grants and Contracts Fund**

	<b>Fitness - Nutrition &amp; Pillars for Wellness</b>	<b>Interdistrict Grants</b>	<b>Project PACT</b>	<b>Teaching American History</b>	<b>MSAP Grant</b>	<b>Special Services Support Team</b>	<b>Related Services</b>	<b>Connecticut Technical High Schools Professional Development</b>	<b>Technology Grants</b>
<b>ASSETS</b>									
Cash and cash equivalents	\$	\$ 119,799	\$ 9,266	\$	\$	\$	\$	\$ 45,406	\$ 92,533
Accounts receivable		4,920	2,866	3,105	95,920	1,115,986	598,402	1,056,340	142,629
Prepaid items				8,954			1,657		
<b>Total Assets</b>	<b>\$</b>	<b>4,920</b>	<b>\$ 122,665</b>	<b>\$ 12,371</b>	<b>\$ 104,874</b>	<b>\$ 1,115,986</b>	<b>\$ 598,402</b>	<b>\$ 1,057,997</b>	<b>\$ 188,035</b>
<b>LIABILITIES AND FUND BALANCES</b>									
<b>Liabilities:</b>									
Accounts payable and accrued liabilities	\$	\$ 84,605	\$ 12,371	\$ 14,827	\$ 564,579	\$ 170,351	\$ 202,318	\$ 53,006	\$
Due to other funds		4,920		90,047	551,407	23,439	135,836		
Unearned revenues			34,581			138,864		25,374	92,533
<b>Total liabilities</b>		<b>4,920</b>	<b>119,186</b>	<b>12,371</b>	<b>104,874</b>	<b>1,115,986</b>	<b>332,654</b>	<b>338,154</b>	<b>92,533</b>
<b>Fund Balances:</b>									
Nonspendable				8,954			1,657		
Restricted		3,479				265,748	718,186	109,655	
Unassigned				(8,954)					
<b>Total fund balances</b>		<b>-</b>	<b>3,479</b>	<b>-</b>	<b>-</b>	<b>265,748</b>	<b>719,843</b>	<b>109,655</b>	<b>-</b>
<b>Total Liabilities and Fund Balances</b>	<b>\$</b>	<b>4,920</b>	<b>\$ 122,665</b>	<b>\$ 12,371</b>	<b>\$ 104,874</b>	<b>\$ 1,115,986</b>	<b>\$ 598,402</b>	<b>\$ 1,057,997</b>	<b>\$ 188,035</b>

(Continued on next page)

**CAPITOL REGION EDUCATION COUNCIL  
SPECIAL REVENUE FUND  
BALANCE SHEET - BY PROGRAM (CONTINUED)  
JUNE 30, 2014**

**Grants and Contracts Fund**

	<b>Summer Youth Employment</b>	<b>Capitol Region Choice Program</b>	<b>School to Career Initiatives</b>	<b>Youth Services Programs</b>	<b>Raise the Grade</b>	<b>Entitlement Grants Funds</b>	<b>Department of Corrections Professional Development</b>	<b>Community Education</b>	<b>Metacomet Ridge Academy</b>
<b>ASSETS</b>									
Cash and cash equivalents	\$ 7,592						\$ 48,927	\$ 57,945	\$ 845
Accounts receivable		127,364	88,523	208,575	33,280	584,949	17,683	18,873	
Prepaid items	1,153	4,412							
<b>Total Assets</b>	<b>\$ 8,745</b>	<b>\$ 131,776</b>	<b>\$ 88,523</b>	<b>\$ 208,575</b>	<b>\$ 33,280</b>	<b>\$ 584,949</b>	<b>\$ 66,610</b>	<b>\$ 76,818</b>	<b>\$ 845</b>
<b>LIABILITIES AND FUND BALANCES</b>									
Liabilities:									
Accounts payable and accrued liabilities	\$ 1,902	\$ 1,342,858	\$ 70,852	\$ 48,958		\$ 90,042	\$ 2,842	\$ 31,829	\$ 845
Due to other funds		464,917	273	84,257	26,191	442,777			
Unearned revenues		68,927	17,075	78,235		15,147		37,000	
<b>Total liabilities</b>	<b>1,902</b>	<b>1,876,702</b>	<b>88,200</b>	<b>211,450</b>	<b>26,191</b>	<b>547,966</b>	<b>2,842</b>	<b>68,829</b>	<b>845</b>
Fund Balances:									
Nonspendable	1,153	4,412							
Restricted	5,690		323		7,089	36,983	63,768	7,989	
Unassigned		(1,749,338)		(2,875)					
<b>Total fund balances</b>	<b>6,843</b>	<b>(1,744,926)</b>	<b>323</b>	<b>(2,875)</b>	<b>7,089</b>	<b>36,983</b>	<b>63,768</b>	<b>7,989</b>	<b>-</b>
<b>Total Liabilities and Fund Balances</b>	<b>\$ 8,745</b>	<b>\$ 131,776</b>	<b>\$ 88,523</b>	<b>\$ 208,575</b>	<b>\$ 33,280</b>	<b>\$ 584,949</b>	<b>\$ 66,610</b>	<b>\$ 76,818</b>	<b>\$ 845</b>

(Continued on next page)

**CAPITOL REGION EDUCATION COUNCIL  
SPECIAL REVENUE FUND  
BALANCE SHEET - BY PROGRAM (CONTINUED)  
JUNE 30, 2014**

**Grants and Contracts Fund**

	<u>EQUAL Summer</u>	<u>Regional School Choice Office</u>	<u>Positive Parenting Program</u>	<u>Hartford Association for the Education of Young Children</u>	<u>Birth to Three</u>	<u>Employment Training Program</u>	<u>Early Education Programs</u>	<u>Supplemental Services</u>	<u>Total</u>
<b>ASSETS</b>									
Cash and cash equivalents	\$ 15,132	\$ 75,583	\$	\$	\$ 374,365	\$	\$	\$ 662,608	\$ 1,510,001
Accounts receivable				30,000	164,224	305,626		33,595	4,632,860
Prepaid items								570	16,746
Total Assets	<u>\$ 15,132</u>	<u>\$ 75,583</u>	<u>\$ -</u>	<u>\$ 30,000</u>	<u>\$ 538,589</u>	<u>\$ 305,626</u>	<u>\$ -</u>	<u>\$ 696,773</u>	<u>\$ 6,159,607</u>
<b>LIABILITIES AND FUND BALANCES</b>									
Liabilities:									
Accounts payable and accrued liabilities	\$	\$ 76,262	\$ 4,274	\$ 8,146	\$ 65,817	\$ 33,391	\$ 95,759	\$ 307,515	\$ 3,283,349
Due to other funds			52,875	14,591		915,889	347,176		3,154,595
Unearned revenues	13,235			6,733	54,065			270,000	851,769
Total liabilities	<u>13,235</u>	<u>76,262</u>	<u>57,149</u>	<u>29,470</u>	<u>119,882</u>	<u>949,280</u>	<u>442,935</u>	<u>577,515</u>	<u>7,289,713</u>
Fund Balances:									
Nonspendable								570	16,746
Restricted	1,897			530	418,707			118,688	1,758,732
Unassigned		(679)	(57,149)			(643,654)	(442,935)		(2,905,584)
Total fund balances	<u>1,897</u>	<u>(679)</u>	<u>(57,149)</u>	<u>530</u>	<u>418,707</u>	<u>(643,654)</u>	<u>(442,935)</u>	<u>119,258</u>	<u>(1,130,106)</u>
Total Liabilities and Fund Balances	<u>\$ 15,132</u>	<u>\$ 75,583</u>	<u>\$ -</u>	<u>\$ 30,000</u>	<u>\$ 538,589</u>	<u>\$ 305,626</u>	<u>\$ -</u>	<u>\$ 696,773</u>	<u>\$ 6,159,607</u>

**CAPITOL REGION EDUCATION COUNCIL  
SPECIAL REVENUE FUND  
SCHEDULE OF REVENUES, EXPENDITURES AND  
CHANGES IN FUND BALANCES - BY PROGRAM  
FOR THE YEAR ENDED JUNE 30, 2014**

**Grants and Contracts Fund**

	<b>Fitness - Nutrition &amp; Pillars for Wellness</b>	<b>Interdistrict Grants</b>	<b>Project PACT</b>	<b>Teaching American History</b>	<b>MSAP Grant</b>	<b>Special Services Support Team</b>	<b>Related Services</b>	<b>Connecticut Technical High Schools Professional Development</b>	<b>Technology Grants</b>
Revenues:									
Tuition	\$	\$ 1,216	\$	\$	\$	\$ 679	\$	\$	\$
Grants in aid	4,920	627,476	30,192	143,588	2,529,132	17,850	866,367	465,785	23,404
Sales of services						1,988,829	2,134,751		
Other local revenues		274							50,000
<b>Total revenues</b>	<b>4,920</b>	<b>628,966</b>	<b>30,192</b>	<b>143,588</b>	<b>2,529,132</b>	<b>2,007,358</b>	<b>3,001,118</b>	<b>465,785</b>	<b>73,404</b>
Expenditures:									
Current:									
Salaries		35,275	5,554	46,393	457,967	1,432,004	1,464,603	66,260	
Employee benefits	1,025	2,642	1,810	10,285	116,571	219,602	369,317	20,260	
Purchased professional and technical services		25,333	11,086	40,826	96,318	135,695	786,698	254,417	
Purchased property services				5,000		104			
Other purchased services		487,097	604	28,084	1,568,588	112,963	14,427	73,631	
Supplies		14,972	8,069	6,098	211,740	53,967	18,737	1,093	4,010
Property					1,972	4,885	5,527		42,995
Other objects					6,750	2,306	557		
<b>Total expenditures</b>	<b>1,025</b>	<b>565,319</b>	<b>27,123</b>	<b>136,686</b>	<b>2,459,906</b>	<b>1,961,526</b>	<b>2,659,866</b>	<b>415,661</b>	<b>47,005</b>
Excess (Deficiency) of Revenues over Expenditures	3,895	63,647	3,069	6,902	69,226	45,832	341,252	50,124	26,399
Other Financing Sources (Uses):									
Transfers in						225,427	191,101		
Transfers out	(3,895)	(63,647)	(3,069)	(6,902)	(69,226)	(167,190)	(325,901)	(50,124)	(26,399)
<b>Total other financing sources (uses)</b>	<b>(3,895)</b>	<b>(63,647)</b>	<b>(3,069)</b>	<b>(6,902)</b>	<b>(69,226)</b>	<b>58,237</b>	<b>(134,800)</b>	<b>(50,124)</b>	<b>(26,399)</b>
Net Change in Fund Balances	-	-	-	-	-	104,069	206,452	-	-
Fund Balances at Beginning of Year	-	3,479	-	-	-	161,679	513,391	109,655	-
Fund Balances at End of Year	\$ -	\$ 3,479	\$ -	\$ -	\$ -	\$ 265,748	\$ 719,843	\$ 109,655	\$ -

(Continued on next page)

**CAPITOL REGION EDUCATION COUNCIL  
SPECIAL REVENUE FUND  
SCHEDULE OF REVENUES, EXPENDITURES AND  
CHANGES IN FUND BALANCES - BY PROGRAM (CONTINUED)  
FOR THE YEAR ENDED JUNE 30, 2014**

**Grants and Contracts Fund**

	<b>Summer Youth Employment</b>	<b>Capitol Region Choice Program</b>	<b>School to Career Initiatives</b>	<b>Youth Services Programs</b>	<b>Raise the Grade</b>	<b>Entitlement Grants Funds</b>	<b>Department of Corrections Professional Development</b>	<b>Community Education</b>	<b>Metacomet Ridge Academy</b>
Revenues:									
Tuition	\$ 223,103	\$ 11,761,360	\$ 325,162	\$ 686,698	\$ 33,279	\$ 415,479	\$ 192,551	\$ 754,659	\$ 89,131
Grants in aid		3,499	39,887	48,410				205	
Sales of services		87,588		50,000				25,429	
Other local revenues									
<b>Total revenues</b>	<b>223,103</b>	<b>11,852,447</b>	<b>365,049</b>	<b>785,108</b>	<b>33,279</b>	<b>415,479</b>	<b>192,551</b>	<b>780,293</b>	<b>89,131</b>
Expenditures:									
Current:									
Salaries	190,338	1,061,100	97,498	279,375	24,015	74,695	117,647	540,864	47,042
Employee benefits	16,999	271,173	23,490	98,084	1,837	2,758	12,603	132,044	4,754
Purchased professional and technical services	52	1,683,052	55,168	71,042		123,026	3,773	29,775	450
Purchased property services		161,859	729	1,120				1,317	
Other purchased services	2,614	8,199,628	149,714	310,536	338	31,371	1,385	28,010	21,274
Supplies	2,368	43,055	7,862	28,807		105,402		4,239	3,021
Property		44,432	10,608	7,147				1,616	
Other objects		1,835		15		274		1,283	
<b>Total expenditures</b>	<b>212,371</b>	<b>11,466,134</b>	<b>345,069</b>	<b>796,126</b>	<b>26,190</b>	<b>337,526</b>	<b>135,408</b>	<b>739,148</b>	<b>76,541</b>
Excess (Deficiency) of Revenues over Expenditures	10,732	386,313	19,980	(11,018)	7,089	77,953	57,143	41,145	12,590
Other Financing Sources (Uses):									
Transfers in		7,045		20,000				1,230	
Transfers out	(10,874)	(509,871)	(19,980)	(8,982)		(79,784)	(33,589)	(42,375)	(12,590)
<b>Total other financing sources (uses)</b>	<b>(10,874)</b>	<b>(502,826)</b>	<b>(19,980)</b>	<b>11,018</b>	<b>-</b>	<b>(79,784)</b>	<b>(33,589)</b>	<b>(41,145)</b>	<b>(12,590)</b>
Net Change in Fund Balances	(142)	(116,513)	-	-	7,089	(1,831)	23,554	-	-
Fund Balances at Beginning of Year	6,985	(1,628,413)	323	(2,875)	-	38,814	40,214	7,989	-
Fund Balances at End of Year	<u>\$ 6,843</u>	<u>\$ (1,744,926)</u>	<u>\$ 323</u>	<u>\$ (2,875)</u>	<u>\$ 7,089</u>	<u>\$ 36,983</u>	<u>\$ 63,768</u>	<u>\$ 7,989</u>	<u>\$ -</u>

(Continued on next page)



**CAPITOL REGION EDUCATION COUNCIL  
SPECIAL REVENUE FUND  
SCHEDULE OF REVENUES, EXPENDITURES AND  
CHANGES IN FUND BALANCES - BY PROGRAM (CONTINUED)  
FOR THE YEAR ENDED JUNE 30, 2014**

**Grants and Contracts Fund**

	<b>EQUAL Summer</b>	<b>Regional School Choice Office</b>	<b>Positive Parenting Program</b>	<b>Hartford Association for the Education of Young Children</b>	<b>Birth to Three</b>	<b>Employment Training Program</b>	<b>Early Education Programs</b>	<b>Supplemental Services</b>	<b>Total</b>
Revenues:									
Tuition	\$	\$	\$	\$	\$	\$	\$	\$	\$ 1,895
Grants in aid		1,885,908	131,823	153,475	1,789,403	711,999	2,154,399	2,107,819	28,124,962
Sales of services					4,289	29,876		7,117	4,256,863
Other local revenues					177,870	4,000			395,161
<b>Total revenues</b>	<b>-</b>	<b>1,885,908</b>	<b>131,823</b>	<b>153,475</b>	<b>1,971,562</b>	<b>745,875</b>	<b>2,154,399</b>	<b>2,114,936</b>	<b>32,778,881</b>
Expenditures:									
Current:									
Salaries		1,153,864	85,641	107,992	1,240,557	517,353	742,577	872,249	10,660,863
Employee benefits		421,816	29,729	15,950	335,260	104,964	168,680	128,516	2,510,169
Purchased professional and technical services		8,688	396	2,229	21,116	22,156	1,531	43,554	-
Purchased property services			5,148	1,431	16,627	44,384			237,719
Other purchased services		273,309	4,380	10,661	65,575	57,169	1,210,847	851,678	13,503,883
Supplies		22,936	200	4,795	4,328	20,517	28,929	58,642	653,787
Property		847		151	11,014	16,552		1,218	148,964
Other objects			51	111	699	73	51	1,883	15,888
<b>Total expenditures</b>	<b>-</b>	<b>1,881,460</b>	<b>125,545</b>	<b>143,320</b>	<b>1,695,176</b>	<b>783,168</b>	<b>2,152,615</b>	<b>1,957,740</b>	<b>31,147,654</b>
Excess (Deficiency) of Revenues over Expenditures	-	4,448	6,278	10,155	276,386	(37,293)	1,784	157,196	1,631,227
Other Financing Sources (Uses):									
Transfers in					360			260	445,423
Transfers out		(4,448)	(6,278)	(10,155)	(152,917)	(61,691)	(1,784)	(157,456)	(1,829,127)
<b>Total other financing sources (uses)</b>	<b>-</b>	<b>(4,448)</b>	<b>(6,278)</b>	<b>(10,155)</b>	<b>(152,557)</b>	<b>(61,691)</b>	<b>(1,784)</b>	<b>(157,196)</b>	<b>(1,383,704)</b>
Net Change in Fund Balances	-	-	-	-	123,829	(98,984)	-	-	247,523
Fund Balances at Beginning of Year	1,897	(679)	(57,149)	530	294,878	(544,670)	(442,935)	119,258	(1,377,629)
Fund Balances at End of Year	\$ 1,897	\$ (679)	\$ (57,149)	\$ 530	\$ 418,707	\$ (643,654)	\$ (442,935)	\$ 119,258	\$ (1,130,106)

**CAPITOL REGION EDUCATION COUNCIL  
SPECIAL REVENUE FUND  
SCHEDULES OF REVENUES AND EXPENDITURES  
BUDGET (NON-GAAP BUDGETARY BASIS) AND ACTUAL  
FOR THE YEAR ENDED JUNE 30, 2014**

	<u>Budget Amounts</u>		<u>Actual</u>	<u>Variance with Final Budget - Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
<b>Grants and Contracts Fund</b>				
<b>Fitness-Nutrition &amp; Pillars for Wellness</b>				
Revenues:				
Grants in aid	\$ 98,655	\$ 98,655	\$ 4,920	\$ (93,735)
Total expenditures	<u>98,655</u>	<u>98,655</u>	<u>4,920</u>	<u>93,735</u>
Excess of Revenues over Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Interdistrict Grants</b>				
Revenues:				
Grants in aid	\$ 669,076	\$ 669,076	\$ 627,476	\$ (41,600)
Tuition			1,216	1,216
Other local revenue			274	274
Total revenues	<u>669,076</u>	<u>669,076</u>	<u>628,966</u>	<u>(40,110)</u>
Total expenditures	<u>669,076</u>	<u>669,076</u>	<u>628,966</u>	<u>40,110</u>
Excess of Revenues over Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Project PACT</b>				
Revenues:				
Grants in aid	\$ 34,927	\$ 34,927	\$ 30,192	\$ (4,735)
Total expenditures	<u>34,927</u>	<u>34,927</u>	<u>30,192</u>	<u>4,735</u>
Excess of Revenues over Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Teaching American History</b>				
Revenues:				
Grants in aid	\$ 144,959	\$ 144,959	\$ 143,588	\$ (1,371)
Total expenditures	<u>144,959</u>	<u>144,959</u>	<u>143,588</u>	<u>1,371</u>
Excess of Revenues over Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

(Continued on next page)

**CAPITOL REGION EDUCATION COUNCIL  
SPECIAL REVENUE FUND  
SCHEDULES OF REVENUES AND EXPENDITURES  
BUDGET (NON-GAAP BUDGETARY BASIS) AND ACTUAL (CONTINUED)  
FOR THE YEAR ENDED JUNE 30, 2014**

	<u>Budget Amounts</u>		<u>Actual</u>	<u>Variance with Final Budget - Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
<b>MSAP Grant</b>				
Revenues:				
Grants in aid	\$ 2,567,556	\$ 2,567,556	\$ 2,529,132	\$ (38,424)
Total expenditures	<u>2,567,556</u>	<u>2,567,556</u>	<u>2,529,132</u>	<u>38,424</u>
Excess of Revenues over Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Special Services Support Team</b>				
Revenues:				
Grants in aid	\$ -	\$ -	\$ 17,850	\$ 17,850
Sales of services	1,695,334	2,130,334	1,988,829	(141,505)
Tuition	-	-	679	679
Transfers	<u>1,695,334</u>	<u>2,130,334</u>	<u>225,427</u>	<u>225,427</u>
Total revenues	1,695,334	2,130,334	2,232,785	102,451
Total expenditures	<u>1,695,334</u>	<u>2,130,334</u>	<u>2,128,716</u>	<u>1,618</u>
Excess of Revenues over Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 104,069</u>	<u>\$ 104,069</u>
<b>Related Services</b>				
Revenues:				
Grants in aid	\$ 550,000	\$ 895,000	\$ 866,367	\$ (28,633)
Sales of services	1,489,307	2,244,307	2,134,751	(109,556)
Transfers	<u>2,039,307</u>	<u>3,139,307</u>	<u>191,101</u>	<u>191,101</u>
Total revenues	2,039,307	3,139,307	3,192,219	52,912
Total expenditures	<u>2,039,307</u>	<u>3,139,307</u>	<u>2,985,767</u>	<u>153,540</u>
Excess of Revenues over Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 206,452</u>	<u>\$ 206,452</u>
<b>Regional Technology Training</b>				
Revenues:				
Grants in aid	\$ 115,938	\$ 115,938	\$ 23,404	\$ (92,534)
Other local revenues	50,000	50,000	50,000	-
Total revenues	<u>165,938</u>	<u>165,938</u>	<u>73,404</u>	<u>(92,534)</u>
Total expenditures	<u>165,938</u>	<u>165,938</u>	<u>73,404</u>	<u>92,534</u>
Excess of Revenues over Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

(Continued on next page)

**CAPITOL REGION EDUCATION COUNCIL  
SPECIAL REVENUE FUND  
SCHEDULES OF REVENUES AND EXPENDITURES  
BUDGET (NON-GAAP BUDGETARY BASIS) AND ACTUAL (CONTINUED)  
FOR THE YEAR ENDED JUNE 30, 2014**

EXHIBIT B-3

	<b>Budget Amounts</b>		<b>Actual</b>	<b>Variance with Final Budget - Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>		<b>(Negative)</b>
<b>Connecticut Technical High Schools</b>				
Revenues:				
Grants in aid	\$ 400,000	\$ 850,000	\$ 465,785	\$ (384,215)
Total expenditures	400,000	850,000	465,785	384,215
Excess of Revenues over Expenditures	\$ -	\$ -	\$ -	\$ -
<b>Technology Grants</b>				
Revenues:				
Grants in aid	\$ -	\$ 115,938	\$ 23,404	\$ (92,534)
Other local revenues	-	50,000	50,000	-
Total revenues	-	165,938	73,404	(92,534)
Total expenditures	-	165,938	73,404	92,534
Excess of Revenues over Expenditures	\$ -	\$ -	\$ -	\$ -
<b>Summer Youth Employment</b>				
Revenues:				
Grants in aid	\$ 227,328	\$ 227,328	\$ 223,103	\$ (4,225)
Total expenditures	227,328	227,328	223,245	4,083
Deficiency of Revenues over Expenditures	\$ -	\$ -	\$ (142)	\$ (142)
<b>Capitol Region Choice Program</b>				
Revenues:				
Grants in aid	\$ 13,410,581	\$ 13,410,581	\$ 11,761,360	\$ (1,649,221)
Sales of services			3,499	3,499
Other local revenues			87,588	87,588
Transfers			7,045	7,045
Total revenues	13,410,581	13,410,581	11,859,492	(1,551,089)
Total expenditures	13,410,581	13,410,581	11,976,005	1,434,576
Deficiency of Revenues over Expenditures	\$ -	\$ -	\$ (116,513)	\$ (116,513)
<b>School to Career Initiatives</b>				
Revenues:				
Grants in aid	\$ 429,250	\$ 429,250	\$ 325,162	\$ (104,088)
Sales of service			39,887	39,887
Total revenues	429,250	429,250	365,049	(64,201)
Total expenditures	429,250	429,250	365,049	64,201
Excess of Revenues over Expenditures	\$ -	\$ -	\$ -	\$ -

(Continued on next page)

**CAPITOL REGION EDUCATION COUNCIL  
SPECIAL REVENUE FUND  
SCHEDULES OF REVENUES AND EXPENDITURES  
BUDGET (NON-GAAP BUDGETARY BASIS) AND ACTUAL (CONTINUED)  
FOR THE YEAR ENDED JUNE 30, 2014**

**Variance with  
Final Budget -  
Positive  
(Negative)**

	<u>Budget Amounts</u>		<u>Actual</u>	
	<u>Original</u>	<u>Final</u>		
<b>Youth Services Programs</b>				
Revenues:				
Sales of services	\$	\$	\$ 48,410	\$ 48,410
Grants in aid	952,826	952,826	686,698	(266,128)
Other local revenues			50,000	50,000
Transfers			20,000	20,000
Total revenues	<u>952,826</u>	<u>952,826</u>	<u>805,108</u>	<u>(147,718)</u>
Total expenditures	<u>952,826</u>	<u>952,826</u>	<u>805,108</u>	<u>147,718</u>
Excess of Revenues over Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Raise the Grade</b>				
Revenues:				
Grants in aid	\$ 45,000	\$ 45,000	\$ 33,279	\$ (11,721)
Total expenditures	<u>45,000</u>	<u>45,000</u>	<u>26,190</u>	<u>18,810</u>
Excess of Revenues over Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 7,089</u>	<u>\$ 7,089</u>
<b>Entitlement Grants</b>				
Revenues:				
Grants in aid	\$ 643,728	\$ 643,728	\$ 415,479	\$ (228,249)
Total expenditures	<u>643,728</u>	<u>643,728</u>	<u>417,310</u>	<u>226,418</u>
Deficiency of Revenues over Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (1,831)</u>	<u>\$ (1,831)</u>
<b>Department of Corrections Professional Development</b>				
Revenues:				
Grants in aid	\$ 272,000	\$ 272,000	\$ 192,551	\$ (79,449)
Total expenditures	<u>272,000</u>	<u>272,000</u>	<u>168,997</u>	<u>103,003</u>
Excess of Revenues over Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 23,554</u>	<u>\$ 23,554</u>

(Continued on next page)

**CAPITOL REGION EDUCATION COUNCIL  
SPECIAL REVENUE FUND  
SCHEDULES OF REVENUES AND EXPENDITURES  
BUDGET (NON-GAAP BUDGETARY BASIS) AND ACTUAL (CONTINUED)  
FOR THE YEAR ENDED JUNE 30, 2014**

	<u>Budget Amounts</u>		<u>Actual</u>	<u>Variance with Final Budget - Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
<b>Community Education</b>				
Revenues:				
Grants in aid	\$ 800,000	\$ 942,040	\$ 754,659	\$ (187,381)
Sales of services			205	205
Other local revenues			25,429	25,429
Transfers			1,230	1,230
Total revenues	<u>800,000</u>	<u>942,040</u>	<u>781,523</u>	<u>(160,517)</u>
Total expenditures	<u>800,000</u>	<u>942,040</u>	<u>781,523</u>	<u>160,517</u>
Excess of Revenues over Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Metacomet Ridge Academy</b>				
Revenues:				
Grants in aid	\$ 89,131	\$ 89,131	\$ 89,131	\$ -
Total expenditures	<u>89,131</u>	<u>89,131</u>	<u>89,131</u>	<u>-</u>
Excess of Revenues over Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Regional School Choice Office</b>				
Revenues:				
Grants in aid	\$ 2,388,961	\$ 2,388,961	\$ 1,885,908	\$ (503,053)
Total expenditures	<u>2,388,961</u>	<u>2,388,961</u>	<u>1,885,908</u>	<u>503,053</u>
Excess of Revenues over Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Positive Parenting Program</b>				
Revenues:				
Grants in aid	\$ 131,825	\$ 131,825	\$ 131,823	\$ (2)
Total expenditures	<u>131,825</u>	<u>131,825</u>	<u>131,823</u>	<u>2</u>
Excess of Revenues over Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

(Continued on next page)

**CAPITOL REGION EDUCATION COUNCIL  
SPECIAL REVENUE FUND  
SCHEDULES OF REVENUES AND EXPENDITURES  
BUDGET (NON-GAAP BUDGETARY BASIS) AND ACTUAL (CONTINUED)  
FOR THE YEAR ENDED JUNE 30, 2014**

	<u>Budget Amounts</u>		<u>Actual</u>	<b>Variance with Final Budget - Positive (Negative)</b>
	<u>Original</u>	<u>Final</u>		<u>(Negative)</u>
<b>Hartford Association for the Education of Young Children (HAEYC)</b>				
Revenues:				
Grants in aid	\$ 159,100	\$ 159,100	\$ 153,475	\$ (5,625)
Total expenditures	<u>159,100</u>	<u>159,100</u>	<u>153,475</u>	<u>5,625</u>
Excess of Revenues over Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Birth to Three</b>				
Revenues:				
Grants in aid	\$ 1,863,325	\$ 1,863,325	\$ 1,789,403	\$ (73,922)
Sales of services			4,289	4,289
Other local revenues			177,870	177,870
Transfers			360	360
Total revenues	<u>1,863,325</u>	<u>1,863,325</u>	<u>1,971,922</u>	<u>108,597</u>
Total expenditures	<u>1,863,325</u>	<u>1,863,325</u>	<u>1,848,093</u>	<u>15,232</u>
Excess of Revenues over Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 123,829</u>	<u>\$ 123,829</u>
<b>Employment Training Program</b>				
Revenues:				
Grants in aid	\$ 360,000	\$ 835,448	\$ 711,999	\$ (123,449)
Other local revenue			4,000	4,000
Sales of services	<u>214,553</u>	<u>86,893</u>	<u>29,876</u>	<u>(57,017)</u>
Total revenues	<u>574,553</u>	<u>922,341</u>	<u>745,875</u>	<u>(176,466)</u>
Total expenditures	<u>574,553</u>	<u>922,341</u>	<u>844,859</u>	<u>77,482</u>
Deficiency of Revenues over Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (98,984)</u>	<u>\$ (98,984)</u>

(Continued on next page)

**CAPITOL REGION EDUCATION COUNCIL  
SPECIAL REVENUE FUND  
SCHEDULES OF REVENUES AND EXPENDITURES  
BUDGET (NON-GAAP BUDGETARY BASIS) AND ACTUAL (CONTINUED)  
FOR THE YEAR ENDED JUNE 30, 2014**

	<u>Budget Amounts</u>		<u>Actual</u>	<b>Variance with Final Budget - Positive (Negative)</b>
	<u>Original</u>	<u>Final</u>		<u>(Negative)</u>
<b>Early Education Programs</b>				
Revenues:				
Grants in aid	\$ 2,727,172	\$ 2,727,172	\$ 2,154,399	\$ (572,773)
Total expenditures	<u>2,727,172</u>	<u>2,727,172</u>	<u>2,154,399</u>	<u>572,773</u>
Excess of Revenues over Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Supplemental Services</b>				
Revenues:				
Grants in aid	\$ 2,035,880	\$ 2,122,000	\$ 2,107,819	\$ (14,181)
Sales of services			7,117	7,117
Transfers			260	260
Total revenues	<u>2,035,880</u>	<u>2,122,000</u>	<u>2,115,196</u>	<u>(6,804)</u>
Total expenditures	<u>2,035,880</u>	<u>2,122,000</u>	<u>2,115,196</u>	<u>6,804</u>
Excess of Revenues over Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>



**Nonmajor  
Governmental Funds**

## NONMAJOR GOVERNMENTAL FUNDS

### CAPITAL PROJECTS FUND

**SPECIAL EDUCATION SCHOOLS CAPITAL PROJECTS** - Accounts for the special education schools' renovations.

**PUBLIC SAFETY ACADEMY CONSTRUCTION** - Accounts for the site acquisition and construction of a school facility for the Public Safety Academy. Eligible and recognized costs are reimbursable by an SDE facilities grant.

**ACADEMY OF AEROSPACE AND ENGINEERING CONSTRUCTION** - Accounts for the site acquisition and construction of a school facility for the Aerospace and Engineering Magnet School. Eligible and recognized costs are reimbursable by an SDE facilities grant.

**INTERNATIONAL MAGNET CONSTRUCTION** - Accounts for the site acquisition and construction of a school facility for the International Magnet School for Global Citizenship. Eligible and recognized costs are reimbursable by an SDE facilities grant.

**REGGIO MAGNET SCHOOL OF THE ARTS CONSTRUCTION** - Accounts for the site acquisition and construction of a school facility for the Reggio Magnet School of the Arts. Eligible and recognized costs are reimbursable by an SDE facilities grant.

**SOUNDBRIDGE CONSTRUCTION** - Accounts for renovation of the Soundbridge school facility in Wethersfield, Connecticut.

**RIVER STREET CONSTRUCTION** - Accounts for site acquisition and renovation of a school facility for the River Street Program.

**MEDICAL PROFESSIONS AND TEACHER PREPARATION ACADEMY CONSTRUCTION** - Accounts for the site acquisition and construction of a school facility for the Medical Professions and Teacher Preparation Academy. Eligible and recognized costs are reimbursable by an SDE facilities grant.

**MUSEUM ACADEMY CONSTRUCTION** - Accounts for the site acquisition and construction of a school facility for the Museum Academy. Eligible and recognized costs are reimbursable by an SDE facilities grant.

**DISCOVERY ACADEMY CONSTRUCTION** - Accounts for the site acquisition and construction of a school facility for the Discovery Academy. Eligible and recognized costs are reimbursable by an SDE facilities grant.

**GREATER HARTFORD ACADEMY OF THE ARTS ELEMENTARY SCHOOL CONSTRUCTION** - Accounts for the site acquisition and construction of a school facility for the Greater Hartford Academy of the Arts Elementary School. Eligible and recognized costs are reimbursable by an SDE facilities grant.

**GREATER HARTFORD ACADEMY OF THE ARTS MIDDLE SCHOOL CONSTRUCTION** - Accounts for the site acquisition and construction of a school facility for the Greater Hartford Academy of the Arts Middle School. Eligible and recognized costs are reimbursable by an SDE facilities grant.

**TWO RIVERS HIGH SCHOOL CONSTRUCTION** - Accounts for the site acquisition and construction of a school facility for the Two Rivers High School. Eligible and recognized costs are reimbursable by an SDE facilities grant.

**ACADEMY OF AEROSPACE AND ENGINEERING ELEMENTARY MAGNET SCHOOL CONSTRUCTION** - Accounts for the site acquisition and construction of a school facility for the Academy of Aerospace and Engineering Elementary Magnet School. Eligible and recognized costs are reimbursable by an SDE facilities grant.

**GREATER HARTFORD ACADEMY OF THE ARTS HIGH SCHOOL CONSTRUCTION** - Accounts for the site acquisition and construction of a school facility for the Greater Hartford Academy of the Arts High School. Eligible and recognized costs are reimbursable by an SDE facilities grant.

**CAPITAL LEASES** - Accounts for CREC's capital leases.

**PERMANENT FUND**

**NARKIN SCHOLARSHIP FUND** - The Alvina Narkin Student Scholarship provides one yearly scholarship to students from CREC Soundbridge who are graduating from high school and are planning to go on to any post-secondary program.

**DEBT SERVICE FUNDS**

**ADMINISTRATION CENTER PARKING LOT** - Accounts for service of the debt on property of the Council located at 111 Charter Oak Avenue, Hartford.

**BOND ISSUE COST CENTER** - Accounts for the consolidated debt of the agency.

**SPECIAL REVENUE FUND**

**CAPITOL REGION EDUCATION COUNCIL FOUNDATION INC.** - The foundation supports CREC's public purpose of improving the quality of public education within Greater Hartford.

## CAPITOL REGION EDUCATION COUNCIL

NONMAJOR GOVERNMENTAL FUNDS  
COMBINING BALANCE SHEET

JUNE 30, 2014

## Capital Projects Funds

	Special Education Schools Capital Projects	Public Safety Academy Construction	Academy of Aerospace and Engineering Construction	International Magnet Construction	Reggio Magnet School Construction	Soundbridge Construction	River Street Construction
<b>ASSETS</b>							
Cash and cash equivalents	\$ 971,025	\$ 688,180	\$ 5,531,476	\$	\$	\$	\$ 754,095
Investments							
Accounts receivable		1,098,490		662,490	1,835,485		
Prepaid items							
Total Assets	<u>\$ 971,025</u>	<u>\$ 1,786,670</u>	<u>\$ 5,531,476</u>	<u>\$ 662,490</u>	<u>\$ 1,835,485</u>	<u>\$ -</u>	<u>\$ 754,095</u>
<b>LIABILITIES AND FUND BALANCES</b>							
Liabilities:							
Accounts payable and accrued liabilities	\$	\$ 1,972,684	\$ 3,171,416	\$ 269,473	\$ 263,088	\$	\$
Due to other funds				506,024	1,663,078	881,072	
Unearned revenues			2,360,060				
Total liabilities	<u>-</u>	<u>1,972,684</u>	<u>5,531,476</u>	<u>775,497</u>	<u>1,926,166</u>	<u>881,072</u>	<u>-</u>
Fund Balances:							
Nonspendable							
Restricted							
Committed	971,025						754,095
Assigned							
Unassigned		(186,014)		(113,007)	(90,681)	(881,072)	
Total fund balances	<u>971,025</u>	<u>(186,014)</u>	<u>-</u>	<u>(113,007)</u>	<u>(90,681)</u>	<u>(881,072)</u>	<u>754,095</u>
Total Liabilities and Fund Balances	<u>\$ 971,025</u>	<u>\$ 1,786,670</u>	<u>\$ 5,531,476</u>	<u>\$ 662,490</u>	<u>\$ 1,835,485</u>	<u>\$ -</u>	<u>\$ 754,095</u>

(Continued on next page)

**CAPITOL REGION EDUCATION COUNCIL**  
**NONMAJOR GOVERNMENTAL FUNDS**  
**COMBINING BALANCE SHEET (CONTINUED)**

**JUNE 30, 2014**

**Capital Projects Funds**

	<b>Museum Academy Construction</b>	<b>Discovery Academy Construction</b>	<b>GHA of the Arts Elementary School Construction</b>	<b>GHA of the Arts Middle School Construction</b>	<b>Two Rivers High School Construction</b>	<b>Aerospace Elementary School Construction</b>	<b>Capital Lease</b>
<b>ASSETS</b>							
Cash and cash equivalents	\$ 1,140,051	\$ 4,319,454	\$ 335,155	\$ 461,435	\$ 471,528	\$	\$
Investments							
Accounts receivable						33,430	
Prepaid items			8,350	23,919	11,837		
Total Assets	<u>\$ 1,140,051</u>	<u>\$ 4,319,454</u>	<u>\$ 343,505</u>	<u>\$ 485,354</u>	<u>\$ 483,365</u>	<u>\$ 33,430</u>	<u>\$ -</u>
<b>LIABILITIES AND FUND BALANCES</b>							
Liabilities:							
Accounts payable and accrued liabilities	\$ 158,645	\$ 357,450	\$ 6,702	\$ 4,059	\$ 2,319	\$	\$
Due to other funds						33,430	
Unearned revenues	981,406	3,962,004	336,803	481,295	481,046		
Total liabilities	<u>1,140,051</u>	<u>4,319,454</u>	<u>343,505</u>	<u>485,354</u>	<u>483,365</u>	<u>33,430</u>	<u>-</u>
Fund Balances:							
Nonspendable			8,350	23,919	11,837		
Restricted							
Committed							
Assigned							
Unassigned			(8,350)	(23,919)	(11,837)		
Total fund balances	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Liabilities and Fund Balances	<u>\$ 1,140,051</u>	<u>\$ 4,319,454</u>	<u>\$ 343,505</u>	<u>\$ 485,354</u>	<u>\$ 483,365</u>	<u>\$ 33,430</u>	<u>\$ -</u>

(Continued on next page)

**CAPITOL REGION EDUCATION COUNCIL**  
**NONMAJOR GOVERNMENTAL FUNDS**  
**COMBINING BALANCE SHEET (CONTINUED)**

JUNE 30, 2014

	<u>Capital Projects Funds</u>		<u>Permanent Fund</u>	<u>Debt Service Funds</u>			<u>Special Revenues</u>	<u>Total Nonmajor Governmental Funds</u>	
	<u>Greater Hartford Academy of Arts School Construction</u>	<u>Total Capital Projects Funds</u>	<u>Narkin Scholarship Fund</u>	<u>Administration Center Parking Lot</u>	<u>Bond Issue Cost Center</u>	<u>Total Debt Service Funds</u>	<u>CREC Foundation Inc.</u>		
<b>ASSETS</b>									
Cash and cash equivalents	\$	\$ 14,672,399	\$	\$	\$ 934,550	\$ 934,550	\$ 2,811	\$ 15,609,760	
Investments		-	18,420			-		18,420	
Accounts receivable		13,215	3,643,110			-		3,643,110	
Prepaid items			44,106			-		44,106	
Total Assets	\$	<u>13,215</u>	<u>\$ 18,359,615</u>	<u>\$ 18,420</u>	<u>\$ -</u>	<u>\$ 934,550</u>	<u>\$ 934,550</u>	<u>\$ 2,811</u>	<u>\$ 19,315,396</u>
<b>LIABILITIES AND FUND BALANCES</b>									
Liabilities:									
Accounts payable and accrued liabilities	\$	\$ 6,205,836	\$ 449	\$	\$	\$ -	\$	\$ 6,206,285	
Due to other funds		13,215	3,096,819	971		-		3,097,790	
Unearned revenues			8,602,614			-		8,602,614	
Total liabilities		<u>13,215</u>	<u>17,905,269</u>	<u>1,420</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>17,906,689</u>	
Fund Balances:									
Nonspendable			44,106	17,000		-		61,106	
Restricted			-		934,550	934,550		934,550	
Committed			1,725,120			-		1,725,120	
Assigned			-			-	2,811	2,811	
Unassigned			(1,314,880)			-		(1,314,880)	
Total fund balances		<u>-</u>	<u>454,346</u>	<u>17,000</u>	<u>-</u>	<u>934,550</u>	<u>2,811</u>	<u>1,408,707</u>	
Total Liabilities and Fund Balances	\$	<u>13,215</u>	<u>\$ 18,359,615</u>	<u>\$ 18,420</u>	<u>\$ -</u>	<u>\$ 934,550</u>	<u>\$ 2,811</u>	<u>\$ 19,315,396</u>	

**CAPITOL REGION EDUCATION COUNCIL**  
**NONMAJOR GOVERNMENTAL FUNDS**  
**COMBINING STATEMENT OF REVENUES, EXPENDITURES**  
**AND CHANGES IN FUND BALANCES**  
**FOR THE YEAR ENDED JUNE 30, 2014**

	<b>Capital Projects Funds</b>						
	<b>Special Education Schools Capital Projects</b>	<b>Public Safety Academy Construction</b>	<b>Academy of Aerospace and Engineering Construction</b>	<b>International Magnet Construction</b>	<b>Reggio Magnet School Construction</b>	<b>Soundbridge Construction</b>	<b>River Street Construction</b>
Revenues:							
Grants in aid	\$	\$ 30,229,605	\$ 21,291,206	\$ 11,482,790	\$ 9,877,668	\$	\$
Investment income							
Total revenues	<u>-</u>	<u>30,229,605</u>	<u>21,291,206</u>	<u>11,482,790</u>	<u>9,877,668</u>	<u>-</u>	<u>-</u>
Expenditures:							
Current:							
Other objects							
Debt service:							
Principal							
Interest and fiscal charges							
Capital outlay		30,328,344	21,291,059	11,544,842	9,918,262	126,128	
Total expenditures	<u>-</u>	<u>30,328,344</u>	<u>21,291,059</u>	<u>11,544,842</u>	<u>9,918,262</u>	<u>126,128</u>	<u>-</u>
Deficiency of Revenues over Expenditures	<u>-</u>	<u>(98,739)</u>	<u>147</u>	<u>(62,052.00)</u>	<u>(40,594.00)</u>	<u>(126,128)</u>	<u>-</u>
Other Financing Sources (Uses):							
Transfers in	96,633						
Transfers out		(87,275)	(147)	(50,955)	(50,087)		
Total other financing sources (uses)	<u>96,633</u>	<u>(87,275)</u>	<u>(147)</u>	<u>(50,955)</u>	<u>(50,087)</u>	<u>-</u>	<u>-</u>
Net Change in Fund Balances	96,633	(186,014)	-	(113,007)	(90,681)	(126,128)	-
Fund Balances at Beginning of Year	<u>874,392</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(754,944)</u>	<u>754,095</u>
Fund Balances at End of Year	<u>\$ 971,025</u>	<u>\$ (186,014)</u>	<u>\$ -</u>	<u>\$ (113,007)</u>	<u>\$ (90,681)</u>	<u>\$ (881,072)</u>	<u>\$ 754,095</u>

(Continued on next page)

**CAPITOL REGION EDUCATION COUNCIL**  
**NONMAJOR GOVERNMENTAL FUNDS**  
**COMBINING STATEMENT OF REVENUES, EXPENDITURES**  
**AND CHANGES IN FUND BALANCES**  
**FOR THE YEAR ENDED JUNE 30, 2014**

**Capital Projects Funds**

	<b>Museum Academy Construction</b>	<b>Discovery Academy Construction</b>	<b>GHA of the Arts Elementary School Construction</b>	<b>GHA of the Arts Middle School Construction</b>	<b>Two Rivers High School Construction</b>	<b>Capital Lease</b>	<b>Aerospace Elementary School Construction</b>
Revenues:							
Grants in aid	\$ 611,618	\$ 4,886,125	\$ 126,560	\$ 80,550	\$ 81,121	\$ -	\$ 33,430
Investment income							
Total revenues	<u>611,618</u>	<u>4,886,125</u>	<u>126,560</u>	<u>80,550</u>	<u>81,121</u>	<u>-</u>	<u>33,430</u>
Expenditures:							
Current:							
Other objects							
Debt service:							
Principal							
Interest and fiscal charges							
Capital outlay	611,618	4,886,018	126,560	80,550	81,121	-	33,430
Total expenditures	<u>611,618</u>	<u>4,886,018</u>	<u>126,560</u>	<u>80,550</u>	<u>81,121</u>	<u>-</u>	<u>33,430</u>
Deficiency of Revenues over Expenditures	<u>-</u>	<u>107</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Other Financing Sources (Uses):							
Transfers in							
Transfers out		(107)					
Total other financing sources (uses)	<u>-</u>	<u>(107)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Net Change in Fund Balances	-	-	-	-	-	-	-
Fund Balances at Beginning of Year	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund Balances at End of Year	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

(Continued on next page)



## CAPITOL REGION EDUCATION COUNCIL

## NONMAJOR GOVERNMENTAL FUNDS

COMBINING STATEMENT OF REVENUES, EXPENDITURES  
AND CHANGES IN FUND BALANCES (CONTINUED)

FOR THE YEAR ENDED JUNE 30, 2014

	Capital Projects Funds		Permanent Fund	Debt Service Funds			Special Revenues	Total Nonmajor Governmental Funds
	Greater Hartford Academy of Arts School Construction	Total Capital Projects Funds	Narkin Scholarship Fund	Administration Center Parking Lot	Bond Issue Cost Center	Total Debt Service Funds	CREC Foundation Inc.	
Revenues:								
Grants in aid	\$ 13,215	\$ 78,713,888	\$ -	\$ -	\$ -	\$ -	\$ 627,979	\$ 79,341,867
Investment income		-			145	145		145
Total revenues	<u>13,215</u>	<u>78,713,888</u>	<u>-</u>	<u>-</u>	<u>145</u>	<u>145</u>	<u>627,979</u>	<u>79,342,012</u>
Expenditures:								
Current:								
Other objects		-				-	625,168	625,168
Debt service:								
Principal		-		16,350	275,000	291,350		291,350
Interest and fiscal charges		-		1,962	46,406	48,368		48,368
Capital outlay	13,215	79,041,147				-		79,041,147
Total expenditures	<u>13,215</u>	<u>79,041,147</u>	<u>-</u>	<u>18,312</u>	<u>321,406</u>	<u>339,718</u>	<u>625,168</u>	<u>80,006,033</u>
Deficiency of Revenues over Expenditures	<u>-</u>	<u>(327,259)</u>	<u>-</u>	<u>(18,312)</u>	<u>(321,261)</u>	<u>(339,573)</u>	<u>2,811</u>	<u>(664,021)</u>
Other Financing Sources (Uses):								
Transfers in		96,633		18,312	321,406	339,718		436,351
Transfers out		(188,571)				-		(188,571)
Total other financing sources (uses)	<u>-</u>	<u>(91,938)</u>	<u>-</u>	<u>18,312</u>	<u>321,406</u>	<u>339,718</u>	<u>-</u>	<u>247,780</u>
Net Change in Fund Balances	-	(419,197)	-	-	145	145	2,811	(416,241)
Fund Balances at Beginning of Year	-	873,543	17,000	-	934,405	934,405	-	1,824,948
Fund Balances at End of Year	<u>\$ -</u>	<u>\$ 454,346</u>	<u>\$ 17,000</u>	<u>\$ -</u>	<u>\$ 934,550</u>	<u>\$ 934,550</u>	<u>\$ 2,811</u>	<u>\$ 1,408,707</u>

**Nonmajor  
Enterprise Funds**

## **NONMAJOR ENTERPRISE FUNDS**

**MONTESSORI TRAINING CENTER OF NEW ENGLAND (MTCNE)** - This program was created to provide individuals the opportunity to become AMI (Association Montessori Internationale) certified teachers. The training center serves to promote education through the scientific discoveries of child development based on Maria Montessori's theories.

**LEARNING CORRIDOR THEATER** - The Theater of the Performing Arts was built at the Learning Corridor and is part of the Greater Hartford Academy of the Arts complex. The Theater has many performances given by professional/visiting artists.

**COOPERATIVE PURCHASING** - CREC's Cooperative Purchasing Program pools district purchasing power - statewide and nationally - to offer aggressive, pre-bid prices on a wide array of supplies and equipment to participating school districts throughout Connecticut and, to a lesser extent, other states.

**REGIONAL FINGERPRINTING SERVICES** - A law enacted in 1994 requires Connecticut school districts to fingerprint all new hires for state and national criminal history checks. CREC provides a fingerprinting service to its member districts.

**STAFF DEVELOPMENT** - Staff Development provides professional development opportunities, training and technical assistance to the educators in CREC's 35 districts. Revenue is provided by sales of program services.

**PROPERTY AND EQUIPMENT RENTAL** - CREC has tenants renting available office space at some of its facilities. Equipment rental is also provided to programs.

**CONNECTICUT ASSOCIATION OF SCHOOL BUSINESS OFFICIALS (CASBO)** - CREC provided administrative and financial support services to the Connecticut Association of School Business Officials.

**CONFERENCE SERVICES** - Conference facilities and the CREC cafeteria at the CREC Central facility are made available to CREC programs and outside agencies. The related financial activity is accounted for in this fund.

**TECHNICAL ASSISTANCE BROKERING SERVICES** - This fund is used to account for the general provision of services TABS provides outside the scope of technical assistance and brokering. This fund currently includes online student services, employee assistance to districts and study skills programs for students.

**COMMUNITY EDUCATION** - The division of Community Education provides leadership, training and consulting services to improve the quality of adult education and deliver effective adult educator training and development across the state.

**CONSTRUCTION SERVICES** - CREC provides school construction-related technical assistance to school districts throughout Connecticut. These services include the development of educational specifications, planning, SDE filings, architectural review assistance, budgeting and construction program management. This fund also provides services to internal CREC construction projects.

**CAPITOL REGION EDUCATION COUNCIL**  
**NONMAJOR ENTERPRISE FUNDS**  
**COMBINING STATEMENT OF NET POSITION**

**JUNE 30, 2014**

	<u>Montessori Training Center of New England</u>	<u>Learning Corridor Theater</u>	<u>Cooperative Purchasing</u>	<u>Regional Fingerprinting Services</u>	<u>Staff Development</u>	<u>Property and Equipment Rental</u>
Assets:						
Current:						
Cash and cash equivalents	\$ 160,750	\$ 37,521	\$ 191,426	\$ 16,915	\$	\$ 32,381
Accounts receivable	112,382	21,180	33,721	3,720		
Prepaid items						
Total current assets	<u>273,132</u>	<u>58,701</u>	<u>225,147</u>	<u>20,635</u>	<u>-</u>	<u>32,381</u>
Noncurrent:						
Capital assets, net		6,565				606
Total assets	<u>273,132</u>	<u>65,266</u>	<u>225,147</u>	<u>20,635</u>	<u>-</u>	<u>32,987</u>
Liabilities:						
Current:						
Accounts payable and accrued liabilities	9,371	46,981	1,745	24,643		
Due to other funds					59	
Unearned revenue	141,250		7,500			
Compensated absences						
Total current liabilities	<u>150,621</u>	<u>46,981</u>	<u>9,245</u>	<u>24,643</u>	<u>59</u>	<u>-</u>
Net Position:						
Net investment in capital assets		6,565				606
Unrestricted	<u>122,511</u>	<u>11,720</u>	<u>215,902</u>	<u>(4,008)</u>	<u>(59)</u>	<u>32,381</u>
Total Net Position	<u>\$ 122,511</u>	<u>\$ 18,285</u>	<u>\$ 215,902</u>	<u>\$ (4,008)</u>	<u>\$ (59)</u>	<u>\$ 32,987</u>

(Continued on next page)

**CAPITOL REGION EDUCATION COUNCIL**  
**NONMAJOR ENTERPRISE FUNDS**  
**COMBINING STATEMENT OF NET POSITION (CONTINUED)**

**JUNE 30, 2014**

	<u>CASBO Support Services</u>	<u>Conference Services</u>	<u>Technical Assistance Brokering Services</u>	<u>Community Education</u>	<u>Construction Services</u>	<u>Total</u>
Assets:						
Current:						
Cash and cash equivalents	\$ 25,513	\$	\$ 321,185	\$	\$ 542,322	\$ 1,328,013
Accounts receivable		3,024	21,525	9,580	1,006,940	1,212,072
Prepaid items		6,853			85,708	92,561
Total current assets	<u>25,513</u>	<u>9,877</u>	<u>342,710</u>	<u>9,580</u>	<u>1,634,970</u>	<u>2,632,646</u>
Noncurrent:						
Capital assets, net					43,189	50,360
Total assets	<u>25,513</u>	<u>9,877</u>	<u>342,710</u>	<u>9,580</u>	<u>1,678,159</u>	<u>2,683,006</u>
Liabilities:						
Current:						
Accounts payable and accrued liabilities		6,341	1,194	11,196	649,164	750,635
Due to other funds		41,347		31,144		72,550
Unearned revenue				20,494		169,244
Compensated absences		584			59,148	59,732
Total current liabilities	<u>-</u>	<u>48,272</u>	<u>1,194</u>	<u>62,834</u>	<u>708,312</u>	<u>1,052,161</u>
Net Position:						
Net investment in capital assets					43,189	50,360
Unrestricted	<u>25,513</u>	<u>(38,395)</u>	<u>341,516</u>	<u>(53,254)</u>	<u>926,658</u>	<u>1,580,485</u>
Total Net Position	<u>\$ 25,513</u>	<u>\$ (38,395)</u>	<u>\$ 341,516</u>	<u>\$ (53,254)</u>	<u>\$ 969,847</u>	<u>\$ 1,630,845</u>

**CAPITOL REGION EDUCATION COUNCIL**  
**NONMAJOR ENTERPRISE FUNDS**  
**COMBINING STATEMENT OF REVENUES, EXPENSES**  
**AND CHANGES IN FUND NET POSITION**

**FOR THE YEAR ENDED JUNE 30, 2014**

	<b>Montessori Training Center of New England</b>	<b>Learning Corridor Theater</b>	<b>Cooperative Purchasing</b>	<b>Regional Fingerprinting Services</b>	<b>Staff Development</b>	<b>Property and Equipment Rental</b>	<b>CASBO Support Services</b>	<b>Conference Services</b>	<b>Technical Assistance Brokering Services</b>	<b>Community Education</b>	<b>Construction Services</b>	<b>Total</b>
Operating Revenues:												
Sales of services	\$ 157,634	\$ 90,598	\$ 248,426	\$ 137,040	\$ -	\$ -	\$ -	\$ 40,926	\$ 216,075	\$ 84,634	\$ 2,357,452	\$ 3,332,785
Other local revenues		4,999							8,769			13,768
Total operating revenues	<u>157,634</u>	<u>95,597</u>	<u>248,426</u>	<u>137,040</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>40,926</u>	<u>216,075</u>	<u>93,403</u>	<u>2,357,452</u>	<u>3,346,553</u>
Operating Expenses:												
Salaries	53,880	40,977	83,429	56,147				87,237	21,616	106,846	1,111,491	1,561,623
Employee benefits	12,229	8,146	17,888	24,304				15,276	7,454	50,754	234,366	370,417
Purchased professional and technical services	48,928		11,030					125	154,278	3,380	226,090	443,831
Purchased property services	657	13,354		7,460						19,486	943,434	984,391
Other purchased services	23,068	108	14,345	76,589				2,481	5,408	25,844	124,545	272,388
Supplies	3,578	11,207	634	1,271				62,629	279	3,313	21,365	104,276
Property			392								28,793	29,185
Depreciation		1,517				852					5,331	7,700
Other	8,823		5,333								6,518	20,674
Total operating expenses	<u>151,163</u>	<u>75,309</u>	<u>133,051</u>	<u>165,771</u>	<u>-</u>	<u>852</u>	<u>-</u>	<u>167,748</u>	<u>189,035</u>	<u>209,623</u>	<u>2,701,933</u>	<u>3,794,485</u>
Operating Income (Loss)	6,471	20,288	115,375	(28,731)	-	(852)	-	(126,822)	27,040	(116,220)	(344,481)	(447,932)
Nonoperating Revenue:												
Grants in aid										599		599
Income (Loss) Before Transfers	6,471	20,288	115,375	(28,731)	-	(852)	-	(126,822)	27,040	(115,621)	(344,481)	(447,333)
Transfers In	16,600	3,420						124,047	18,150	46,935	610,944	820,096
Transfers Out	(19,571)	(2,432)	(13,401)						(10,060)	(33,826)	(368,684)	(447,974)
Change in Net Position	3,500	21,276	101,974	(28,731)	-	(852)	-	(2,775)	35,130	(102,512)	(102,221)	(75,211)
Net Position at Beginning of Year	119,011	(2,991)	113,928	24,723	(59)	33,839	25,513	(35,620)	\$ 306,386	49,258	1,072,068	1,706,056
Net Position at End of Year	<u>\$ 122,511</u>	<u>\$ 18,285</u>	<u>\$ 215,902</u>	<u>\$ (4,008)</u>	<u>\$ (59)</u>	<u>\$ 32,987</u>	<u>\$ 25,513</u>	<u>\$ (38,395)</u>	<u>\$ 341,516</u>	<u>\$ (53,254)</u>	<u>\$ 969,847</u>	<u>\$ 1,630,845</u>

**CAPITOL REGION EDUCATION COUNCIL**  
**NONMAJOR ENTERPRISE FUNDS**  
**COMBINING STATEMENT OF CASH FLOWS**  
**FOR THE YEAR ENDED JUNE 30, 2014**

	<b>Montessori Training Center of New England</b>	<b>Learning Corridor Theater</b>	<b>Cooperative Purchasing</b>	<b>Regional Fingerprinting Services</b>	<b>Staff Development</b>	<b>Property and Equipment Rental</b>
<b>Cash Flows from Operating Activities:</b>						
Cash received from customers and users	\$ 155,658	\$ 79,727	\$ 216,689	\$ 136,169	\$ -	\$ -
Cash payments to suppliers	(89,196)	15,370	(30,680)	(69,995)	-	-
Cash payments to employees	(66,109)	(49,124)	(101,317)	(80,451)	-	-
Cash payments for interfund services used	-	(3,667)	-	-	-	-
Net cash provided by (used in) operating activities	<u>353</u>	<u>42,306</u>	<u>84,692</u>	<u>(14,277)</u>	<u>-</u>	<u>-</u>
<b>Cash Flows from Noncapital Financing Activities:</b>						
Grants in aid	-	-	-	-	-	-
Transfers from other funds	16,600	3,420	-	-	-	-
Transfers to other funds	(19,571)	(2,432)	(13,401)	-	-	-
Net cash provided by (used in) noncapital financing activities	<u>(2,971)</u>	<u>988</u>	<u>(13,401)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Cash Flows from Capital and Related Financing Activities:</b>						
Additions to property, plant and equipment	-	(5,773)	-	-	-	-
Net Increase (Decrease) in Cash and Cash Equivalents	(2,618)	37,521	71,291	(14,277)	-	-
Cash and Cash Equivalents at Beginning of Year	<u>163,368</u>	<u>-</u>	<u>120,135</u>	<u>31,192</u>	<u>-</u>	<u>32,381</u>
Cash and Cash Equivalents at End of Year	<u>\$ 160,750</u>	<u>\$ 37,521</u>	<u>\$ 191,426</u>	<u>\$ 16,915</u>	<u>\$ -</u>	<u>\$ 32,381</u>
<b>Reconciliation of Operating Income (Loss) to Net Cash Provided by (Used in) Operating Activities:</b>						
Operating income (loss)	\$ 6,471	\$ 20,288	\$ 115,375	\$ (28,731)	\$ -	\$ (852)
Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities:						
Depreciation	-	1,517	-	-	-	852
Change in assets and liabilities:						
(Increase) decrease in accounts receivable	(53,781)	(15,871)	(31,737)	(871)	-	-
(Increase) decrease in other assets	-	-	-	-	-	-
Increase (decrease) in accounts payable and accrued liabilities	(4,142)	40,039	1,054	15,325	-	-
Increase (decrease) in compensated absences	-	-	-	-	-	-
Increase (decrease) in due to other funds	-	(3,667)	-	-	-	-
Increase (decrease) in deferred revenues	51,805	-	-	-	-	-
Total adjustments	<u>(6,118)</u>	<u>22,018</u>	<u>(30,683)</u>	<u>14,454</u>	<u>-</u>	<u>852</u>
Net Cash Provided by (Used in) Operating Activities	<u>\$ 353</u>	<u>\$ 42,306</u>	<u>\$ 84,692</u>	<u>\$ (14,277)</u>	<u>\$ -</u>	<u>\$ -</u>

(Continued on next page)

**CAPITOL REGION EDUCATION COUNCIL**  
**NONMAJOR ENTERPRISE FUNDS**  
**COMBINING STATEMENT OF CASH FLOWS (CONTINUED)**  
**FOR THE YEAR ENDED JUNE 30, 2014**

	<b>CASBO Support Services</b>	<b>Conference Services</b>	<b>Technical Assistance Brokering Services</b>	<b>Community Education</b>	<b>Construction Services</b>	<b>Total</b>
<b>Cash Flows from Operating Activities:</b>						
Cash received from customers and users	\$	\$ 42,270	\$ 224,775	\$ 146,972	\$ 1,686,112	\$ 2,688,372
Cash payments to suppliers		(65,953)	(169,385)	(60,225)	(868,511)	(1,338,575)
Cash payments to employees		(104,766)	(29,070)	(157,600)	(1,347,337)	(1,935,774)
Cash payments for interfund services used		4,402		31,144		31,879
Net cash provided by (used in) operating activities	<u>-</u>	<u>(124,047)</u>	<u>26,320</u>	<u>(39,709)</u>	<u>(529,736)</u>	<u>(554,098)</u>
<b>Cash Flows from Noncapital Financing Activities:</b>						
Grants in aid				599		599
Transfers from other funds		124,047	18,150	46,935	610,944	820,096
Transfers to other funds			(10,060)	(33,826)	(368,684)	(447,974)
Net cash provided by (used in) noncapital financing activities	<u>-</u>	<u>124,047</u>	<u>8,090</u>	<u>13,708</u>	<u>242,260</u>	<u>372,721</u>
<b>Cash Flows from Capital and Related Financing Activities:</b>						
Additions to property, plant and equipment					(23,679)	(29,452)
Net Increase (Decrease) in Cash and Cash Equivalents	-	-	34,410	(26,001)	(311,155)	(210,829)
Cash and Cash Equivalents at Beginning of Year	<u>25,513</u>	<u>-</u>	<u>286,775</u>	<u>26,001</u>	<u>853,477</u>	<u>1,538,842</u>
Cash and Cash Equivalents at End of Year	<u>\$ 25,513</u>	<u>\$ -</u>	<u>\$ 321,185</u>	<u>\$ -</u>	<u>\$ 542,322</u>	<u>\$ 1,328,013</u>
<b>Reconciliation of Operating Income (Loss) to Net Cash Provided by (Used in) Operating Activities:</b>						
Operating income (loss)	\$	\$ (126,822)	\$ 27,040	\$ (116,220)	\$ (344,481)	\$ (447,932)
Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities:						
Depreciation					5,331	7,700
Change in assets and liabilities:						
(Increase) decrease in accounts receivable		1,344	8,700	53,569	(671,341)	(709,988)
(Increase) decrease in other assets		(114)			(35,708)	(35,822)
Increase (decrease) in accounts payable and accrued liabilities		(604)	(9,420)	(8,202)	517,942	551,992
Increase (decrease) in compensated absences		(2,253)			(1,479)	(3,732)
Increase (decrease) in due to other funds		4,402		31,144		31,879
Increase (decrease) in deferred revenues						51,805
Total adjustments	<u>-</u>	<u>2,775</u>	<u>(720)</u>	<u>76,511</u>	<u>(185,255)</u>	<u>(106,166)</u>
Net Cash Provided by (Used in) Operating Activities	<u>\$ -</u>	<u>\$ (124,047)</u>	<u>\$ 26,320</u>	<u>\$ (39,709)</u>	<u>\$ (529,736)</u>	<u>\$ (554,098)</u>



## **Internal Service Funds**

## **INTERNAL SERVICE FUNDS**

**CREC STAFF DEVELOPMENT** - Funds contributed by all CREC operating programs that support a coordinated internal staff development program for all CREC staff members.

**CREC WIDE AREA NETWORK** - This fund centralizes organization-wide technology costs and allocates costs to the internal users of these services.

**COPY CENTER** - The CREC Copy Center offers a variety of services including copying, offset printing, mailing and assembly of printed materials to CREC programs, interested school systems and nonprofit organizations.

**SELF INSURANCE** - CREC's employee health insurance is primarily provided by a self-insured fund administered by Blue Cross/Blue Shield of Connecticut. This program accounts for all CREC health insurance activity and is responsible for maintaining the required reserves to provide health insurance coverage.

**CREC UNEMPLOYMENT** - The CREC Unemployment Fund is a self-funded program to cover unemployment compensation costs incurred by the agency. CREC funds its unemployment claims to the State Unemployment Compensation Fund under the reimbursement method as opposed to the taxable method.

**WORKERS' COMPENSATION** - The Workers' Compensation Fund is a self-insured program to cover workers' compensation costs incurred by the agency. This program started on July 1, 2010 and accounts for all CREC workers compensation activity. It funds the required reserves and excess insurance coverage.

**EMPLOYEE BENEFIT FUND** - CREC sponsors the CREC 403(b) Retirement Plan, which was established July 1, 1997. It provides benefits at retirement to all noncertified employees of CREC. CREC matches eligible member contributions up to 5% of covered salary.

**CAPITOL REGION EDUCATION COUNCIL**  
**INTERNAL SERVICE FUNDS**  
**COMBINING STATEMENT OF NET POSITION**

**JUNE 30, 2014**

	<u>CREC Staff Development</u>	<u>CREC Wide Area Network</u>	<u>Copy Center</u>	<u>Self Insurance</u>	<u>CREC Unemployment</u>	<u>Workers' Compensation</u>	<u>Employee Benefit Fund</u>	<u>Total</u>
Assets:								
Current:								
Cash and cash equivalents	\$ 291,915	\$ 173,667	\$ 220,653	\$ 14,005,892	\$ 1,998,709	\$ 1,123,184	\$ 1,636,608	\$ 19,450,628
Accounts receivable		312,726		15,437		558,426		886,589
Prepaid items			16,531	1,467	10,521	114,875		143,394
Total current assets	<u>291,915</u>	<u>486,393</u>	<u>237,184</u>	<u>14,022,796</u>	<u>2,009,230</u>	<u>1,796,485</u>	<u>1,636,608</u>	<u>20,480,611</u>
Noncurrent:								
Capital assets, net		108,628	8,600					117,228
Total assets	<u>291,915</u>	<u>595,021</u>	<u>245,784</u>	<u>14,022,796</u>	<u>2,009,230</u>	<u>1,796,485</u>	<u>1,636,608</u>	<u>20,597,839</u>
Liabilities:								
Current:								
Accounts payable and accrued liabilities	4,982	111,064	10,676	1,425,698	56,801	1,394,981	9,469	3,013,671
Unearned revenue	40,424							40,424
Compensated absences		73,750	1,700					75,450
Total current liabilities	<u>45,406</u>	<u>184,814</u>	<u>12,376</u>	<u>1,425,698</u>	<u>56,801</u>	<u>1,394,981</u>	<u>9,469</u>	<u>3,129,545</u>
Net Position:								
Net investment in capital assets		108,628	8,600					117,228
Unrestricted	246,509	301,579	224,808	12,597,098	1,952,429	401,504	1,627,139	17,351,066
Total Net Position	<u>\$ 246,509</u>	<u>\$ 410,207</u>	<u>\$ 233,408</u>	<u>\$ 12,597,098</u>	<u>\$ 1,952,429</u>	<u>\$ 401,504</u>	<u>\$ 1,627,139</u>	<u>\$ 17,468,294</u>

**CAPITOL REGION EDUCATION COUNCIL**  
**INTERNAL SERVICE FUNDS**  
**COMBINING STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION**  
**FOR THE YEAR ENDED JUNE 30, 2014**

	<u>CREC Staff Development</u>	<u>CREC Wide Area Network</u>	<u>Copy Center</u>	<u>Self Insurance</u>	<u>CREC Unemployment</u>	<u>Workers' Compensation</u>	<u>Employee Benefit Fund</u>	<u>Total</u>
Operating Revenues:								
Sales of services	\$ 222,424	\$ 2,931,119	\$ 250,366	\$ 20,133,836	\$ 976,827	\$ 1,589,788	\$ 1,676,126	\$ 27,780,486
Other local revenues	61,250			3,542,212				3,603,462
Total operating revenues	<u>283,674</u>	<u>2,931,119</u>	<u>250,366</u>	<u>23,676,048</u>	<u>976,827</u>	<u>1,589,788</u>	<u>1,676,126</u>	<u>31,383,948</u>
Operating Expenses:								
Salaries	74,024	1,593,025	45,611	187,428		13,149		1,913,237
Employee benefits	15,042	519,474	16,988	21,397,206	632,531	1,033,998	1,351,766	24,967,005
Purchased professional and technical services	17,084	18,193		44,461	7,925			87,663
Purchased property services	136	25,007	44,649					69,792
Other purchased services	104,762	581,237	120,194	141,564		264,860		1,212,617
Supplies	14,668	95	15,046	7,480		1,042		38,331
Property		6,144	631	887				7,662
Depreciation		38,973	1,810					40,783
Other	158	108		309		225		800
Total operating expenses	<u>225,874</u>	<u>2,782,256</u>	<u>244,929</u>	<u>21,779,335</u>	<u>640,456</u>	<u>1,313,274</u>	<u>1,351,766</u>	<u>28,337,890</u>
Income Before Transfers	57,800	148,863	5,437	1,896,713	336,371	276,514	324,360	3,046,058
Transfers In		558	14,307					14,865
Transfers Out	(89,286)	(115,541)	(14,327)	(3,312)				(222,466)
Change in Net Position	(31,486)	33,880	5,417	1,893,401	336,371	276,514	324,360	2,838,457
Net Position at Beginning of Year	<u>277,995</u>	<u>376,327</u>	<u>227,991</u>	<u>10,703,697</u>	<u>1,616,058</u>	<u>124,990</u>	<u>1,302,779</u>	<u>14,629,837</u>
Net Position at End of Year	<u>\$ 246,509</u>	<u>\$ 410,207</u>	<u>\$ 233,408</u>	<u>\$ 12,597,098</u>	<u>\$ 1,952,429</u>	<u>\$ 401,504</u>	<u>\$ 1,627,139</u>	<u>\$ 17,468,294</u>

**CAPITOL REGION EDUCATION COUNCIL**  
**INTERNAL SERVICE FUNDS**  
**COMBINING STATEMENT OF CASH FLOWS**  
**FOR THE YEAR ENDED JUNE 30, 2014**

	<b>CREC Staff Development</b>	<b>CREC Wide Area Network</b>	<b>Copy Center</b>	<b>Self Insurance</b>	<b>CREC Unemployment</b>	<b>Workers' Compensation</b>	<b>Employee Benefit Fund</b>	<b>Total</b>
<b>Cash Flows from Operating Activities:</b>								
Cash received from customers and users	\$ 312,796	\$ 2,891,424	\$ 250,366	\$ 23,674,079	\$ 976,827	\$ 1,589,788	\$ 1,676,126	\$ 31,371,406
Cash payments to suppliers	(176,863)	(637,236)	(178,476)	(149,516)	(18,446)	(211,515)	(38,028)	(1,410,080)
Cash payments to employees	(88,701)	(2,116,933)	(62,149)	(21,279,161)	(650,804)	(866,742)	(1,351,766)	(26,416,256)
Net cash provided by operating activities	<u>47,232</u>	<u>137,255</u>	<u>9,741</u>	<u>2,245,402</u>	<u>307,577</u>	<u>511,531</u>	<u>286,332</u>	<u>3,545,070</u>
<b>Cash Flows from Noncapital Financing Activities:</b>								
Transfers from other funds		558	14,307					14,865
Transfers to other funds	(89,286)	(115,541)	(14,327)	(3,312)				(222,466)
Net cash used in noncapital financing activities	<u>(89,286)</u>	<u>(114,983)</u>	<u>(20)</u>	<u>(3,312)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(207,601)</u>
<b>Cash Flows from Capital and Related Financing Activities:</b>								
Additions to property, plant and equipment		(9,838)						(9,838)
Net Increase (Decrease) in Cash and Cash Equivalents	(42,054)	12,434	9,721	2,242,090	307,577	511,531	286,332	3,327,631
Cash and Cash Equivalents at Beginning of Year	<u>333,969</u>	<u>161,233</u>	<u>210,932</u>	<u>11,763,802</u>	<u>1,691,132</u>	<u>611,653</u>	<u>1,350,276</u>	<u>16,122,997</u>
Cash and Cash Equivalents at End of Year	<u>\$ 291,915</u>	<u>\$ 173,667</u>	<u>\$ 220,653</u>	<u>\$ 14,005,892</u>	<u>\$ 1,998,709</u>	<u>\$ 1,123,184</u>	<u>\$ 1,636,608</u>	<u>\$ 19,450,628</u>
<b>Reconciliation of Operating Income to Net Cash</b>								
<b>Provided by Operating Activities:</b>								
Operating income	\$ 57,800	\$ 148,863	\$ 5,437	\$ 1,896,713	\$ 336,371	\$ 276,514	\$ 324,360	\$ 3,046,058
Adjustments to reconcile operating income (loss) to net cash provided by operating activities:								
Depreciation		38,973	1,810					40,783
Change in assets and liabilities:								
(Increase) decrease in accounts receivable	16,850	(39,695)		(1,969)		(49,875)		(24,814)
(Increase) decrease in other assets			(5,353)	(1,467)	(10,521)			(67,216)
Increase (decrease) in accounts payable and accrued liabilities	(39,690)	4,617	7,634	352,125	(18,273)	284,892	(38,028)	553,277
Increase (decrease) in compensated absences		(15,503)	213					(15,290)
Increase (decrease) in deferred revenues	12,272							12,272
Total adjustments	<u>(10,568)</u>	<u>(11,608)</u>	<u>4,304</u>	<u>348,689</u>	<u>(28,794)</u>	<u>235,017</u>	<u>(38,028)</u>	<u>499,012</u>
Net Cash Provided by Operating Activities	<u>\$ 47,232</u>	<u>\$ 137,255</u>	<u>\$ 9,741</u>	<u>\$ 2,245,402</u>	<u>\$ 307,577</u>	<u>\$ 511,531</u>	<u>\$ 286,332</u>	<u>\$ 3,545,070</u>

## **Fiduciary Funds**

## **FIDUCIARY FUNDS**

**RIVER STREET SCHOOL EQUIPMENT ESCROW** - Earnings from activities for equipment and contributions from others held by CREC on behalf of the River Street School.

**RIVER STREET SCHOOL-COLTSVILLE** - Earnings from student activity projects and contributions from others held by CREC on behalf of the River Street School students at Coltsville.

**GREATER HARTFORD ACADEMY OF THE ARTS** - Student activity funds held on behalf of the students of the Academy to be used to further special activities at the school.

**METROPOLITAN LEARNING CENTER** - Funds earned by the students of MLC from special projects, held by CREC to be used to finance future projects and activities.

**SPECIAL EDUCATION ESCROW** - Funds held on behalf of member districts for special education.

**RIVER STREET SCHOOL** - Earnings from student activity projects and contributions held by CREC on behalf of the River Street School students.

**GREATER HARTFORD ACADEMY OF THE ARTS ELEMENTARY SCHOOL** - Funds held on behalf of the students of the school.

**STATEWIDE RESCS ESCROW** - Funds held by CREC as fiduciary of the CT RESC Alliance to be used to support joint activities.

**ACADEMY OF AEROSPACE AND ENGINEERING/GREATER HARTFORD ACADEMY OF MATHEMATICS AND SCIENCE MAGNET SCHOOL ESCROW** - Student activity funds held on behalf of the students of the Academy to be used to further special activities at the school.

**INTEGRATED PROGRAM MODEL** - Student activity funds held on behalf of the students of the program.

**GLASTONBURY/EAST HARTFORD MAGNET SCHOOL ESCROW** - Student activity funds held on behalf of the students of the school.

**RESC ALLIANCE MINORITY RECRUITING** - Member district funds, held by CREC, used to further the Minority Recruiting Program.

**CREC CHARTER OAK ESCROW** - Funds contributed by CREC staff housed in the Central Administrative Building are used to support monthly staff activities.

**POLARIS STUDENT ACTIVITY FUND** - Funds held on behalf of the students of the Polaris Center.

**CHOICE ESCROW** - Funds held on behalf of the students of the Choice program.

**TWO RIVERS ESCROW** - Student activity funds held on behalf of the students of the school.

**MONTESSORI MAGNET SCHOOL** - Student activity funds held on behalf of the students of the school.

**INTERNATIONAL MAGNET SCHOOL FOR GLOBAL CITIZENSHIP ESCROW** - Student activity funds held on behalf of the students of the school.

**REGGIO MAGNET SCHOOL OF THE ARTS ESCROW** - Student activity funds held on behalf of the students of the school.

**HARTFORD AREA SUPERINTENDENTS' ASSOCIATION ESCROW** - Activity funds held on behalf of the local superintendents association.

**DISCOVERY ACADEMY ESCROW** - Student activity funds held on behalf of the students of the school.

**TWO RIVERS HIGH SCHOOL ESCROW** - Student activity funds held on behalf of the students of the school.

**PUBLIC SAFETY ACADEMY ESCROW** - Student activity funds held on behalf of the students of the school.

**MEDICAL PROFESSIONS AND TEACHER PREPARATION ACADEMY ESCROW** - Student activity funds held on behalf of the students of the school.

**ACADEMY OF AEROSPACE AND ENGINEERING ELEMENTARY MAGNET SCHOOL** - Student activity funds held on behalf of the students of the school.



## CAPITOL REGION EDUCATION COUNCIL

## FIDUCIARY FUNDS

## AGENCY FUNDS

## COMBINING BALANCE SHEET

JUNE 30, 2014

	<u>RSS Equipment Escrow</u>	<u>River Street/ Coltsville</u>	<u>Greater Hartford Academy of the Arts</u>	<u>Metropolitan Learning Center</u>	<u>Special Education Escrow</u>	<u>River Street School</u>	<u>Greater Hartford Academy of the Arts Elementary School</u>	<u>Statewide RESCS Escrow</u>	<u>Academy of Aerospace and Engineering/ GHAMAS Magnet School Escrow</u>
Assets:									
Cash and cash equivalents	\$ <u>6,640</u>	\$ <u>16,375</u>	\$ <u>91,111</u>	\$ <u>22,963</u>	\$ <u>112,902</u>	\$ <u>98,773</u>	\$ <u>932</u>	\$ <u>970</u>	\$ <u>13,570</u>
Total Assets	\$ <u><u>6,640</u></u>	\$ <u><u>16,375</u></u>	\$ <u><u>91,111</u></u>	\$ <u><u>22,963</u></u>	\$ <u><u>112,902</u></u>	\$ <u><u>98,773</u></u>	\$ <u><u>932</u></u>	\$ <u><u>970</u></u>	\$ <u><u>13,570</u></u>
Liabilities:									
Accounts payable	\$	\$	\$ 105	\$	\$ 28,758	\$	\$	\$ 273	\$
Fiduciary deposits	<u>6,640</u>	<u>16,375</u>	<u>91,006</u>	<u>22,963</u>	<u>84,144</u>	<u>98,773</u>	<u>932</u>	<u>697</u>	<u>13,570</u>
Total Liabilities	\$ <u><u>6,640</u></u>	\$ <u><u>16,375</u></u>	\$ <u><u>91,111</u></u>	\$ <u><u>22,963</u></u>	\$ <u><u>112,902</u></u>	\$ <u><u>98,773</u></u>	\$ <u><u>932</u></u>	\$ <u><u>970</u></u>	\$ <u><u>13,570</u></u>

(Continued on next page)

**CAPITOL REGION EDUCATION COUNCIL**

**FIDUCIARY FUNDS**

**AGENCY FUNDS**

**COMBINING BALANCE SHEET (CONTINUED)**

**JUNE 30, 2014**

88

	<u>Integrated Program Model</u>	<u>Glastonbury/ East Hartford Magnet School Escrow</u>	<u>RESC Alliance Minority Recruiting</u>	<u>CREC Charter Oak Escrow</u>	<u>Polaris Student Activity</u>	<u>Choice Escrow</u>	<u>Two Rivers Escrow</u>	<u>Montessori Magnet School</u>	<u>IMS for Global Citizenship Escrow</u>
Assets:									
Cash and cash equivalents	\$ 235	\$ 3,162	\$ 744	\$ 4,867	\$ 8,020	\$ 884	\$ 34,543	\$ 12,830	\$ 1,770
Total Assets	<u>\$ 235</u>	<u>\$ 3,162</u>	<u>\$ 744</u>	<u>\$ 4,867</u>	<u>\$ 8,020</u>	<u>\$ 884</u>	<u>\$ 34,543</u>	<u>\$ 12,830</u>	<u>\$ 1,770</u>
Liabilities:									
Accounts payable	\$	\$	\$	\$	\$ 2,752	\$	\$	\$	\$
Fiduciary deposits	<u>235</u>	<u>3,162</u>	<u>744</u>	<u>4,867</u>	<u>5,268</u>	<u>884</u>	<u>34,543</u>	<u>12,830</u>	<u>1,770</u>
Total Liabilities	<u>\$ 235</u>	<u>\$ 3,162</u>	<u>\$ 744</u>	<u>\$ 4,867</u>	<u>\$ 8,020</u>	<u>\$ 884</u>	<u>\$ 34,543</u>	<u>\$ 12,830</u>	<u>\$ 1,770</u>

(Continued on next page)

**CAPITOL REGION EDUCATION COUNCIL**

**FIDUCIARY FUNDS**

**AGENCY FUNDS**

**COMBINING BALANCE SHEET (CONTINUED)**

**JUNE 30, 2014**

89

	<b>Reggio Magnet School of the Arts Escrow</b>	<b>HASA Escrow</b>	<b>Discovery Academy Escrow</b>	<b>Two Rivers High School Escrow</b>	<b>Public Safety Academy Escrow</b>	<b>Medical Professions Teacher Prep Escrow</b>	<b>Aerospace Elementary Escrow</b>	<b>Total</b>
Assets:								
Cash and cash equivalents	\$ <u>6,792</u>	\$ <u>28,220</u>	\$ <u>1,793</u>	\$ <u>2,012</u>	\$ <u>14,628</u>	\$ <u>131</u>	\$ <u>2,942</u>	\$ <u>487,809</u>
Total Assets	\$ <u><u>6,792</u></u>	\$ <u><u>28,220</u></u>	\$ <u><u>1,793</u></u>	\$ <u><u>2,012</u></u>	\$ <u><u>14,628</u></u>	\$ <u><u>131</u></u>	\$ <u><u>2,942</u></u>	\$ <u><u>487,809</u></u>
Liabilities:								
Accounts payable	\$	\$ 931	\$	\$ 761	\$ 86	\$ 1,580	\$	\$ 35,246
Fiduciary deposits	<u>6,792</u>	<u>27,289</u>	<u>1,793</u>	<u>1,251</u>	<u>14,542</u>	<u>(1,449)</u>	<u>2,942</u>	<u>452,563</u>
Total Liabilities	\$ <u><u>6,792</u></u>	\$ <u><u>28,220</u></u>	\$ <u><u>1,793</u></u>	\$ <u><u>2,012</u></u>	\$ <u><u>14,628</u></u>	\$ <u><u>131</u></u>	\$ <u><u>2,942</u></u>	\$ <u><u>487,809</u></u>

## CAPITOL REGION EDUCATION COUNCIL

## FIDUCIARY FUNDS

## AGENCY FUNDS

COMBINING STATEMENT OF CHANGES IN  
ASSETS AND LIABILITIES

FOR THE YEAR ENDED JUNE 30, 2014

	<u>Balance</u> <u>July 1, 2013</u>	<u>Additions</u>	<u>Deductions</u>	<u>Balance</u> <u>June 30, 2014</u>
<b>RSS Equipment Escrow</b>				
<b>ASSETS:</b>				
Cash and Cash Equivalents	\$ <u>11,940</u>	\$ <u>225</u>	\$ <u>5,525</u>	\$ <u>6,640</u>
<b>LIABILITIES:</b>				
Fiduciary Deposits	\$ <u>11,940</u>	\$ <u>225</u>	\$ <u>5,525</u>	\$ <u>6,640</u>
<b>River Street/Coltsville</b>				
<b>ASSETS:</b>				
Cash and Cash Equivalents	\$ <u>16,375</u>	\$ <u>-</u>	\$ <u>-</u>	\$ <u>16,375</u>
<b>LIABILITIES:</b>				
Fiduciary Deposits	\$ <u>16,375</u>	\$ <u>-</u>	\$ <u>-</u>	\$ <u>16,375</u>
<b>Greater Hartford Arts Academy</b>				
<b>ASSETS:</b>				
Cash and Cash Equivalents	\$ <u>90,210</u>	\$ <u>72,101</u>	\$ <u>71,200</u>	\$ <u>91,111</u>
<b>LIABILITIES:</b>				
Accounts Payable	\$ <u>90,210</u>	\$ <u>105</u>	\$ <u>-</u>	\$ <u>105</u>
Fiduciary Deposits	<u>90,210</u>	<u>71,996</u>	<u>71,200</u>	<u>91,006</u>
<b>Total Liabilities</b>	<u>\$ 90,210</u>	<u>\$ 72,101</u>	<u>\$ 71,200</u>	<u>\$ 91,111</u>
<b>Metropolitan Learning Center</b>				
<b>ASSETS:</b>				
Cash and Cash Equivalents	\$ <u>22,963</u>	\$ <u>-</u>	\$ <u>-</u>	\$ <u>22,963</u>
<b>LIABILITIES:</b>				
Fiduciary Deposits	\$ <u>22,963</u>	\$ <u>-</u>	\$ <u>-</u>	\$ <u>22,963</u>
<b>Special Education Escrow</b>				
<b>ASSETS:</b>				
Cash and Cash Equivalents	\$ <u>73,690</u>	\$ <u>180,162</u>	\$ <u>140,950</u>	\$ <u>112,902</u>
<b>LIABILITIES:</b>				
Accounts Payable	\$ <u>73,690</u>	\$ <u>28,758</u>	\$ <u>-</u>	\$ <u>28,758</u>
Fiduciary Deposits	<u>73,690</u>	<u>151,404</u>	<u>140,950</u>	<u>84,144</u>
<b>Total Liabilities</b>	<u>\$ 73,690</u>	<u>\$ 180,162</u>	<u>\$ 140,950</u>	<u>\$ 112,902</u>
<b>River Street School</b>				
<b>ASSETS:</b>				
Cash and Cash Equivalents	\$ <u>131,590</u>	\$ <u>13,357</u>	\$ <u>46,174</u>	\$ <u>98,773</u>
<b>LIABILITIES:</b>				
Fiduciary Deposits	\$ <u>131,590</u>	\$ <u>13,357</u>	\$ <u>46,174</u>	\$ <u>98,773</u>

(Continued on next page)

## CAPITOL REGION EDUCATION COUNCIL

## FIDUCIARY FUNDS

## AGENCY FUNDS

COMBINING STATEMENT OF CHANGES IN  
ASSETS AND LIABILITIES (CONTINUED)

FOR THE YEAR ENDED JUNE 30, 2014

	<u>Balance</u> <u>July 1, 2013</u>	<u>Additions</u>	<u>Deductions</u>	<u>Balance</u> <u>June 30, 2014</u>
<b>Greater Hartford Academy of the Arts Elementary School</b>				
<b>ASSETS:</b>				
Cash and Cash Equivalents	\$ <u>        -</u>	\$ <u>      932</u>	\$ <u>        -</u>	\$ <u>      932</u>
<b>LIABILITIES:</b>				
Fiduciary Deposits	\$ <u>        -</u>	\$ <u>      932</u>	\$ <u>        -</u>	\$ <u>      932</u>
<b>Statewide RESCS Escrow</b>				
<b>ASSETS:</b>				
Cash and Cash Equivalents	\$ <u>        7</u>	\$ <u>  67,273</u>	\$ <u>  66,310</u>	\$ <u>      970</u>
<b>LIABILITIES:</b>				
Accounts Payable	\$ <u>        -</u>	\$ <u>      273</u>	\$ <u>        -</u>	\$ <u>      273</u>
Fiduciary Deposits	<u>        7</u>	<u>  67,000</u>	<u>  66,310</u>	<u>      697</u>
<b>Total Liabilities</b>	\$ <u>        7</u>	\$ <u>  67,273</u>	\$ <u>  66,310</u>	\$ <u>      970</u>
<b>Academy of Aerospace and Engineering/ GHAMAS Magnet School Escrow</b>				
<b>ASSETS:</b>				
Cash and Cash Equivalents	\$ <u>  11,666</u>	\$ <u>   1,937</u>	\$ <u>       33</u>	\$ <u>  13,570</u>
<b>LIABILITIES:</b>				
Fiduciary Deposits	\$ <u>  11,666</u>	\$ <u>   1,937</u>	\$ <u>       33</u>	\$ <u>  13,570</u>
<b>Integrated Program Model</b>				
<b>ASSETS:</b>				
Cash and Cash Equivalents	\$ <u>      235</u>	\$ <u>        -</u>	\$ <u>        -</u>	\$ <u>      235</u>
<b>LIABILITIES:</b>				
Fiduciary Deposits	\$ <u>      235</u>	\$ <u>        -</u>	\$ <u>        -</u>	\$ <u>      235</u>
<b>Glastonbury/East Hartford Magnet School Escrow</b>				
<b>ASSETS:</b>				
Cash and Cash Equivalents	\$ <u>   3,090</u>	\$ <u>       72</u>	\$ <u>        -</u>	\$ <u>   3,162</u>
<b>LIABILITIES:</b>				
Fiduciary Deposits	\$ <u>   3,090</u>	\$ <u>       72</u>	\$ <u>        -</u>	\$ <u>   3,162</u>

(Continued on next page)

## CAPITOL REGION EDUCATION COUNCIL

## FIDUCIARY FUNDS

## AGENCY FUNDS

COMBINING STATEMENT OF CHANGES IN  
ASSETS AND LIABILITIES (CONTINUED)

FOR THE YEAR ENDED JUNE 30, 2014

	Balance July 1, 2013	Additions	Deductions	Balance June 30, 2014
<b>RESC Alliance Minority Recruiting</b>				
<b>ASSETS:</b>				
Cash and Cash Equivalents	\$ 744	\$ -	\$ -	\$ 744
<b>LIABILITIES:</b>				
Fiduciary Deposits	\$ 744	\$ -	\$ -	\$ 744
<b>CREC Charter Oak Escrow</b>				
<b>ASSETS:</b>				
Cash and Cash Equivalents	\$ 4,713	\$ 154	\$ -	\$ 4,867
<b>LIABILITIES:</b>				
Fiduciary Deposits	\$ 4,713	\$ 154	\$ -	\$ 4,867
<b>Polaris Student Activity Fund</b>				
<b>ASSETS:</b>				
Cash and Cash Equivalents	\$ 7,572	\$ 5,468	\$ 5,020	\$ 8,020
<b>LIABILITIES:</b>				
Accounts Payable	\$ -	\$ 2,752	\$ -	\$ 2,752
Fiduciary Deposits	7,572	2,716	5,020	5,268
<b>Total Liabilities</b>	<b>\$ 7,572</b>	<b>\$ 5,468</b>	<b>\$ 5,020</b>	<b>\$ 8,020</b>
<b>Choice Escrow</b>				
<b>ASSETS:</b>				
Cash and Cash Equivalents	\$ 189	\$ 3,295	\$ 2,600	\$ 884
<b>LIABILITIES:</b>				
Fiduciary Deposits	\$ 189	\$ 3,295	\$ 2,600	\$ 884
<b>Two Rivers Escrow</b>				
<b>ASSETS:</b>				
Cash and Cash Equivalents	\$ 34,543	\$ -	\$ -	\$ 34,543
<b>LIABILITIES:</b>				
Fiduciary Deposits	\$ 34,543	\$ -	\$ -	\$ 34,543

(Continued on next page)

## CAPITOL REGION EDUCATION COUNCIL

## FIDUCIARY FUNDS

## AGENCY FUNDS

COMBINING STATEMENT OF CHANGES IN  
ASSETS AND LIABILITIES (CONTINUED)

FOR THE YEAR ENDED JUNE 30, 2014

	<u>Balance July 1, 2013</u>	<u>Additions</u>	<u>Deductions</u>	<u>Balance June 30, 2014</u>
<b>Montessori Magnet School</b>				
<b>ASSETS:</b>				
Cash and Cash Equivalents	\$ <u>11,377</u>	\$ <u>1,453</u>	\$ <u>-</u>	\$ <u>12,830</u>
<b>LIABILITIES:</b>				
Fiduciary Deposits	\$ <u>11,377</u>	\$ <u>1,453</u>	\$ <u>-</u>	\$ <u>12,830</u>
<b>IMS for Global Citizenship Escrow</b>				
<b>ASSETS:</b>				
Cash and Cash Equivalents	\$ <u>-</u>	\$ <u>1,770</u>	\$ <u>-</u>	\$ <u>1,770</u>
<b>LIABILITIES:</b>				
Fiduciary Deposits	\$ <u>-</u>	\$ <u>1,770</u>	\$ <u>-</u>	\$ <u>1,770</u>
<b>Reggio Magnet School of the Arts Escrow</b>				
<b>ASSETS:</b>				
Cash and Cash Equivalents	\$ <u>8,083</u>	\$ <u>-</u>	\$ <u>1,291</u>	\$ <u>6,792</u>
<b>LIABILITIES:</b>				
Fiduciary Deposits	\$ <u>8,083</u>	\$ <u>-</u>	\$ <u>1,291</u>	\$ <u>6,792</u>
<b>HASA Escrow</b>				
<b>ASSETS:</b>				
Cash and Cash Equivalents	\$ <u>26,713</u>	\$ <u>13,531</u>	\$ <u>12,024</u>	\$ <u>28,220</u>
<b>LIABILITIES:</b>				
Accounts Payable	\$ <u>26,713</u>	\$ <u>931</u>	\$ <u>12,024</u>	\$ <u>931</u>
Fiduciary Deposits	<u>26,713</u>	<u>12,600</u>	<u>12,024</u>	<u>27,289</u>
<b>Total Liabilities</b>	<u>\$ 26,713</u>	<u>\$ 13,531</u>	<u>\$ 12,024</u>	<u>\$ 28,220</u>
<b>Discovery Academy Escrow</b>				
<b>ASSETS:</b>				
Cash and Cash Equivalents	\$ <u>1,174</u>	\$ <u>2,719</u>	\$ <u>2,100</u>	\$ <u>1,793</u>
<b>LIABILITIES:</b>				
Fiduciary Deposits	\$ <u>1,174</u>	\$ <u>2,719</u>	\$ <u>2,100</u>	\$ <u>1,793</u>

(Continued on next page)

## CAPITOL REGION EDUCATION COUNCIL

## FIDUCIARY FUNDS

## AGENCY FUNDS

COMBINING STATEMENT OF CHANGES IN  
ASSETS AND LIABILITIES (CONTINUED)

FOR THE YEAR ENDED JUNE 30, 2014

	<u>Balance</u> <u>July 1, 2013</u>	<u>Additions</u>	<u>Deductions</u>	<u>Balance</u> <u>June 30, 2014</u>
<b>Two Rivers High School Escrow</b>				
<b>ASSETS:</b>				
Cash and Cash Equivalents	\$ 898	\$ 23,161	\$ 22,047	\$ 2,012
<b>LIABILITIES:</b>				
Accounts Payable	\$	\$ 761	\$	\$ 761
Fiduciary Deposits	898	22,400	22,047	1,251
<b>Total Liabilities</b>	<u>\$ 898</u>	<u>\$ 23,161</u>	<u>\$ 22,047</u>	<u>\$ 2,012</u>
<b>Public Safety Academy Escrow</b>				
<b>ASSETS:</b>				
Cash and Cash Equivalents	\$ 860	\$ 15,359	\$ 1,591	\$ 14,628
<b>LIABILITIES:</b>				
Accounts Payable	\$	\$ 86	\$	\$ 86
Fiduciary Deposits	860	15,273	1,591	14,542
<b>Total Liabilities</b>	<u>\$ 860</u>	<u>\$ 15,359</u>	<u>\$ 1,591</u>	<u>\$ 14,628</u>
<b>Medical Professions Teacher Prep Escrow</b>				
<b>ASSETS:</b>				
Cash and Cash Equivalents	\$ -	\$ 10,106	\$ 9,975	\$ 131
<b>LIABILITIES:</b>				
Accounts Payable	\$	\$ 1,580	\$	\$ 1,580
Fiduciary Deposits	-	8,526	9,975	(1,449)
<b>Total Liabilities</b>	<u>\$ -</u>	<u>\$ 10,106</u>	<u>\$ 9,975</u>	<u>\$ 131</u>
<b>Aerospace Elementary Escrow</b>				
<b>ASSETS:</b>				
Cash and Cash Equivalents	\$ -	\$ 2,942	\$ -	\$ 2,942
<b>LIABILITIES:</b>				
Fiduciary Deposits	\$ -	\$ 2,942	\$ -	\$ 2,942
<b>TOTAL</b>				
<b>ASSETS:</b>				
Cash and Cash Equivalents	\$ 458,632	\$ 416,017	\$ 386,840	\$ 487,809
<b>Total Assets</b>	<u>\$ 458,632</u>	<u>\$ 416,017</u>	<u>\$ 386,840</u>	<u>\$ 487,809</u>
<b>LIABILITIES:</b>				
Accounts Payable	\$ -	\$ 35,246	\$ -	\$ 35,246
Fiduciary Deposits	458,632	380,771	386,840	452,563
<b>Total Liabilities</b>	<u>\$ 458,632</u>	<u>\$ 416,017</u>	<u>\$ 386,840</u>	<u>\$ 487,809</u>



# **Capital Assets Used in the Operation of Governmental Funds**

**CAPITAL ASSETS USED IN THE OPERATION  
OF GOVERNMENTAL FUNDS**

The following schedules present only the capital asset balances related to governmental funds. The assets are reported at historical cost or estimated historical cost.

CREC's capitalization policy requires the recording of capital assets with original cost of \$1,000 or more and an estimated useful life in excess of two years. Provision for depreciation is not included in the schedules.

## CAPITOL REGION EDUCATION COUNCIL

## CAPITAL ASSETS USED IN THE OPERATION OF GOVERNMENTAL FUNDS

## COMPARATIVE SCHEDULE BY SOURCE

JUNE 30, 2014 AND 2013

	<u>2014</u>	<u>2013</u>
Governmental Funds Capital Assets:		
Land	\$ 10,008,175	\$ 10,008,175
Buildings and improvements	104,001,067	91,165,116
Vehicles	2,200,745	2,243,856
Furniture, fixtures and improvements	8,765,900	8,684,395
Construction in progress	<u>201,164,418</u>	<u>90,291,872</u>
Total	<u>\$ 326,140,305</u>	<u>\$ 202,393,414</u>
Investments in Governmental Funds Capital Assets by Source:		
General Fund	\$ 10,776,303	\$ 10,733,938
Special Revenue Fund	190,341	194,313
Capital Projects Fund	<u>315,173,661</u>	<u>191,465,163</u>
Total	<u>\$ 326,140,305</u>	<u>\$ 202,393,414</u>

## CAPITOL REGION EDUCATION COUNCIL

## CAPITAL ASSETS USED IN THE OPERATION OF GOVERNMENTAL FUNDS

## SCHEDULE BY FUNCTION AND ACTIVITY

JUNE 30, 2014

	<u>Land</u>	<u>Buildings and Improvements</u>	<u>Vehicles</u>	<u>Furniture, Fixtures and Equipment</u>	<u>Construction in Progress</u>	<u>Total</u>
Education	\$ 9,676,175	\$ 98,512,129	\$ 2,186,310	\$ 8,040,032	\$ 201,164,418	\$ 319,579,064
Facilities	332,000	5,484,849	14,435	452,982		6,284,266
Administration		4,089		272,886		276,975
Total	<u>\$ 10,008,175</u>	<u>\$ 104,001,067</u>	<u>\$ 2,200,745</u>	<u>\$ 8,765,900</u>	<u>\$ 201,164,418</u>	<u>\$ 326,140,305</u>

## CAPITOL REGION EDUCATION COUNCIL

## CAPITAL ASSETS USED IN THE OPERATION OF GOVERNMENTAL FUNDS

## SCHEDULE OF CHANGES BY FUNCTION AND ACTIVITY

FOR THE YEAR ENDED JUNE 30, 2014

	<b>Governmental Funds Capital Assets July 1, 2013</b>	<b>Additions</b>	<b>Deductions</b>	<b>Governmental Funds Capital Assets June 30, 2014</b>
Education	\$ 195,926,190	\$ 123,966,641	\$ (313,767)	\$ 319,579,064
Facilities	6,145,859	187,092	(48,685)	6,284,266
Administration	<u>321,365</u>	<u>11,071</u>	<u>(55,461)</u>	<u>276,975</u>
Total	<u>\$ 202,393,414</u>	<u>\$ 124,164,804</u>	<u>\$ (417,913)</u>	<u>\$ 326,140,305</u>

## **Statistical Section**

## Statistical Section Information

The objectives of statistical section information are to provide financial statement users with historical context and detail, to assist in the use of the information contained in the financial statements, the notes to the financial statements and the required supplementary information.

Statistical section information is presented in the following categories:

- *Financial trends information* is intended to assist users in understanding and assessing how financial position has changed over time.
- *Revenue capacity information* is intended to assist users in understanding and assessing the factors affecting the ability to generate *own-source revenues* (property taxes, charges for services, etc.).
- *Debt capacity information* is intended to assist users in understanding and assessing debt burden and the ability to issue additional debt.
- *Demographic and economic information* is intended 1) to assist users in understanding the socioeconomic environment and 2) to provide information that facilitates comparisons of financial statement information over time and among governments.
- *Operating information* is intended to provide contextual information about operations and resources to assist readers in using financial statement information to understand and assess economic condition.

The accompanying tables are presented in the above order. Refer to the Table of Contents for applicable page number locations.

Sources: Unless otherwise noted, the information in the tables is derived from the comprehensive annual financial reports for the relevant year.

**CAPITOL REGION EDUCATION COUNCIL  
NET POSITION BY COMPONENT  
LAST TEN FISCAL YEARS**

(In Thousands)

		FISCAL YEAR									
		2014	2013	2012	2011	2010	2009	2008	2007	2006	2005
Governmental activities:											
	Invested in capital assets, net of related debt	\$ 282,783	\$ 163,888	\$ 76,673	\$ 59,554	\$ 56,113	\$ 55,600	\$ 49,911	\$ 51,159	\$ 51,855	\$ 54,229
	Restricted	17	17	17	17	17	17	17	17	17	17
	Unrestricted	<u>32,938</u>	<u>30,280</u>	<u>28,592</u>	<u>22,322</u>	<u>17,526</u>	<u>17,688</u>	<u>18,917</u>	<u>17,039</u>	<u>15,556</u>	<u>13,058</u>
	<b>Total Governmental Activities Net Position</b>	<b>\$ <u>315,738</u></b>	<b>\$ <u>194,185</u></b>	<b>\$ <u>105,282</u></b>	<b>\$ <u>81,893</u></b>	<b>\$ <u>73,656</u></b>	<b>\$ <u>73,305</u></b>	<b>\$ <u>68,845</u></b>	<b>\$ <u>68,215</u></b>	<b>\$ <u>67,428</u></b>	<b>\$ <u>67,304</u></b>
Business-type activities:											
80	Invested in capital assets, net of related debt	\$ 60	\$ 39	\$ 26	\$ 14	\$ 12	\$ 8	\$ 9	\$ 13	\$ 17	\$ 37
	Unrestricted	<u>(170)</u>	<u>194</u>	<u>273</u>	<u>(150)</u>	<u>(456)</u>	<u>(759)</u>	<u>(929)</u>	<u>(849)</u>	<u>(635)</u>	<u>(300)</u>
	<b>Total Business-Type Activities Net Position</b>	<b>\$ <u>(110)</u></b>	<b>\$ <u>233</u></b>	<b>\$ <u>299</u></b>	<b>\$ <u>(136)</u></b>	<b>\$ <u>(444)</u></b>	<b>\$ <u>(751)</u></b>	<b>\$ <u>(920)</u></b>	<b>\$ <u>(836)</u></b>	<b>\$ <u>(618)</u></b>	<b>\$ <u>(263)</u></b>
Primary government:											
	Invested in capital assets, net of related debt	\$ 282,843	\$ 163,927	\$ 76,699	\$ 59,568	\$ 56,125	\$ 55,608	\$ 49,920	\$ 51,172	\$ 51,872	\$ 54,266
	Restricted	17	17	17	17	17	17	17	17	17	17
	Unrestricted	<u>32,768</u>	<u>30,474</u>	<u>28,865</u>	<u>22,172</u>	<u>17,070</u>	<u>16,929</u>	<u>17,988</u>	<u>16,190</u>	<u>14,921</u>	<u>12,758</u>
	<b>Total Primary Government Net Position</b>	<b>\$ <u>315,628</u></b>	<b>\$ <u>194,418</u></b>	<b>\$ <u>105,581</u></b>	<b>\$ <u>81,757</u></b>	<b>\$ <u>73,212</u></b>	<b>\$ <u>72,554</u></b>	<b>\$ <u>67,925</u></b>	<b>\$ <u>67,379</u></b>	<b>\$ <u>66,810</u></b>	<b>\$ <u>67,041</u></b>

## Notes:

Schedule prepared on the accrual basis of accounting.



**CAPITOL REGION EDUCATION COUNCIL**  
**CHANGES IN NET POSITION**  
**LAST TEN FISCAL YEARS**  
**(In Thousands)**

	FISCAL YEAR									
	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005
Expenses:										
Governmental activities:										
Education	\$ 247,907	\$ 216,321	\$ 182,121	\$ 152,266	\$ 132,199	\$ 126,040	\$ 125,235	\$ 94,926	\$ 94,321	\$ 88,144
Facilities	1,517	911	911	824	736	796	908	731	420	617
Administration	5,502	5,480	5,422	5,235	5,116	5,354	5,031	4,639	4,577	4,502
Interest on debt	46	65	87	114	148	149	222	216	242	265
Total governmental activities expenses	<u>254,972</u>	<u>222,777</u>	<u>188,541</u>	<u>158,439</u>	<u>138,199</u>	<u>132,339</u>	<u>131,396</u>	<u>100,512</u>	<u>99,560</u>	<u>93,528</u>
Business-type activities:										
Montessori Training Center of New England	151	105	159	176	158	241	143	123		
Learning Corridor Theater	75	51	93	74	48	76	63	52	73	86
Cooperative Purchasing	133	133	50	32	28	19	14	13	13	1
Regional Fingerprinting Service	166	141	136	123	95	89	74	80	62	66
Staff Development							2	3	15	9
BEST Services						15	19	4	1	3
Property Rental	1	1	1	1	1	1	1	1	18	27
CASBO Support Services			1	2	3	6	10	13	12	4
Conference Services	168	170	186	196	193	201	188	181	166	154
Technology Sale of Services	541	457	367	383	356	306	493	604	532	584
Farmington Valley Director										2
Technical Assistance Brokering Service	189	194	222	202	211	300	347	439	876	194
Understanding By Design									41	155
Community Education	210	240	201	143	177	205	248	310	127	156
School Facility Services	2,702	658	501	881	564	309	283	273	326	388
School Improvement Center	822	742	962	749	724	839	795	991	653	394
Total business-type activities expenses	<u>5,158</u>	<u>2,892</u>	<u>2,879</u>	<u>2,962</u>	<u>2,558</u>	<u>2,607</u>	<u>2,683</u>	<u>3,088</u>	<u>2,915</u>	<u>2,223</u>
Total Primary Government Expenses	<u>\$ 260,130</u>	<u>\$ 225,669</u>	<u>\$ 191,420</u>	<u>\$ 161,401</u>	<u>\$ 140,757</u>	<u>\$ 134,946</u>	<u>\$ 134,079</u>	<u>\$ 103,600</u>	<u>\$ 102,475</u>	<u>\$ 95,751</u>
Program revenues:										
Governmental activities:										
Charges for services:										
Education	\$ 86,684	\$ 78,858	\$ 73,213	\$ 65,377	\$ 61,538	\$ 60,747	\$ 58,383	\$ 50,013	\$ 48,644	\$ 41,074
Other activities	53	41	48	67	81	208	306	187	276	160
Operating grants and contributions	157,652	124,371	108,671	99,498	74,329	70,327	72,011	50,100	51,163	51,731
Capital grants and contributions	132,345	107,845	29,897	1,761	2,463	4,803	427		1,183	1,424
Total governmental activities program revenues	<u>376,734</u>	<u>311,115</u>	<u>211,829</u>	<u>211,829</u>	<u>138,411</u>	<u>136,085</u>	<u>131,127</u>	<u>100,300</u>	<u>101,266</u>	<u>94,389</u>
Business-type activities:										
Charges for services	4,363	3,103	3,043	2,906	2,538	2,833	2,592	2,853	2,351	1,905
Operating grants and contributions	19	12	77	78	158	174	154	118	166	8
Total business-type activities program revenues	<u>4,382</u>	<u>3,115</u>	<u>3,120</u>	<u>2,984</u>	<u>2,696</u>	<u>3,007</u>	<u>2,746</u>	<u>2,971</u>	<u>2,517</u>	<u>1,913</u>
Total Primary Government Program Revenues	<u>\$ 381,116</u>	<u>\$ 314,230</u>	<u>\$ 214,949</u>	<u>\$ 214,813</u>	<u>\$ 141,107</u>	<u>\$ 139,092</u>	<u>\$ 133,873</u>	<u>\$ 103,271</u>	<u>\$ 103,783</u>	<u>\$ 96,302</u>
Net (expense) revenue:										
Governmental activities	\$ 121,762	\$ 88,338	\$ 23,288	\$ 53,390	\$ 212	\$ 3,746	\$ (269)	\$ (212)	\$ 1,706	\$ 861
Business-type activities	(776)	223	241	22	138	400	63	(117)	(398)	(310)
Total Primary Government Net (Expense) Revenue	<u>\$ 120,986</u>	<u>\$ 88,561</u>	<u>\$ 23,529</u>	<u>\$ 53,412</u>	<u>\$ 350</u>	<u>\$ 4,146</u>	<u>\$ (206)</u>	<u>\$ (329)</u>	<u>\$ 1,308</u>	<u>\$ 551</u>
General revenues and other changes in net assets:										
Governmental activities:										
Grants and contributions not restricted to specific purposes	\$ 188	\$ 217	\$ 226	\$ 217	\$ 296	\$ 368	\$ 368	\$ 359	\$ 359	\$ 359
Unrestricted investment earnings	36	59	69	42	12	115	384	539	445	173
Extraordinary items									(2,343)	
Transfers	(433)	289	(194)	(286)	(169)	232	147	101	(43)	173
Total governmental activities	<u>(209)</u>	<u>565</u>	<u>101</u>	<u>(27)</u>	<u>139</u>	<u>715</u>	<u>899</u>	<u>999</u>	<u>(1,582)</u>	<u>705</u>
Business-type activities:										
Transfers	433	(289)	194	286	169	(232)	(147)	(101)	43	(173)
Total Primary Government	<u>\$ 224</u>	<u>\$ 276</u>	<u>\$ 295</u>	<u>\$ 259</u>	<u>\$ 308</u>	<u>\$ 483</u>	<u>\$ 752</u>	<u>\$ 898</u>	<u>\$ (1,539)</u>	<u>\$ 532</u>
Changes in net position:										
Governmental activities	\$ 121,553	\$ 88,903	\$ 23,389	\$ 53,363	\$ 351	\$ 4,461	\$ 630	\$ 787	\$ 124	\$ 1,566
Business-type activities	(343)	(66)	435	308	307	168	(84)	(218)	(355)	(483)
Total Primary Government	<u>\$ 121,210</u>	<u>\$ 88,837</u>	<u>\$ 23,824</u>	<u>\$ 53,671</u>	<u>\$ 658</u>	<u>\$ 4,629</u>	<u>\$ 546</u>	<u>\$ 569</u>	<u>\$ (231)</u>	<u>\$ 1,083</u>

## Notes:

Schedule prepared on the accrual basis of accounting.

CAPITOL REGION EDUCATION COUNCIL

TABLE 3

FUND BALANCES, GOVERNMENTAL FUNDS

LAST TEN FISCAL YEARS

(In Thousands)

	FISCAL YEAR									
	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005
General Fund:										
Reserved	\$	\$	\$	\$	\$ 34	\$ 34	\$ 34	\$ 34	\$ 73	\$ 73
Unreserved					11,015	11,335	11,147	10,805	9,497	8,796
Nonspendable	7,499	4,362	1,950	128						
Assigned	5,002	5,111	4,925	4,860						
Unassigned	7,115	9,385	12,311	9,439						
Total General Fund	<u>\$ 19,616</u>	<u>\$ 18,858</u>	<u>\$ 19,186</u>	<u>\$ 14,427</u>	<u>\$ 11,049</u>	<u>\$ 11,369</u>	<u>\$ 11,181</u>	<u>\$ 10,839</u>	<u>\$ 9,570</u>	<u>\$ 8,869</u>
All other governmental funds:										
Reserved	\$	\$	\$	\$	\$ 958	\$ 985	\$ 987	\$ 1,014	\$ 1,015	\$ 1,001
Unreserved, reported in:										
Special revenue funds					(1,258)	(970)	(630)	(361)	(335)	(435)
Capital projects funds					760	1,076	1,205	101	(399)	(405)
Nonspendable	78	200	37	123						
Restricted	2,693	2,192	2,033	1,807						
Committed	1,725	1,628	1,532	1,435						
Assigned	3		1							
Unassigned	(4,382)	(3,573)	(3,113)	(3,109)						
Total All Other Governmental Funds	<u>\$ 117</u>	<u>\$ 447</u>	<u>\$ 490</u>	<u>\$ 256</u>	<u>\$ 460</u>	<u>\$ 1,091</u>	<u>\$ 1,562</u>	<u>\$ 754</u>	<u>\$ 281</u>	<u>\$ 161</u>

Notes:

1. Schedule prepared on the modified accrual basis of accounting.
2. CREC began to report new categories of fund balance in fiscal year 2011 when GASB Statement No. 54 was implemented

**CAPITOL REGION EDUCATION COUNCIL**  
**CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS**  
**LAST TEN FISCAL YEARS**  
**(In Thousands)**

	FISCAL YEAR									
	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005
Revenues:										
Tuition	\$ 29,435	\$ 29,649	\$ 28,759	\$ 28,129	\$ 27,526	\$ 28,930	\$ 28,653	\$ 24,881	\$ 22,259	\$ 20,092
Grants in aid	288,583	230,446	136,951	99,529	75,506	73,515	67,768	46,153	51,752	51,588
Room and board	1,287	1,455	1,502	1,545	1,441	1,740	3,916	4,195	3,770	3,443
Sales of services	55,274	47,523	42,639	36,041	32,858	31,108	30,509	25,218	23,655	19,429
Investment income	36	59	69	42	12	112	381	537	442	171
Other local revenues	2,430	2,377	2,292	1,795	1,506	1,279	768	330	299	598
Total revenues	<u>377,045</u>	<u>311,509</u>	<u>212,212</u>	<u>167,081</u>	<u>138,849</u>	<u>136,684</u>	<u>131,995</u>	<u>101,314</u>	<u>102,177</u>	<u>95,321</u>
Expenditures:										
Current:										
Special Programs	242,117	212,019	173,674	148,445	125,660	120,088	103,156	90,594	90,471	87,025
Facilities/Service Center	1,519	2,636	926	831	746	804	762	673	551	494
Administration	21,626	17,649	15,410	12,070	11,154	10,724	25,919	7,843	7,231	5,826
Debt service:										
Principal	291	291	396	396	396	396	396	396	367	356
Interest	48	68	91	118	144	170	247	223	248	272
Capital outlay	110,791	79,608	17,075	2,347	2,398	5,704	1,205	780	2,982	1,479
Total expenditures	<u>376,392</u>	<u>312,271</u>	<u>207,572</u>	<u>164,207</u>	<u>140,498</u>	<u>137,886</u>	<u>131,685</u>	<u>100,509</u>	<u>101,850</u>	<u>95,452</u>
Excess (Deficiency) of Revenues Over Expenditures	<u>653</u>	<u>(762)</u>	<u>4,640</u>	<u>2,874</u>	<u>(1,649)</u>	<u>(1,202)</u>	<u>310</u>	<u>805</u>	<u>327</u>	<u>(131)</u>
Other Financing Sources (Uses):										
Transfers in	3,771	3,620	3,289	3,153	2,624	2,005	3,107	2,540	3,129	2,086
Transfers out	(3,996)	(3,229)	(3,417)	(3,427)	(2,720)	(1,735)	(3,043)	(2,382)	(3,136)	(1,898)
Proceeds from capital lease		0	480	575	795	649	775	780	500	
Total other financing sources	<u>(225)</u>	<u>391</u>	<u>352</u>	<u>301</u>	<u>699</u>	<u>919</u>	<u>839</u>	<u>938</u>	<u>493</u>	<u>188</u>
Net Change in Fund Balances	\$ <u>428</u>	\$ <u>(371)</u>	\$ <u>4,992</u>	\$ <u>3,175</u>	\$ <u>(950)</u>	\$ <u>(283)</u>	\$ <u>1,149</u>	\$ <u>1,743</u>	\$ <u>820</u>	\$ <u>57</u>
Debt Service as a Percentage of Noncapital Expenditures	<u>0.1%</u>	<u>0.2%</u>	<u>0.3%</u>	<u>0.3%</u>	<u>0.4%</u>	<u>0.4%</u>	<u>0.5%</u>	<u>0.6%</u>	<u>0.6%</u>	<u>0.7%</u>

Note: Schedule prepared on the modified accrual basis of accounting.

**CAPITOL REGION EDUCATION COUNCIL  
REVENUE BY SOURCE  
ALL FUND TYPES**

<u>Member Boards of Education</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
Avon	\$ 948,333	\$ 801,443	\$ 651,844	\$ 548,712	579,641
Berlin	744,405	690,955	629,152	742,160	726,204
Bloomfield	1,279,091	1,147,567	1,239,409	1,139,277	1,140,537
Bolton	310,512	271,642	223,071	225,870	284,310
Bristol	1,869,092	1,567,546	1,469,510	936,771	977,271
Canton	257,621	213,008	216,982	158,256	203,650
Cromwell	202,280	195,420	194,919	138,847	158,573
East Granby	384,556	318,208	295,638	264,326	313,790
East Hartford	3,503,055	3,266,151	2,534,687	2,496,924	1,843,998
East Windsor	726,907	643,871	676,268	633,544	807,616
Ellington	1,404,239	1,117,922	785,844	714,953	580,350
Enfield	1,812,166	1,411,448	1,210,901	937,047	958,631
Farmington	833,200	1,216,430	1,130,747	1,038,033	748,938
Glastonbury	2,325,881	2,454,646	2,267,880	2,280,294	2,013,650
Granby	441,360	487,988	331,702	296,598	301,230
Hartford	17,821,036	14,368,889	12,560,787	11,259,478	10,084,944
Hartland	20,743	14,375	8,615	795	48
Manchester	2,389,342	2,532,153	2,772,705	2,113,986	1,922,503
New Britain	3,534,659	3,718,940	3,254,495	2,857,201	2,048,833
New Hartford	159,805	61,657	61,174	149,434	108,282
Newington	1,061,744	1,124,477	1,085,962	994,352	893,253
Plainville	248,804	347,332	410,035	498,222	398,034
Portland	325,633	264,884	211,394	110,652	118,385
Rocky Hill	1,036,437	952,396	792,657	683,043	734,365
Simsbury	1,688,762	1,351,266	1,608,598	1,146,014	1,611,403
Somers	748,601	521,166	580,707	594,394	473,200
South Windsor	1,791,074	1,564,610	1,539,400	1,429,102	1,147,482
Southington	2,083,196	2,358,781	2,354,062	2,287,214	2,160,268
Suffield	905,433	933,425	923,902	856,628	648,704
Vernon	1,710,386	1,716,606	1,251,977	1,301,144	1,093,255
West Hartford	1,820,598	1,944,583	1,996,819	1,512,521	1,360,541
Wethersfield	2,275,776	1,971,300	1,653,503	1,579,678	1,605,587
Windsor	2,975,493	2,832,801	2,671,224	2,288,517	2,577,284
Windsor Locks	1,136,538	947,143	927,056	572,338	458,985
Regional District #10	545,892	319,496	357,633	437,340	391,081
<b>Revenue from Member Boards of Education</b>	<u>61,322,650</u>	<u>55,650,525</u>	<u>50,881,259</u>	<u>45,223,666</u>	<u>41,474,825</u>
<b><u>Other Sources</u></b>					
Other LEAs and Agencies	86,530,944	67,010,327	63,284,540	53,949,072	46,852,209
State Grants	254,060,663	208,488,805	114,197,251	84,486,594	63,233,476
Federal Grants	7,237,436	8,547,029	8,314,740	5,544,364	4,394,233
Other Special Revenues	3,658,863	3,203,035	2,700,557	2,189,685	1,902,252
<b>Revenue from Other Sources</b>	<u>351,487,906</u>	<u>287,249,196</u>	<u>188,497,088</u>	<u>146,169,715</u>	<u>116,382,170</u>
<b>Total Revenues</b>	<u>\$ 412,810,556</u>	<u>\$ 342,899,721</u>	<u>\$ 239,378,347</u>	<u>\$ 191,393,381</u>	<u>\$ 157,856,995</u>

Source: Capitol Region Education Council Business Services Department

## CAPITOL REGION EDUCATION COUNCIL

## PRINCIPAL REVENUE PAYERS

## CURRENT YEAR AND NINE YEARS AGO

<u>Clients</u>	<u>2014</u>	<u>2005</u>
Hartford	\$ 17,821,036	\$ 5,896,757
New Britain	3,534,659	751,186
East Hartford	3,503,055	943,432
Windsor	2,975,493	1,211,639
Manchester	2,389,342	1,194,006
Glastonbury	2,325,881	1,159,214
Wethersfield	2,275,776	832,737
Southington	2,083,196	708,844
Bristol	1,869,092	748,631
West Hartford	1,820,598	433,626
Enfield	1,812,166	723,830
South Windsor	1,791,074	938,524
Vernon	1,710,386	876,976
Simsbury	1,688,762	1,018,849
Ellington	1,404,239	723,830
Bloomfield	1,279,091	1,240,087
Windsor Locks	1,136,538	663,143
Newington	1,061,744	706,047
Rocky Hill	1,036,437	405,982
Avon	948,333	481,966
Suffield	905,433	151,732

## CAPITOL REGION EDUCATION COUNCIL

## RATIOS OF OUTSTANDING DEBT BY TYPE

LAST TEN FISCAL YEARS  
(In Thousands, Except per Capita)

Fiscal Year	Governmental Activities			Total Primary Government	Program Enrollment	Debt Per Capita
	General Obligation Bonds	Notes Payable	Capital Leases			
2014	\$ 550	\$ 16	\$ 171	\$ 737	7,707	0.10 %
2013	825	33	451	1,309	6,748	0.19
2012	1,100	49	973	2,122	5,976	0.36
2011	1,480	65	1,172	2,717	5,071	0.54
2010	1,860	82	1,314	3,256	4,472	0.73
2009	2,240	98	1,240	3,578	4,008	0.89
2008	2,620	114	1,258	3,992	3,395	1.18
2007	3,000	131	993	4,124	3,361	1.23
2006	3,380	147	441	3,968	3,251	1.22
2005	3,730	167	373	4,270	3,228	1.32

## CAPITOL REGION EDUCATION COUNCIL

## CREC MEMBER DATA

	2000 Population	Population Growth 1990-2000	Number of Public Schools	District Reference Group (DRG)	District Enrollment as % of Estimated Student Population	5-Year Enrollment Change
<b>Connecticut</b>						
1 Avon	15,832	13.6%	5	B	90.3%	-5.5%
2 Berlin	18,215	8.5%	5	D	92.1%	-9.0%
3 Bloomfield	19,587	0.5%	8	G	83.8%	-4.8%
4 Bolton	5,017	9.7%	2	C	94.9%	2.2%
5 Bristol	60,062	-1.0%	12	G	91.1%	-7.1%
6 Canton	8,840	6.9%	4	C	93.5%	1.3%
7 Cromwell	12,871	4.8%	4	D	95.6%	-0.8%
8 East Granby	4,745	10.3%	4	D	94.4%	-5.4%
9 East Hartford	49,575	-1.7%	14	H	94.4%	-5.7%
10 East Windsor	9,818	-2.6%	3	F	93.2%	-14.6%
11 Ellington	12,921	15.4%	6	C	97.1%	4.5%
12 Enfield	45,212	-0.7%	10	F	92.4%	-14.3%
13 Farmington	23,641	14.7%	7	B	93.5%	-3.5%
14 Glastonbury	31,876	14.2%	9	B	95.0%	-3.8%
15 Granby	10,347	10.4%	5	B	95.9%	-9.7%
16 Hartford	121,578	-13.0%	47	I	95.0%	-3.9%
17 Hartland	2,012	7.8%	1	E	96.6%	-8.9%
18 Manchester	54,740	6.0%	12	G	88.8%	-8.7%
19 New Britain	71,538	-5.2%	15	I	94.3%	-3.7%
20 Newington	29,306	0.3%	7	D	96.0%	-5.3%
21 New Hartford	6,088	5.5%	3	C	92.8%	-8.4%
22 Plainville	17,328	-0.4%	6	F	96.6%	-9.5%
23 Portland	8,732	3.7%	5	E	93.5%	-3.6%
24 Regional District #10	16,473	34.4%	4	C	N/A	-7.8%
25 Rocky Hill	17,966	8.5%	4	D	92.9%	-5.6%
26 Simsbury	23,234	5.5%	7	B	90.4%	-8.7%
27 Somers	10,417	14.4%	3	C	95.3%	-8.6%
28 South Windsor	24,412	10.5%	7	B	94.2%	-13.4%
29 Southington	39,728	3.1%	11	D	92.4%	-3.0%
30 Suffield	13,552	18.6%	4	C	94.8%	-5.8%
31 Vernon	28,063	-6.0%	7	G	94.5%	-6.8%
32 West Hartford	63,589	5.8%	16	B	90.6%	0.1%
33 Wethersfield	26,271	2.4%	7	D	90.5%	-3.8%
34 Windsor	28,237	1.5%	6	D	86.7%	-17.3%
35 Windsor Locks	12,043	-2.5%	4	F	96.0%	-4.5%
Totals	943,866		274			

Source: State of Connecticut Department of Education CEDaR. Strategic School Profile 2012-13.

## CAPITOL REGION EDUCATION COUNCIL

## TOTAL POPULATION BY TOWN

## FISCAL YEARS 2004 TO 2013

<b>Town</b>	<b>2013</b>	<b>2012</b>	<b>2011</b>	<b>2010</b>	<b>2009</b>	<b>2008</b>	<b>2007</b>	<b>2006</b>	<b>2005</b>	<b>2004</b>
Avon	18,386	18,283	18,113	18,145	17,357	17,328	17,333	17,342	17,209	16,992
Berlin	20,590	20,463	19,881	19,901	20,467	20,364	20,254	20,137	19,590	19,471
Bloomfield	20,673	20,602	20,502	20,525	20,696	20,727	20,693	20,643	20,581	20,414
Bolton	4,948	4,960	4,974	4,977	5,155	5,117	5,116	5,142	5,170	5,173
Bristol	60,568	60,603	60,525	60,510	61,027	60,927	60,911	61,258	61,353	60,994
Canton	10,357	10,351	10,300	10,337	10,125	10,104	10,086	10,081	9,932	9,603
Cromwell	14,178	14,217	14,037	14,038	13,669	13,600	13,552	13,540	13,594	13,520
East Granby	5,212	5,184	5,152	5,155	5,210	5,155	5,122	5,082	5,058	5,018
East Hartford	51,199	51,272	51,293	51,318	48,634	48,571	48,697	48,934	49,173	49,416
East Windsor	11,406	11,387	11,170	11,201	11,041	10,822	10,617	10,563	10,447	10,261
Ellington	15,786	15,779	15,582	15,679	14,829	14,568	14,426	14,370	14,217	14,141
Enfield	44,748	44,660	44,686	44,635	45,259	44,895	45,011	45,297	45,441	45,567
Farmington	25,613	25,529	25,361	25,368	25,144	25,116	25,084	25,040	24,941	24,682
Glastonbury	34,768	34,698	34,454	34,467	33,353	33,263	33,169	33,077	33,089	32,852
Granby	11,323	11,316	11,291	11,292	11,220	11,219	11,215	11,187	11,088	10,989
Hartford	125,017	124,893	124,867	124,744	124,060	124,062	124,563	124,699	124,397	125,053
Hartland	2,131	2,132	2,116	2,114	2,087	2,079	2,077	2,090	2,082	2,078
Manchester	58,211	58,289	58,287	58,354	56,388	56,385	55,857	55,738	55,572	55,563
New Britain	72,939	73,153	73,261	73,253	70,548	70,486	70,664	70,855	71,254	71,832
New Hartford	6,886	6,903	6,929	6,994	6,763	6,728	6,736	6,794	6,746	6,662
Newington	30,756	30,602	30,586	30,599	29,818	29,699	29,619	29,586	29,676	29,646
Plainville	17,820	17,819	17,730	17,724	17,284	17,221	17,193	17,312	17,382	17,371
Portland	9,456	9,472	9,530	9,522	9,577	9,551	9,537	9,595	9,543	9,340
Regional District #10	15,087	15,034	14,917	14,980	14,774	14,710	14,707	14,749	14,668	14,478
Rocky Hill	19,915	19,729	19,723	19,754	18,827	18,852	18,808	18,835	18,760	18,620
Simsbury	23,824	23,620	23,528	23,507	23,648	23,615	23,659	23,660	23,656	23,460
Somers	11,320	11,451	11,433	11,469	11,215	10,984	10,850	10,888	10,877	10,888
Southington	43,661	43,434	43,103	43,130	42,534	42,250	42,142	42,249	42,077	41,723
South Windsor	25,846	25,835	25,729	25,751	26,258	25,966	25,940	26,030	25,985	25,586
Suffield	15,788	15,868	15,747	15,789	15,163	15,136	15,104	15,127	14,704	14,539
Vernon	29,161	29,122	29,139	29,205	30,182	29,839	29,620	29,672	29,491	29,338
West Hartford	63,371	63,274	63,317	63,362	60,852	60,495	60,486	60,794	61,173	61,392
Wethersfield	26,510	26,710	26,690	26,695	25,767	25,719	25,781	26,057	26,220	26,358
Windsor	29,142	29,140	29,067	29,060	29,014	28,851	28,754	28,703	28,778	28,652
Windsor Locks	12,573	12,546	12,507	12,502	12,517	12,495	12,491	12,444	12,411	12,333
Total CREC Membership	989,169	988,330	985,527	986,056	970,462	966,899	965,874	967,570	966,335	964,005

Source: State of Connecticut Department of Public Health - Estimated Population.



## CAPITOL REGION EDUCATION COUNCIL

## PER PUPIL EXPENSE

	Net Expense Per Pupil 2014	Net Expense Per Pupil 2013	Net Expense Per Pupil 2012	Net Expense Per Pupil 2011	Net Expense Per Pupil 2010	Net Expense Per Pupil 2009	Net Expense Per Pupil 2008	Net Expense Per Pupil 2007	Net Expense Per Pupil 2006	Net Expense Per Pupil 2005
Avon	\$ 14,340	\$ 13,545	\$ 12,918	\$ 12,159	\$ 11,585	\$ 11,282	\$ 10,822	\$ 10,301	\$ 10,216	\$ 9,874
Berlin	14,601	14,003	13,710	12,909	12,504	12,063	11,222	10,618	9,786	9,172
Bloomfield	20,045	18,444	17,343	17,254	16,432	15,881	14,712	13,855	12,855	12,464
Bolton	15,932	14,956	14,424	14,136	14,228	13,908	13,196	12,030	11,328	10,914
Bristol	13,087	12,479	12,619	12,259	12,138	11,652	10,991	10,606	9,973	9,570
Canton	14,400	13,674	13,196	12,561	12,583	12,006	11,993	11,116	10,480	9,937
Cromwell	13,264	12,984	12,850	12,784	12,698	12,000	11,936	11,620	10,793	10,067
East Granby	16,475	16,300	15,775	14,894	14,166	14,067	13,447	12,158	11,828	11,316
East Hartford	12,784	12,176	11,771	11,903	11,422	11,709	11,109	10,481	10,119	10,067
East Windsor	15,581	14,837	14,920	14,647	12,909	12,828	11,536	10,343	9,464	8,907
Ellington	12,192	11,234	10,969	10,716	10,545	10,595	10,165	9,842	9,574	9,227
Enfield	13,513	12,784	12,369	12,079	11,815	11,741	11,430	10,861	10,012	9,440
Farmington	15,018	14,408	14,103	13,163	12,620	11,968	11,868	11,338	10,513	9,566
Glastonbury	14,233	13,322	13,008	12,489	12,072	11,608	11,210	10,519	9,778	9,271
Granby	13,273	12,899	12,430	12,145	11,780	11,709	11,119	10,446	9,933	9,493
Hartford	18,721	17,917	17,793	17,941	17,531	16,202	15,717	15,448	14,365	13,236
Hartland	16,582	15,111	13,944	13,983	13,995	13,382	12,903	12,175	11,845	11,173
Manchester	14,903	14,607	14,404	13,654	13,392	13,163	12,960	12,025	11,201	10,320
New Britain	12,842	11,832	11,630	13,020	12,144	11,910	11,654	10,824	10,603	10,430
New Hartford	14,786	14,062	13,513	13,420	12,432	12,401	11,886	11,498	10,848	10,293
Newington	15,063	14,525	14,405	13,955	13,418	12,491	11,881	11,301	10,602	10,101
Plainville	15,016	14,385	14,031	13,455	13,147	12,915	12,456	11,655	10,951	10,598
Portland	13,434	13,109	12,937	12,676	11,971	12,159	12,056	11,289	11,343	10,504
Regional District #10	13,132	12,649	12,198	11,354	11,345	11,080	10,593	10,184	9,572	9,352
Rocky Hill	14,293	13,333	12,878	12,656	12,170	11,710	11,431	10,766	10,331	10,095
Simsbury	15,097	14,082	13,503	13,012	12,660	12,181	11,739	11,222	10,422	9,933
Somers	13,728	12,886	12,496	12,463	11,807	11,386	10,796	10,085	9,516	9,151
Southington	12,941	12,504	12,232	12,502	12,119	11,587	11,099	10,731	10,415	9,892
South Windsor	15,687	15,148	14,732	13,802	12,734	12,048	11,162	10,540	9,904	9,514
Suffield	14,103	13,303	12,754	12,566	12,238	11,859	10,820	10,133	9,439	8,957
Vernon	14,232	13,450	12,960	13,895	12,509	12,812	12,098	11,664	11,126	10,401
West Hartford	13,972	13,719	13,075	12,797	12,476	12,325	11,939	11,476	10,842	10,302
Wethersfield	14,443	13,740	13,476	13,057	12,964	12,948	11,861	11,234	10,767	10,254
Windsor	16,499	15,582	15,424	14,925	14,395	13,393	12,598	11,845	11,372	10,873
Windsor Locks	17,585	16,382	15,278	15,195	15,024	14,032	13,274	12,562	11,163	10,715

Source: State of Connecticut Department of Education Division of Grants Services website - unaudited

## CAPITOL REGION EDUCATION COUNCIL

## CREC MEMBER TOWNS AVERAGE DAILY MEMBERSHIP (ADM) - PUBLIC SCHOOL PUPILS

## FISCAL YEARS 2005 TO 2014

<u>Town</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>
Avon	3,421	3,472	3,538	3,585	3,617	3,574	3,596	3,513	3,400	3,315
Berlin	3,063	3,054	3,079	3,167	3,219	3,267	3,313	3,323	3,410	3,426
Bloomfield	2,188	2,261	2,374	2,406	2,530	2,557	2,630	2,701	2,735	2,767
Bolton	803	815	828	829	839	845	869	922	941	942
Bristol	8,492	8,504	8,637	8,762	8,784	8,913	9,038	9,100	9,107	9,073
Canton	1,727	1,775	1,772	1,811	1,793	1,784	1,730	1,734	1,693	1,669
Cromwell	2,062	2,043	2,035	2,020	2,050	2,011	1,983	1,997	1,969	1,931
East Granby	921	901	890	924	939	906	914	938	903	892
East Hartford	8,165	8,034	8,142	8,027	8,009	7,918	8,064	8,358	8,363	8,144
East Windsor	1,304	1,364	1,369	1,397	1,476	1,526	1,556	1,616	1,635	1,662
Ellington	2,766	2,789	2,766	2,733	2,670	2,662	2,628	2,561	2,521	2,487
Enfield	5,597	5,767	5,918	6,052	6,215	6,399	6,436	6,580	6,716	6,792
Farmington	4,032	4,079	4,045	4,128	4,143	4,168	4,178	4,231	4,260	4,393
Glastonbury	6,582	6,753	6,826	6,991	6,999	7,036	7,021	6,931	6,879	6,802
Granby	2,024	2,084	2,148	2,206	2,259	2,205	2,261	2,258	2,233	2,214
Hartford	21,786	21,671	21,057	20,995	21,318	21,725	22,323	22,407	22,946	23,411
Hartland	287	300	319	319	317	337	339	351	359	379
Manchester	7,285	7,147	7,246	7,504	7,498	7,480	7,430	7,608	7,666	7,907
New Britain	10,993	11,187	11,011	10,856	10,874	10,814	10,982	11,224	11,249	11,171
New Hartford	1,104	1,124	1,136	1,131	1,146	1,157	1,142	1,156	1,150	1,179
Newington	4,383	4,452	4,477	4,501	4,504	4,525	4,552	4,578	4,587	4,612
Plainville	2,368	2,400	2,443	2,503	2,552	2,525	2,606	2,633	2,638	2,628
Portland	1,436	1,428	1,420	1,444	1,471	1,464	1,448	1,471	1,423	1,445
Regional District #10	2,626	2,671	2,694	2,770	2,810	2,829	2,823	2,809	2,804	2,731
Rocky Hill	2,589	2,600	2,621	2,626	2,674	2,640	2,626	2,606	2,563	2,488
Simsbury	4,447	4,600	4,733	4,819	4,926	4,961	4,967	4,991	5,063	5,053
Somers	1,519	1,569	1,613	1,620	1,634	1,702	1,707	1,716	1,724	1,722
Southington	6,751	6,769	6,790	6,843	6,826	6,817	6,882	6,871	6,801	6,771
South Windsor	4,461	4,425	4,506	4,684	4,808	4,965	5,084	5,190	5,238	5,161
Suffield	2,315	2,384	2,426	2,407	2,441	2,440	2,500	2,496	2,441	2,385
Vernon	3,662	3,710	3,751	3,771	3,738	3,638	3,757	3,802	3,849	3,989
West Hartford	10,297	10,332	10,439	10,450	10,315	10,111	9,997	10,130	9,995	9,935
Wethersfield	3,921	3,878	3,838	3,929	3,946	3,966	3,921	3,946	3,855	3,801
Windsor	3,915	4,019	4,074	4,152	4,272	4,461	4,560	4,651	4,655	4,696
Windsor Locks	1,783	1,835	1,861	1,891	1,917	1,972	1,964	2,038	2,072	2,063
Total CREC Membership	<u>151,075</u>	<u>152,195</u>	<u>152,820</u>	<u>154,254</u>	<u>155,529</u>	<u>156,300</u>	<u>157,827</u>	<u>159,437</u>	<u>159,843</u>	<u>160,036</u>

Source: State of Connecticut Department of Education Division of Grants Services website

**CAPITOL REGION EDUCATION COUNCIL  
PROGRAM ENROLLMENT SUMMARY**

<b>PROGRAM</b>	<b>2013</b>	<b>2012</b>	<b>2011</b>	<b>2010</b>	<b>2009</b>	<b>2008</b>	<b>2007</b>	<b>2006</b>	<b>2005</b>	<b>2004</b>
Academy of Aerospace and Engineering Elementary School	222									
Academy of Aerospace & Engineering and Greater Hartford Academy of Math and Science	759	675	568	410	348	283	211	232	202	204
Discovery Academy	282	220	150							
Farmington Valley Diagnostic Center	22	21	24	21	25	16	32	15	16	17
Glastonbury-East Hartford Elementary Magnet School	410	387	259	262	261	251	257	255	249	258
Great Path Academy			246	283	234	165	111	89	84	83
Greater Hartford Academy of the Arts	765	725	639	620	616	507	424	412	393	387
Greater Hartford Academy of the Arts Elementary	216	164								
Greater Hartford Academy of the Arts Middle School	327	184								
Integrated Program Model	5	6	5	5	9	24	26	32	32	31
International Magnet School for Global Citizenship	415	357	311	244	182	125				
Lincoln Academy	8	11	8	9	3					
Medical Professions and Teaching Preparation Academy	360	337	279	179						
Metropolitan Learning Center	722	716	719	711	713	683	676	681	675	681
Montessori Magnet School	344	340	350	337	336	332	331	330	331	305
Museum Academy	405	312	271							
Polaris Center	53	58	47	47	53	68	89	82	68	56
Public Safety Academy	408	381	389	293	216	105				
Reggio Magnet School of the Arts	392	355	284	255	173	152				
River Street School	210	215	205	204	204	198	190	185	178	165
Soundbridge	84	86	97	103	89	98	61	57	59	64
STRIVE	8									
Two Rivers Magnet High School	189	96								
Two Rivers Magnet Middle School	660	662	684	658	592	589	581	609	583	594
University of Hartford Magnet School	441	440	441	430	418	412	406	382	381	383
<b>TOTAL</b>	<u>7,707</u>	<u>6,748</u>	<u>5,976</u>	<u>5,071</u>	<u>4,472</u>	<u>4,008</u>	<u>3,395</u>	<u>3,361</u>	<u>3,251</u>	<u>3,228</u>

Source: Capitol Region Education Council Business Services Department-Enrollment October 1

(Details provided on following pages)

## CAPITOL REGION EDUCATION COUNCIL

## ACADEMY OF AEROSPACE AND ENGINEERING ELEMENTARY SCHOOL

Student Enrollment by LEA (Continued)

LEA	2013
Avon	
Berlin	2
Bloomfield	
Bolton	
Bristol	8
Canton	
Cromwell	13
East Granby	
East Hartford	1
East Windsor	
Ellington	1
Enfield	3
Farmington	5
Glastonbury	12
Granby	
Hartford	108
Hartland	
Manchester	
New Britain	
New Hartford	
Newington	2
Plainville	4
Portland	2
Rocky Hill	24
Simsbury	3
Somers	
South Windsor	8
Southington	1
Suffield	
Vernon	
West Hartford	1
Wethersfield	2
Windsor	
Windsor Locks	
Region #10	1
Non-Member LEAs	21
TOTAL	222

(Continued on following page)

## CAPITOL REGION EDUCATION COUNCIL

## ACADEMY OF AEROSPACE &amp; ENGINEERING AND GREATER HARTFORD ACADEMY OF MATH &amp; SCIENCE

Student Enrollment by LEA (Continued)

LEA	2013	2012	2011	2010	2009	2008	2007	2006	2005	2004
Avon	8	6	6	4	4	6	6	6	3	2
Berlin	16	17	13	7		2				
Bloomfield	11	11	6	5	8	9	10	11	10	10
Bolton	1	1	1						2	2
Bristol	22	18	14	5	1	1				
Canton	4	1	3	4	5	4	3	3	1	1
Cromwell	5	3	1	2	1	1				
East Granby	5	4	3	1	1					
East Hartford	23	18	20	10	2					
East Windsor	6	4	1	2	1	1				
Ellington	7	7	8	3	4	6	2	5	9	7
Enfield	24	14	10	1	3	1				
Farmington	7	10	13	12	9	8	7	8	6	8
Glastonbury	5	3	6	5	6	4		1	3	
Granby	11	18	10	9	9	11	13	10	6	6
Hartford	220	208	171	117	114	87	49	62	56	64
Hartland	1	1								
Manchester	27	23	24	15	18	17	21	21	20	21
New Britain	36	30	34	22	16	12	15	16	16	16
New Hartford	2									
Newington	27	28	24	21	17	11	9	11	8	8
Plainville	3	5	5	4	3	1				
Portland	2	1	4	4	4	4				
Rocky Hill	54	49	37	31	31	25	24	27	24	24
Simsbury	2	3	3	4	7	8	9	10	8	8
Somers	3	1	1							
South Windsor	8	7	2	2	1					
Southington	45	34	31	25	23	12	12	10	4	4
Suffield	10	11	10	12	9	12	6	3	3	
Vernon	10	5	6	4	4	1			2	2
West Hartford	28	28	21	18	12	10	4	3	3	1
Wethersfield	23	21	23	19	11	13	13	13	8	8
Windsor	27	17	14	10	7	8	6	8	7	9
Windsor Locks	13	10	5	3	2					
Region #10	8	7	3	1	3	1				
Non-Member LEAs	55	51	35	28	12	7	2	4	3	3
<b>TOTAL</b>	<b>759</b>	<b>675</b>	<b>568</b>	<b>410</b>	<b>348</b>	<b>283</b>	<b>211</b>	<b>232</b>	<b>202</b>	<b>204</b>

(Continued on following page)

## CAPITOL REGION EDUCATION COUNCIL

**DISCOVERY ACADEMY**  
Student Enrollment by LEA (Continued)

<u>LEA</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>
Avon			1
Berlin	13	2	1
Bloomfield	6	5	4
Bolton		2	2
Bristol	6	4	4
Canton	1		2
Cromwell	3		
East Granby			
East Hartford	13	12	11
East Windsor			
Ellington	3	3	1
Enfield	14	11	4
Farmington	2	4	3
Glastonbury	1	1	1
Granby			
Hartford	86	63	48
Hartland			
Manchester	10	9	10
New Britain	12	9	5
New Hartford			
Newington	7	5	3
Plainville	7	7	4
Portland	4	2	
Rocky Hill	11	10	5
Simsbury		1	
Somers			
South Windsor	13	7	5
Southington	2	2	2
Suffield			
Vernon	2	2	
West Hartford	9	9	9
Wethersfield	20	22	10
Windsor	10	7	5
Windsor Locks	1	2	1
Region #10			
Non-Member LEAs	26	19	9
<b>TOTAL</b>	<b>282</b>	<b>220</b>	<b>150</b>

(Continued on following page)

TABLE 12

**CAPITOL REGION EDUCATION COUNCIL**  
**FARMINGTON VALLEY DIAGNOSTIC CENTER**  
 Student Enrollment by LEA (Continued)

LEA	2013	2012	2011	2010	2009	2008	2007	2006	2005	2004
Avon			3		2	1	5	2	2	3
Berlin	1									
Bloomfield										
Bolton										
Bristol										
Canton				2	4		1	2		
Cromwell										
East Granby	1			1	1		3	1		1
East Hartford										
East Windsor										
Ellington										
Enfield										
Farmington	2	6	2	6	1	4	4	2	2	4
Glastonbury										
Granby	1	1		1	2			2		3
Hartford							1			
Hartland										
Manchester										
New Britain										
New Hartford										
Newington										
Plainville	2	2	1	1	2	3	4	3	2	
Portland										
Rocky Hill										
Simsbury	6	3	4	4	5	4	8	2	6	5
Somers										
South Windsor										
Southington	7	5	10	2	4	1	2		1	1
Suffield						1				
Vernon										
West Hartford										
Wethersfield										
Windsor										
Windsor Locks										
Region #10	1	2	4	4	4	2	4	1	3	
Non-Member LEAs	1	2					0			
<b>TOTAL</b>	<b>22</b>	<b>21</b>	<b>24</b>	<b>21</b>	<b>25</b>	<b>16</b>	<b>32</b>	<b>15</b>	<b>16</b>	<b>17</b>

(Continued on following page)

## CAPITOL REGION EDUCATION COUNCIL

## GLASTONBURY-EAST HARTFORD ELEMENTARY MAGNET SCHOOL

Student Enrollment by LEA (Continued)

LEA	2013	2012	2011	2010	2009	2008	2007	2006	2005	2004
Avon										
Berlin										
Bloomfield	2									
Bolton										
Bristol	3	2								
Canton										
Cromwell										
East Granby										
East Hartford	134	137	128	124	134	136	133	137	134	151
East Windsor										
Ellington	4	3								
Enfield										
Farmington										
Glastonbury	133	143	106	123	120	115	124	118	115	107
Granby										
Hartford	82	69	23	12	7					
Hartland										
Manchester	1	3								
New Britain	3	3								
New Hartford										
Newington	2									
Plainville				1						
Portland	3									
Rocky Hill	2	1								
Simsbury										
Somers										
South Windsor	7	3	2	2						
Southington	1	1								
Suffield	3	1								
Vernon	4	1								
West Hartford										
Wethersfield	3	2								
Windsor		2								
Windsor Locks										
Region #10										
Non-Member LEAs	23	16								
TOTAL	410	387	259	262	261	251	257	255	249	258

(Continued on following page)



## CAPITOL REGION EDUCATION COUNCIL

**GREAT PATH ACADEMY**  
Student Enrollment by LEA (Continued)

<u>LEA</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Avon								
Berlin	1	1						
Bloomfield	12	17	6	2	2			
Bolton		4	7	7	5	7	4	6
Bristol								
Canton								
Cromwell								
East Granby								
East Hartford	45	37	27	23	27	20	22	20
East Windsor	2	2						
Ellington			3			3	5	4
Enfield	1							
Farmington								
Glastonbury	4	5	7	15	15	12	12	12
Granby		2	3	1	1	5		
Hartford	67	114	103	59	19	14	14	14
Hartland								
Manchester	67	43	32	22	24	16	15	17
New Britain	4	9	6	4				
New Hartford								
Newington			2	3				
Plainville								
Portland								
Rocky Hill								
Simsbury				1				
Somers	1							
South Windsor	7	10	9	6	2			
Southington		1						
Suffield								
Vernon	5	7	1	2				
West Hartford	1	1	1					
Wethersfield	10	3						
Windsor	4	5	4	1	1			
Windsor Locks		2	1		1			
Region #10								
Non-Member LEAs	<u>15</u>	<u>20</u>	<u>22</u>	<u>19</u>	<u>14</u>	<u>12</u>	<u>12</u>	<u>10</u>
Total	<u>246</u>	<u>283</u>	<u>234</u>	<u>165</u>	<u>111</u>	<u>89</u>	<u>84</u>	<u>83</u>

(Continued on following page)

TABLE 12

## CAPITOL REGION EDUCATION COUNCIL

## GREATER HARTFORD ACADEMY OF THE ARTS

Student Enrollment by LEA (Continued)

LEA	2013	2012	2011	2010	2009	2008	2007	2006	2005	2004
Avon	12	15	13	9	8	8	5	6	4	3
Berlin	23	26	23	26	16	7	8	4	3	2
Bloomfield	2	3	2	4	3	3	2	4	3	8
Bolton	1	2	3	3	3	3		2	6	4
Bristol	28	17	12	10	5	3		2	2	
Canton	18	13	11	5	4	7	11	10	12	12
Cromwell	8	9	7	2	4	2	4	6	3	2
East Granby	1			2	3	1	2	2	2	2
East Hartford	13	9	15	9	18	15	7	7	8	5
East Windsor	1	3	3	1	4	2			1	3
Ellington	12	13	4	4	4	6	6	5	5	2
Enfield	8	10	7	6	7	6	7	5	5	10
Farmington	19	17	11	11	14	9	7	4	5	5
Glastonbury	28	25	18	26	28	22	19	19	25	21
Granby	14	13	11	12	13	8	6	4	6	9
Hartford	214	203	203	200	167	114	63	59	53	63
Hartland	1	1	1		2		2	2		
Manchester	11	9	9	11	14	20	17	13	12	12
New Britain	11	23	23	22	26	11	11	18	17	13
New Hartford	5	3	2	1	2	2	1		1	1
Newington	16	17	16	15	8	8	11	12	16	14
Plainville	4	1	3	4	2	2			1	
Portland	9	6	9	10	7	3	4	3	5	3
Rocky Hill	17	14	8	12	19	22	26	24	22	19
Simsbury	17	19	27	12	25	25	28	27	21	22
Somers	7	4	1	1	1	1				
South Windsor	8	10	10	7	9	5	4	7	7	6
Southington	32	32	33	29	21	12	15	16	10	12
Suffield	14	13	10	9	5	5	7	6	6	6
Vernon	12	11	7	12	13	10	8	4	5	6
West Hartford	38	30	25	27	31	27	26	25	19	27
Wethersfield	12	11	11	17	19	20	20	15	15	14
Windsor	14	10	5	9	11	13	15	11	12	8
Windsor Locks	5	5	8	5	6	4	4	6	9	9
Region #10	6	2	5	5	5	2		3	2	2
Non-Member LEAs	124	126	83	82	89	99	78	81	70	62
TOTAL	765	725	639	620	616	507	424	412	393	387

(Continued on following page)

## CAPITOL REGION EDUCATION COUNCIL

## GREATER HARTFORD ACADEMY OF THE ARTS ELEMENTARY

Student Enrollment by LEA (Continued)

<u>LEA</u>	<u>2013</u>	<u>2012</u>
Avon	4	8
Berlin	1	2
Bloomfield	2	1
Bolton		
Bristol	2	2
Canton	1	1
Cromwell	2	1
East Granby		
East Hartford	7	2
East Windsor		
Ellington	11	3
Enfield	11	4
Farmington	5	8
Glastonbury	4	8
Granby	3	1
Hartford	93	74
Hartland		
Manchester	8	2
New Britain	4	2
New Hartford		
Newington	2	4
Plainville	2	2
Portland		
Rocky Hill	2	2
Simsbury	13	6
Somers	1	
South Windsor	1	1
Southington	1	1
Suffield	1	
Vernon	4	5
West Hartford	10	11
Wethersfield		
Windsor	8	2
Windsor Locks	2	
Region #10		
Non-Member LEAs	<u>11</u>	<u>11</u>
TOTAL	<u>216</u>	<u>164</u>

(Continued on following page)

**CAPITOL REGION EDUCATION COUNCIL**

**GREATER HARTFORD ACADEMY OF THE ARTS MIDDLE SCHOOL**

Student Enrollment by LEA (Continued)

<u>LEA</u>	<u>2013</u>	<u>2012</u>
Avon	1	
Berlin	3	1
Bloomfield	3	1
Bolton		
Bristol	7	4
Canton	1	
Cromwell		
East Granby	1	2
East Hartford	4	3
East Windsor	4	3
Ellington		
Enfield	19	6
Farmington	1	
Glastonbury	4	4
Granby	1	
Hartford	145	84
Hartland		
Manchester	17	10
New Britain	33	27
New Hartford	1	
Newington	1	1
Plainville	1	1
Portland	1	
Rocky Hill	5	3
Simsbury	2	
Somers		
South Windsor	3	
Southington	4	1
Suffield	3	2
Vernon	9	11
West Hartford	8	4
Wethersfield	4	1
Windsor	5	1
Windsor Locks	1	
Region #10	2	1
Non-Member LEAs	<u>33</u>	<u>13</u>
<b>TOTAL</b>	<b><u>327</u></b>	<b><u>184</u></b>

(Continued on following page)

TABLE 12

## CAPITOL REGION EDUCATION COUNCIL

INTEGRATED PROGRAM MODEL  
Student Enrollment by LEA (Continued)

LEA	2013	2012	2011	2010	2009	2008	2007	2006	2005	2004
Avon										
Berlin							1	1	1	1
Bloomfield										
Bolton										
Bristol	1	1				1				
Canton						1	1	1		
Cromwell										
East Granby										
East Hartford								1		
East Windsor										
Ellington										1
Enfield										
Farmington										1
Glastonbury										
Granby										
Hartford						1	1	1	3	2
Hartland										
Manchester										
New Britain	2	3	2	1	1	3	3	1	1	1
New Hartford										
Newington										
Plainville	1		1	2	1	2	2	3	3	3
Portland						1		1	1	1
Rocky Hill								1	1	1
Simsbury					1					
Somers										
South Windsor										
Southington										
Suffield										
Vernon								1	1	1
West Hartford										
Wethersfield	1	1	1	1	1					
Windsor										
Windsor Locks									1	1
Region #10									1	
Non-Member LEAs		1	1	1	5	15	18	21	19	18
TOTAL	5	6	5	5	9	24	26	32	32	31

(Continued on following page)

## CAPITOL REGION EDUCATION COUNCIL

## INTERNATIONAL MAGNET SCHOOL FOR GLOBAL CITIZENSHIP

Student Enrollment by LEA (Continued)

LEA	2013	2012	2011	2010	2009	2008
Avon						
Berlin	2	4	3	3		1
Bloomfield	6	3	3			
Bolton		1	1			
Bristol	2	5	3			1
Canton			1			
Cromwell	5	5	2	1	1	1
East Granby						
East Hartford	52	48	43	31	14	8
East Windsor	3	2	1			1
Ellington	15	13	13	5	2	
Enfield	7	7	3	2	2	1
Farmington	1	1			1	1
Glastonbury	4	7	28	34	27	13
Granby						
Hartford	147	119	107	88	78	60
Hartland						
Manchester	34	30	23	15	5	5
New Britain	9	7	1	1	1	1
New Hartford						
Newington	5	2	4	4	5	4
Plainville		1	1			
Portland	1	1	1	1	2	2
Rocky Hill	2	3	3	1	3	4
Simsbury	1	1				
Somers	2					
South Windsor	42	34	18	14	13	5
Southington	2					
Suffield						
Vernon	19	11	10	10	7	5
West Hartford	4	4	5	2	2	5
Wethersfield	8	15	11	11	5	4
Windsor	4	1	1	1		
Windsor Locks	1	1				
Region #10						
Non-Member LEAs	37	31	25	20	14	3
TOTAL	415	357	311	244	182	125

(Continued on following page)

## CAPITOL REGION EDUCATION COUNCIL

## LINCOLN ACADEMY

Student Enrollment by LEA (Continued)

LEA	2013	2012	2011	2010	2009
Avon					
Berlin					
Bloomfield					
Bolton					
Bristol					
Canton					
Cromwell					
East Granby					
East Hartford	1		1	2	
East Windsor					
Ellington					
Enfield					
Farmington					
Glastonbury		1	1	1	
Granby					
Hartford	1	1			
Hartland					
Manchester		1		2	2
New Britain					
New Hartford					
Newington				1	
Plainville					
Portland					
Rocky Hill					
Simsbury					
Somers					
South Windsor	5	2	3	2	
Southington					
Suffield					
Vernon		1			
West Hartford					
Wethersfield		2			
Windsor					
Windsor Locks					
Region #10					
Non-Member LEAs	1	3	3	1	1
TOTAL	8	11	8	9	3

(Continued on following page)

## CAPITOL REGION EDUCATION COUNCIL

## MEDICAL PROFESSIONS AND TEACHING PREPARATION ACADEMY

Student Enrollment by LEA (Continued)

LEA	2013	2012	2011	2010
Avon	1			
Berlin	1	2	1	3
Bloomfield	10	9	10	6
Bolton				
Bristol	9	3	2	3
Canton				
Cromwell		1		
East Granby				
East Hartford	33	32	24	10
East Windsor	1	1	1	
Ellington	5	3	3	
Enfield	17	19	18	7
Farmington	2		1	1
Glastonbury	5	4	3	1
Granby	2	2	2	
Hartford	98	90	81	70
Hartland	1			
Manchester	22	27	14	9
New Britain	60	48	45	31
New Hartford		1		
Newington	6	6	5	4
Plainville	1	2	2	2
Portland				
Rocky Hill	1	2	2	2
Simsbury	2		2	
Somers	1	2	2	
South Windsor	8	7	9	4
Southington				1
Suffield	2	2	3	1
Vernon	16	15	6	7
West Hartford	6	7	8	8
Wethersfield	6	5	2	2
Windsor	10	18	14	
Windsor Locks	8	7	4	2
Region #10				
Non-Member LEAs	26	22	15	5
TOTAL	360	337	279	179

(Continued on following page)



TABLE 12

## CAPITOL REGION EDUCATION COUNCIL

## METROPOLITAN LEARNING CENTER

Student Enrollment by LEA (Continued)

LEA	2013	2012	2011	2010	2009	2008	2007	2006	2005	2004
Avon	1									
Berlin										
Bloomfield	105	113	117	129	141	138	136	141	138	134
Bolton										
Bristol	1	4	3	1						
Canton	1			1						
Cromwell	1									
East Granby	12	9	7	3	2	1				
East Hartford	35	37	34	27	24	4	9			
East Windsor	47	43	43	42	47	42	40	46	41	44
Ellington		1	2	1	1	1				
Enfield	72	70	64	58	43	42	40	43	38	41
Farmington										
Glastonbury	1			1						
Granby	3	2	3	1	2					
Hartford	151	168	188	207	214	221	209	200	197	191
Hartland										
Manchester	13	14	7	3	2	1	5			
New Britain	25	26	25	21	12	6	1			
New Hartford	1	1								
Newington	2	3	1							
Plainville	3	2	1	1						
Portland										
Rocky Hill										
Simsbury	3	1	1	2	2	1				
Somers										
South Windsor	1	1	1			1				
Southington	1									
Suffield	3	2	1	1	1	1				
Vernon	4	3	2	2	1		1			
West Hartford	7	10	8	3	4	8				
Wethersfield	4	5	3	3	3	2				
Windsor	171	152	154	152	150	150	168	186	200	203
Windsor Locks	36	40	50	51	63	64	67	65	61	68
Region #10	1			1						
Non-Member LEAs	17	9	4		1					
<b>TOTAL</b>	<b>722</b>	<b>716</b>	<b>719</b>	<b>711</b>	<b>713</b>	<b>683</b>	<b>676</b>	<b>681</b>	<b>675</b>	<b>681</b>

(Continued on following page)

TABLE 12

## CAPITOL REGION EDUCATION COUNCIL

**MONTESSORI MAGNET SCHOOL**  
 Student Enrollment by LEA (Continued)

LEA	2013	2012	2011	2010	2009	2008	2007	2006	2005	2004
Avon				2	2	2	2	1		
Berlin	3	1		2	2	2	1	1	1	
Bloomfield	8	15	13	14	15	17	25	29	31	30
Bolton	1	1								
Bristol	10	10	7	3	1	2				
Canton										1
Cromwell	5	5	5	4	3	2	2	2	2	2
East Granby										
East Hartford	18	19	18	22	27	27	28	25	26	21
East Windsor	1	1	1	2	1	1			1	
Ellington	3	3	4	3	1	1	1	2	2	2
Enfield	2	1	1	2				1		
Farmington	3	3	3		2		1			
Glastonbury	8	5	2	3	1	1		1		
Granby										
Hartford	147	141	149	145	158	168	174	166	164	147
Hartland										
Manchester	9	10	10	13	9	8	10	12	12	17
New Britain	20	15	18	17	13	11	10	10	8	9
New Hartford			1	1	1	1	1	2		
Newington	13	13	11	11	3	2	2	2	4	3
Plainville	3	3	3	4	4	3	1	1	1	1
Portland	1									
Rocky Hill	3	5	3	4	6	7	5	5	4	3
Simsbury		1	3	3	2	1	1	1		
Somers	4	2	2							
South Windsor	4	2	4	3	1	1	1	2		1
Southington		2	1	1	2	2	2	1	1	1
Suffield										
Vernon	3	4	4	4	4	4				
West Hartford	14	14	14	11	16	11	7	10	9	8
Wethersfield	11	10	14	14	13	12	13	11	9	8
Windsor	19	23	23	23	29	32	34	36	44	45
Windsor Locks									1	
Region #10	3	3	3	3			0	1	1	
Non-Member LEAs	28	28	33	23	20	14	10	8	10	6
TOTAL	344	340	350	337	336	332	331	330	331	305

(Continued on following page)

## CAPITOL REGION EDUCATION COUNCIL

## MUSEUM ACADEMY

Student Enrollment by LEA (Continued)

<u>LEA</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>
Avon	4	5	2
Berlin	2	2	2
Bloomfield	18	11	10
Bolton	2	2	2
Bristol	3	1	2
Canton	2	1	
Cromwell	1	1	1
East Granby	1		
East Hartford	22	22	17
East Windsor	4	2	2
Ellington	1		
Enfield	23	10	4
Farmington		1	2
Glastonbury	1	2	2
Granby			
Hartford	178	150	121
Hartland			
Manchester	12	7	6
New Britain	8	8	5
New Hartford			
Newington	5	3	12
Plainville			4
Portland	2	3	3
Rocky Hill	1	2	3
Simsbury	3	2	
Somers	3	2	2
South Windsor	4	4	
Southington	1	3	2
Suffield	2		
Vernon	6	3	
West Hartford	31	26	27
Wethersfield	5	4	5
Windsor	40	25	21
Windsor Locks	8	2	1
Region #10	1	8	
Non-Member LEAs	<u>11</u>	<u></u>	<u>13</u>
TOTAL	<u><u>405</u></u>	<u><u>312</u></u>	<u><u>271</u></u>

(Continued on following page)

## CAPITOL REGION EDUCATION COUNCIL

POLARIS CENTER  
Student Enrollment by LEA (Continued)

LEA	2013	2012	2011	2010	2009	2008	2007	2006	2005	2004
Avon										
Berlin							1		2	
Bloomfield			1	2	1	1	1	2	1	1
Bolton					1	2	1	1	1	
Bristol							1	2		1
Canton										
Cromwell	1	2	1	1						
East Granby										
East Hartford	1	1			2	1	1		2	2
East Windsor	1	2	3	1	2	1	2	4	1	
Ellington				1						1
Enfield	1	1					1	1	1	2
Farmington					1					
Glastonbury		1			1	3	3			1
Granby						2	1	1		
Hartford	28	23	18	17	22	27	24	25	16	13
Hartland										
Manchester		1			3	9	9	4	7	1
New Britain	1	4	5	3	4	7	7	7	8	3
New Hartford										
Newington	1	3	3	1		2			2	1
Plainville								1		
Portland										
Rocky Hill										
Simsbury				1				1		
Somers	1									1
South Windsor	2	3		2	1	1	2		1	2
Southington	1	1	1	1						
Suffield										
Vernon	4	3	2	4	4	1	1	1	3	1
West Hartford	1				1		1	1	1	
Wethersfield					2	1				
Windsor	1	2		1	3	5	4	1	1	2
Windsor Locks	1	1					3	3		1
Region #10					1					
Non-Member LEAs	8	10	13	12	4	5	26	27	21	23
TOTAL	53	58	47	47	53	68	89	82	68	56

(Continued on following page)

## CAPITOL REGION EDUCATION COUNCIL

## PUBLIC SAFETY ACADEMY

Student Enrollment by LEA (Continued)

LEA	2013	2012	2011	2010	2009	2008
Avon						
Berlin	2					
Bloomfield	15	13	15	12	3	
Bolton			1	1	1	1
Bristol	5	6	2	2		
Canton		2	2			
Cromwell						
East Granby	1	1	1	1	2	
East Hartford	38	40	38	39	19	4
East Windsor	10	9	8	9	5	4
Ellington	1	2	1	1	4	1
Enfield	63	58	68	44	33	17
Farmington	1	1	1	1		
Glastonbury	1	2	4	4	3	1
Granby	2	3	3	3	1	
Hartford	153	149	152	112	100	63
Hartland	1	1				
Manchester	20	14	16	9	8	5
New Britain	36	27	16	5	4	
New Hartford						
Newington		1	2	2	1	
Plainville		1	4	2	1	
Portland	1	1	1			
Rocky Hill	1	1	1	1		
Simsbury		1	1	1		
Somers	2	1				
South Windsor	1	1	2	2	6	3
Southington	2	2	1	1		
Suffield	1					
Vernon	12	16	15	13	5	2
West Hartford	2		3	3	1	
Wethersfield	2	2	4	3	4	1
Windsor	19	13	12	11	6	
Windsor Locks	9	8	9	5	6	2
Region #10						
Non-Member LEAs	7	5	6	6	3	1
TOTAL	408	381	389	293	216	105

(Continued on following page)

## CAPITOL REGION EDUCATION COUNCIL

## REGGIO MAGNET SCHOOL OF THE ARTS

Student Enrollment by LEA (Continued)

LEA	2013	2012	2011	2010	2009	2008
Avon	30	30	28	28	22	22
Berlin				1	1	1
Bloomfield	8	6	3	2		
Bolton						
Bristol	20	18	13	9	3	3
Canton	10	10	9	12	11	4
Cromwell	1					
East Granby						
East Hartford	2	7	6	5	3	4
East Windsor						
Ellington						
Enfield	1	1				
Farmington	17	15	9	8	6	11
Glastonbury						
Granby						
Hartford	184	166	149	131	82	58
Hartland		1	1			
Manchester	3	3	2	1		
New Britain	8	9	4	2	4	3
New Hartford	19	11	9	2	2	3
Newington	5					1
Plainville	4	3	1	2		
Portland						
Rocky Hill						
Simsbury	15	13	7	13	18	17
Somers						
South Windsor						
Southington	3	3	3	4	3	3
Suffield		1				
Vernon	2	3	3	3		
West Hartford	13	9	11	15	15	15
Wethersfield					2	2
Windsor	1	2	2	1		1
Windsor Locks						
Region #10	14	15	8	8		1
Non-Member LEAs	32	29	16	8	1	3
TOTAL	392	355	284	255	173	152

(Continued on following page)

TABLE 12

## CAPITOL REGION EDUCATION COUNCIL

**RIVER STREET SCHOOL**  
 Student Enrollment by LEA (Continued)

LEA	2013	2012	2011	2010	2009	2008	2007	2006	2005	2004
Avon	3	2	1	1	1	1	1	1	1	1
Berlin	1	2	2	4	1	4	4	4	3	4
Bloomfield	2	1	2	2	3	5	7	6	4	4
Bolton	1	1	1	1	1	1	1	1		
Bristol	4	4	5	3	5	5	5	5	4	4
Canton								1		
Cromwell								1		
East Granby	1	1	1	1	1	1	1	1	1	1
East Hartford	1	1		1	1	2			1	1
East Windsor	1	1	1	1	2	3	4	3	2	1
Ellington	5	4	2	2	3	3	3	1	1	1
Enfield	2	1	2	4	5	7	7	6	6	7
Farmington	2	4	4	3	2	2	2		2	1
Glastonbury	11	11	10	11	9	9	7	7	5	5
Granby	1			1	1					
Hartford	19	19	12	14	13	9	4	3	5	8
Hartland										
Manchester	3	6	8	5	5	8	6	7	3	5
New Britain	6	7	8	8	7	3	2	2	4	2
New Hartford	1	1	1	1	1				1	1
Newington	4	4	4	4	4	3	3	4	4	4
Plainville								2	2	2
Portland	1	1	1							
Rocky Hill	4	3	2	1	1	2	2	2	2	2
Simsbury	3	3	4	3	2	4	4	3	3	2
Somers	3	3	5	4	3	3	3	3	2	2
South Windsor	5	5	5	3	3	4	3	3	3	3
Southington	7	5	5	6	7	5	5	3	3	2
Suffield	5	6	6	5	6	6	5	4	2	2
Vernon	8	6	5	6	5	5	6	6	6	5
West Hartford	6	8	7	5	5	3	4	5	5	3
Wethersfield	6	5	3	4	5	2	2	2	3	3
Windsor	6	9	3	9	10	10	10	9	10	7
Windsor Locks	3	3		2		1	1	3	4	4
Region #10	1			1	2	1	1			
Non-Member LEAs	84	88	95	88	90	86	87	87	86	78
<b>TOTAL</b>	<b>210</b>	<b>215</b>	<b>205</b>	<b>204</b>	<b>204</b>	<b>198</b>	<b>190</b>	<b>185</b>	<b>178</b>	<b>165</b>

(Continued on following page)

## CAPITOL REGION EDUCATION COUNCIL

## SOUNDBRIDGE

## Student Enrollment by LEA (Continued)

LEA	2013	2012	2011	2010	2009	2008	2007	2006	2005	2004
Avon										
Berlin	1	1	3	1		2			1	3
Bloomfield								3	4	5
Bolton										
Bristol	7	6	4	4	4	6	6	5	3	5
Canton										
Cromwell		1	2							
East Granby	1									1
East Hartford	3	3	4	3	2	3	3	3	3	1
East Windsor										
Ellington		1	1	1						
Enfield	1	2	1	1					2	2
Farmington				1	1					
Glastonbury	1	1		2		1			1	1
Granby										
Hartford			1	4	5	6	6	6	7	8
Hartland										
Manchester				1	2	1	1	1	3	1
New Britain	2	3	2	4	4	2	4	5	6	4
New Hartford										
Newington	6	7	8	6	9	9	3	4	4	4
Plainville	1	1	2	1	1	1	1	1		
Portland	1	2	2							
Rocky Hill	7	6	4	8	4	4		2	2	2
Simsbury								1	3	3
Somers										
South Windsor	1	1		2	2	1	1		1	1
Southington	1	1	2	4	4	4	4	3	1	3
Suffield										
Vernon		1	1	1	1					
West Hartford		1								
Wethersfield	32	32	38	33	28	33	5	4	6	6
Windsor	2	3	4	4	3	3	1			
Windsor Locks	1	1	1	1	1	1	1	1	1	1
Region #10									1	
Non-Member LEAs	16	12	17	21	18	21	25	18	10	13
TOTAL	84	86	97	103	89	98	61	57	59	64

(Continued on following page)



**CAPITOL REGION EDUCATION COUNCIL**

**STRIVE**

Student Enrollment by LEA (Continued)

<u>LEA</u>	<u>2013</u>
Avon	
Berlin	
Bloomfield	
Bolton	
Bristol	
Canton	
Cromwell	
East Granby	
East Hartford	
East Windsor	
Ellington	
Enfield	
Farmington	
Glastonbury	
Granby	
Hartford	
Hartland	
Manchester	
New Britain	
New Hartford	
Newington	
Plainville	
Portland	
Rocky Hill	
Simsbury	
Somers	
South Windsor	
Southington	
Suffield	
Vernon	
West Hartford	
Wethersfield	
Windsor	
Windsor Locks	
Region #10	
Non-Member LEAs	<u>8</u>
<b>TOTAL</b>	<u><u>8</u></u>

(Continued on following page)

## CAPITOL REGION EDUCATION COUNCIL

## TWO RIVERS MAGNET HIGH SCHOOL

Student Enrollment by LEA (Continued)

LEA	2013	2012
Avon		
Berlin	3	1
Bloomfield		
Bolton		
Bristol	1	2
Canton		
Cromwell		
East Granby		
East Hartford	59	28
East Windsor	2	1
Ellington		
Enfield	2	2
Farmington		
Glastonbury	1	
Granby		
Hartford	54	28
Hartland		
Manchester	33	17
New Britain	16	5
New Hartford		
Newington	1	1
Plainville		
Portland		
Rocky Hill		
Simsbury		
Somers		1
South Windsor	4	1
Southington		
Suffield		1
Vernon	2	
West Hartford		
Wethersfield	1	1
Windsor	2	2
Windsor Locks		
Region #10		
Non-Member LEAs	8	5
TOTAL	189	96

(Continued on following page)

TABLE 12

## CAPITOL REGION EDUCATION COUNCIL

## TWO RIVERS MAGNET MIDDLE SCHOOL

Student Enrollment by LEA (Continued)

LEA	2013	2012	2011	2010	2009	2008	2007	2006	2005	2004
Avon										
Berlin	9	7	3	2						
Bloomfield	1	5	3	3	3	3	2			
Bolton	2	1	2	3	4					
Bristol	4	1	1	1		2				
Canton	1									
Cromwell	2			1						
East Granby										
East Hartford	145	174	207	185	132	133	144	153	137	132
East Windsor	6	2								
Ellington	5	2								
Enfield	6	7	9	8	3	2	1			
Farmington										
Glastonbury	30	26	21	33	48	67	67	72	80	94
Granby										
Hartford	126	113	105	123	161	157	146	146	138	128
Hartland	1									
Manchester	136	157	196	172	130	131	141	151	141	128
New Britain	36	49	39	28	16	6	4			
New Hartford										
Newington	4		1	1						
Plainville	3	3	2	1	1					
Portland	3	3	4	3	5					
Rocky Hill			3	2	2	1				
Simsbury			2							
Somers										
South Windsor	32	34	40	57	69	83	73	87	87	112
Southington	3	4	4	2	1	1				
Suffield			1	1						
Vernon	23	13	7	9	4					
West Hartford	2		3	3	4					
Wethersfield	8	6	5	2	2	1	1			
Windsor	11	10	6	1	1					
Windsor Locks	1	2	1	1						
Region #10	1	1			1					
Non-Member LEAs	59	42	19	16	5	2	2			
<b>TOTAL</b>	<b>660</b>	<b>662</b>	<b>684</b>	<b>658</b>	<b>592</b>	<b>589</b>	<b>581</b>	<b>609</b>	<b>583</b>	<b>594</b>

(Continued on following page)

## CAPITOL REGION EDUCATION COUNCIL

## UNIVERSITY OF HARTFORD MAGNET SCHOOL

Student Enrollment by LEA (Continued)

LEA	2013	2012	2011	2010	2009	2008	2007	2006	2005	2004
Avon	14	19	13	16	23	24	27	29	32	31
Berlin	6	7	4	2	1					
Bloomfield	19	10	10	12	13	16	17	15	11	11
Bolton		5								
Bristol	9		5	5	2					
Canton	6	3	1	1	1	1				
Cromwell		1	2							
East Granby										
East Hartford	13	11	13	16	9	9	8			
East Windsor	3	3	1							
Ellington	2	1		1						
Enfield	4	6	5	6	1	1	1			
Farmington	10	19	20	22	21	25	25	19	19	24
Glastonbury										
Granby	1	1								
Hartford	175	169	167	168	186	205	202	205	209	209
Hartland										
Manchester	8	5	4	4	1	2	2			
New Britain	20	31	37	33	23	7	4			
New Hartford										
Newington	1	1	3	2		1	1			
Plainville	1	3	3	3	1					
Portland	2	2	2	1						
Rocky Hill	1	1			1					
Simsbury	26	20	23	16	24	25	27	30	38	32
Somers										
South Windsor	5	3	4	3					2	2
Southington	6	4	4	3	2					
Suffield	2	2	2	1						
Vernon	7	11	11	11	6					
West Hartford	54	48	59	57	58	56	54	47	41	42
Wethersfield	19	22	26	27	30	33	31	37	29	32
Windsor	11	13	6	8	8	6	7			
Windsor Locks	2				1					
Region #10		2	2	3	2					
Non-Member LEAs	14	17	14	9	4	1				
<b>TOTAL</b>	<b>441</b>	<b>440</b>	<b>441</b>	<b>430</b>	<b>418</b>	<b>412</b>	<b>406</b>	<b>382</b>	<b>381</b>	<b>383</b>

## CAPITOL REGION EDUCATION COUNCIL

## TUITION RATES PER STUDENT

Program Name	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005
River Street Day Program	\$ 59,958	\$ 58,212	\$ 58,212	\$ 58,212	\$ 56,516	54,341	\$ 51,754	\$ 49,289	\$ 46,942	\$ 44,708
River Street Extended Day Program Summer	4,469	4,339	4,339	4,256	4,132	3,973	3,784	3,604	3,432	3,269
Group Home Regular	13,938	15,713	15,713	15,403	14,944	14,368	13,684	13,033	12,412	11,821
Academic Regular	19,922	19,343	19,343	18,963	18,412	17,704	16,861	16,058	15,293	14,565
River Street Summer Program	5,789	5,620	5,620	5,510	5,352	5,147	4,902	4,668	4,446	4,235
Soundbridge Program Full Day	45,999	44,657	43,782	42,594	41,744	39,756	38,044	36,669	33,953	31,732
Half Day	24,836	24,111	23,638	22,950	22,500	21,531	20,703	19,955	18,477	17,268
Integrated Program Model	109,543	109,543	109,543	109,543	91,285	76,070	69,155	62,868	57,153	51,957
Integrated Program Model Summer Program	22,307	22,307	22,307	22,307	18,589	14,299	12,434	10,812	9,402	8,395
Polaris Center	59,856	58,113	58,113	56,417	54,247	52,161	49,677	47,311	45,058	42,912

Source: Capitol Region Education Council Business Services Department

**CAPITOL REGION EDUCATION COUNCIL**  
**WORKFORCE ANALYSIS**  
**NUMBER OF EMPLOYEES LAST TEN YEARS**

	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>
Job Categories:										
Officials and managers	159	157	129	119	99	107	105	100	84	82
Professionals	965	837	764	659	614	639	603	511	504	487
Technicians	131	128	118	110	78	77	80	76	74	72
Office and clerical	126	123	100	98	88	87	88	86	82	81
Operatives (semi-skilled)	8	8	8	8	8	7	7	9	9	9
Service workers	585	483	435	380	353	389	345	325	315	276
Total Workforce Analysis	<u>1,974</u>	<u>1,736</u>	<u>1,554</u>	<u>1,374</u>	<u>1,240</u>	<u>1,306</u>	<u>1,228</u>	<u>1,107</u>	<u>1,068</u>	<u>1,007</u>

Source: CREC's Human Resource Department

## CAPITOL REGION EDUCATION COUNCIL

## CAPITAL ASSETS USED IN THE OPERATION OF GOVERNMENTAL FUNDS

	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005
Education:										
Land	\$ 9,676,175	\$ 9,676,175	\$ 9,676,175	\$ 1,892,925	\$ 1,892,925	\$ 1,892,925	\$ 1,892,925	\$ 1,892,925	\$ 1,892,925	\$ 1,892,925
Buildings and improvements	98,512,129	85,844,259	78,173,076	76,359,973	67,113,954	66,059,698	64,044,935	63,985,134	60,529,341	51,681,596
Vehicles	2,186,310	2,210,616	1,930,665	1,630,345	1,464,195	1,241,764	1,045,797	1,061,739	909,719	747,816
Furniture, fixtures and equipment	8,040,032	7,903,268	6,888,991	6,931,029	5,226,655	5,389,902	5,024,525	4,841,774	5,380,876	4,818,264
Construction in progress	201,164,418	90,291,872	10,683,475	1,760,797	6,842,058	5,292,089	489,523	62,657	3,336,379	12,097,958
Facilities:										
Land	332,000	332,000	332,000	332,000	332,000	332,000	332,000	332,000	332,000	332,000
Buildings and improvements	5,484,849	5,316,768	3,704,616	3,680,055	3,669,966	3,669,966	3,660,566	3,367,706	3,276,720	3,123,235
Vehicles	14,435	33,240	33,240	49,640	33,240	14,435	14,435	14,435	14,435	14,435
Furniture, fixtures and equipment	452,983	463,851	298,654	294,756	294,756	298,841	288,464	279,107	278,143	273,421
Administration:										
Buildings and improvements	4,089	4,089	4,089							
Vehicles										
Furniture, fixtures and equipment	272,885	317,276	423,794	473,332	463,663	579,360	606,219	590,207	784,661	773,350
Construction in progress									4,700	4,700
Total	\$ 326,140,305	\$ 202,393,414	\$ 112,148,775	\$ 93,404,852	\$ 87,333,412	\$ 84,770,980	\$ 77,399,389	\$ 76,427,684	\$ 76,739,899	\$ 75,759,700